

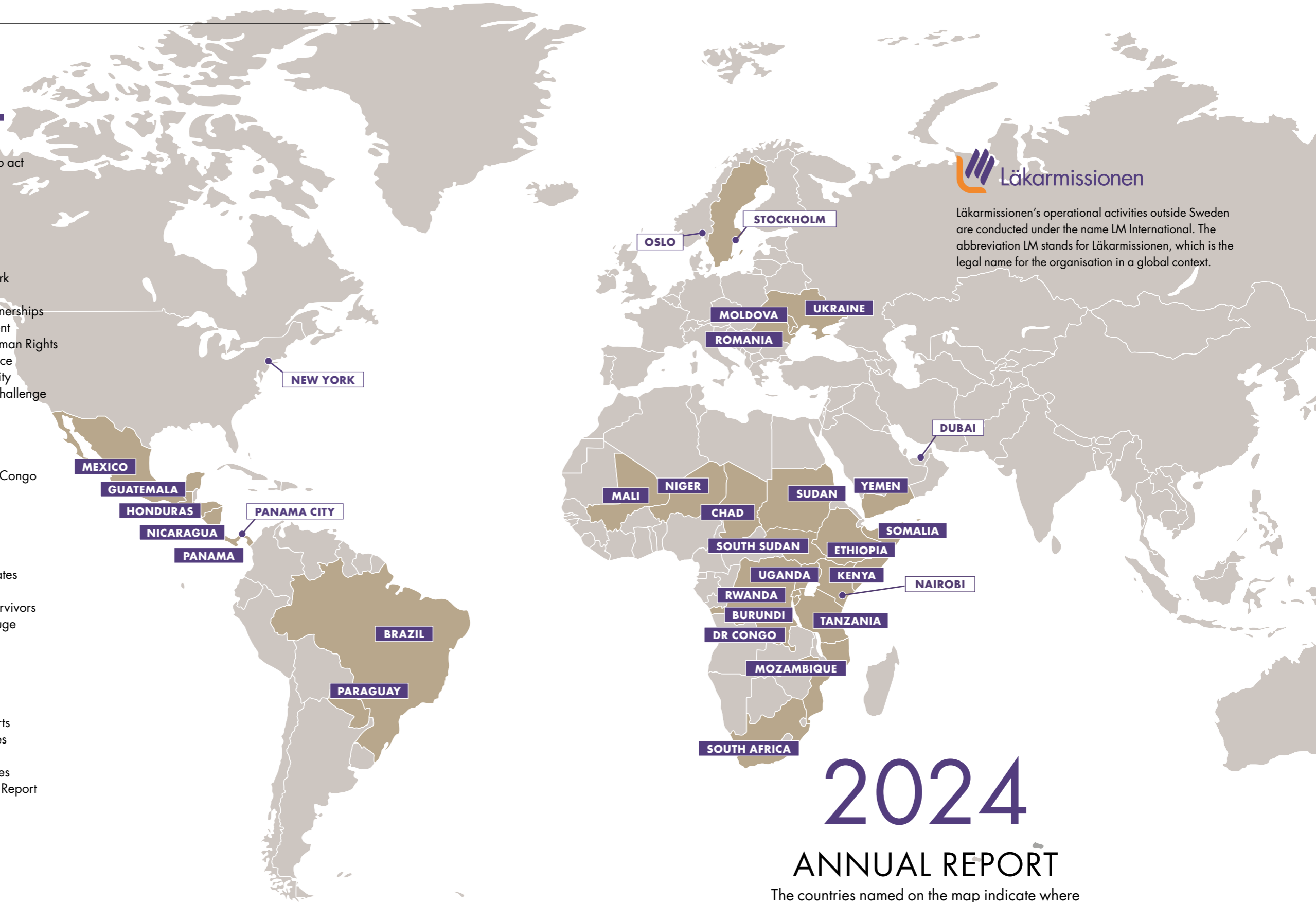


2024

ANNUAL REPORT

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Läkarmissionen’s operational activities outside Sweden are conducted under the name LM International. The abbreviation LM stands for Läkarmissionen, which is the legal name for the organisation in a global context.

2024

ANNUAL REPORT

The countries named on the map indicate where LM International was active during 2024.

LM International is an aid organisation that is committed to sustainable poverty reduction from a human rights perspective. Our focus areas are food security and livelihoods, health and wellbeing, training and education, and WASH (water, sanitation and hygiene). The organisation was founded in 1958 and currently employs approximately 400 employees around the world. Our primary target groups are marginalised groups in society and vulnerable women, youth and children. Our work is focused on Africa, Latin America, the Middle East region and Europe, and directed from our global office in Stockholm. Our aid operations are financed by funds raised from the public in Sweden and by institutional grants.

COVER: NIGER / PHOTO: TORLEIF SVENSSON



Forgotten crises – our responsibility to act

In a world where the gap between humanitarian needs and funding for humanitarian efforts is constantly widening, both acute interventions and innovative long-term solutions are essential. During 2024 alone, wars and conflicts have forced over 300 million people to flee their homes. While some crises attract widespread publicity, others stay under the radar. Sudan is currently experiencing the world's worst refugee and starvation crisis. In Somalia, humanitarian needs continue to rise as a result of climate change and protracted armed conflict. In DR Congo, millions of people are still being driven from their homes by instability and violent conflict between armed militias.

LM International operates in some of the world's most forgotten and fragile contexts, both within and outside conflict zones. For example, we are currently leading the work to ensure access to clean water in collaboration with our local partners and UNICEF in Sudan and with UNHCR in 13 refugee camps in Chad, on the border with Sudan.

By means of advanced drilling technology, innovative water distribution systems and sanitation facilities, we have provided over half a million people with clean water in the past two years – a crucial contribution in the fight to reduce outbreaks of disease and save lives.

Every day we see how vital emergency humanitarian aid is to protecting the most vulnerable, but it is often the children's education that is valued the most when we speak to families caught in a conflict. Education provides hope for a better future. At the same time, the many

“Education provides hope for a better future. At the same time, the many protracted and forgotten crises around the world are depriving children of the opportunity to attend school, and generations of children are in danger of being lost.”

protracted and forgotten crises around the world are depriving children of the opportunity to attend school, and generations of children are in danger of being lost.

When schools are destroyed or forced to close due to war and conflict, children are not only deprived of their right to an education but also of the opportunity to shape their own future and help rebuild their communities. In Sudan, over 19 million children have been deprived of their schooling, and in countries such as South Sudan and Somalia we are seeing the same pattern – schools close, teachers are forced to flee and education for children is pushed far down the humanitarian agenda. To prevent an entire generation from missing out on their future, LM International is committed to ensuring that more children have access to education despite ongoing crisis.

By supporting the construction of schools, mobilising and supporting teachers, facilitating digital teaching and collaborating with local stakeholders, we are creating solutions that enable children to continue their education despite challenging circumstances. We have established digital learning centres in Tanzania and Somalia where students and teachers can access interactive educational tools that bolster learning. In Sudan, South Sudan and Chad, we distribute school materials, mobilise teachers and build temporary schools in refugee camps. For children with special needs, digital technology has provided new opportunities to participate in education on equal terms.

Locally anchored interventions in the overlap between humanitarian aid, peacekeeping and long-term development are essential in creating long-term peace and change. Similarly, cross-sector partnerships and innovative solutions are needed to reduce the ever-widening gap between humanitarian needs and humanitarian funding. Through digitalisation and new technology, we can streamline health care and reach more people with appropriate interventions. In DR Congo, we are in the process of introducing a digitalised healthcare system that improves the flow of information and strengthens healthcare capacity in a country where access to health care is limited. We have also launched a collaboration to increase



PHOTO: ANNA LEDIN WIRÉN

Millions of children lose their education and their future as a result of conflict. Bo Guldstrand and Josephine Sundqvist emphasise that every effort is vital in forgotten crises - and LM International is present where the needs are greatest.

the chances of early detection of cervical cancer in low-income countries. By using portable colposcopes, women in remote areas can access life-saving examinations that would otherwise be unavailable due to the lack of healthcare infrastructure.

In a time of tremendous global challenges, it is easy to overlook the power of local contexts. Yet real change begins where people are living their lives and working for their communities. Providing local people with the tools and opportunities to lead the development themselves enables the creation of stable, sustainable solutions.

We feel both great pride and a great sense of responsibility for the trust that LM International receives from

individual donors, institutions, the private sector and public funds. The combined impact of these different funding sources creates stability and long-term sustainability in our work. We would like to extend our sincere gratitude to everyone who has contributed in their own way to ensuring that nobody is left in the shadow of the world's major and forgotten crises.

Josephine Sundqvist
Secretary-General

Bo Guldstrand
Chairman



PHOTO: NICLAS HAMMARSTRÖM

Our mission is to save lives in emergencies, but also to empower people for long-term change. Every person has the right to shape their own future.

Our mission

In humanitarian crisis and disaster situations, our immediate focus is on saving lives. In the long term, we support initiatives aimed at empowering the ability of individuals to improve their own lives.

VISION

DIGNIFIED LIFE – SUSTAINABLE WORLD

By dignified life, we mean that all human beings are unique and of equal value, and that every human being is entitled to live an empowered life and influence key decisions in their own life.

By sustainable world, we mean a world that is socially, economically and environmentally sustainable, i.e. that development meets current needs without compromising living conditions for future generations.

MISSION

TO SAVE LIVES AND EMPOWER PEOPLE

We apply a holistic approach in which we not only save lives but also enable individuals to achieve their full potential. We endeavour to strengthen the resilience of people and societies during crisis and disaster situations.

Our values

OUR CHRISTIAN VALUES GUIDE the actions of everyone associated with LM International, emphasising the importance of respecting diverse cultures and understanding the role of religion and faith in sustainable development. They compel us to act bravely, live honestly, foster connections, understand, seek knowledge and innovate boldly, ensuring that our actions resonate with the spirit of unity.

INTEGRITY

We are honest and value ethical behaviour. We have no tolerance for any form of corruption and build a transparent culture based on moral principles.

LEARNING

We learn from each other and understand that we do not have a monopoly on truth or solutions; instead, we recognize and value the knowledge, beliefs and opinions of others.

RELATIONSHIPS

We respect, care for and encourage one another. We value listening and open communication built on trust. Our relation to the planet and nature is guided by care and circularity to sustain the planet for the future.

EMPATHY

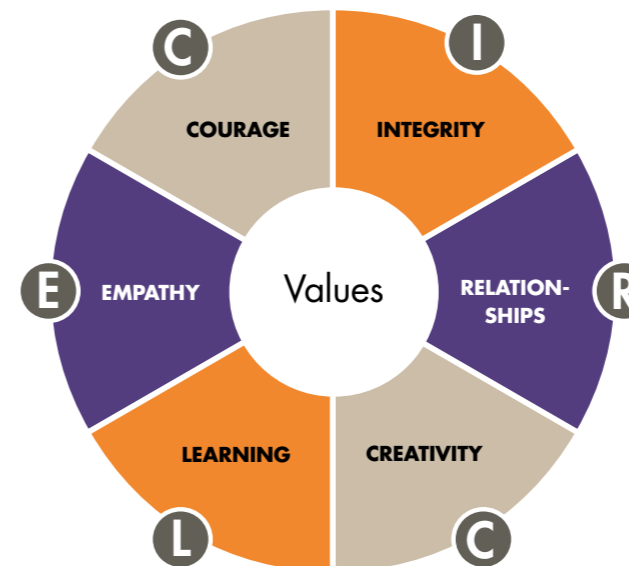
We aim to understand other people's life situations and respond to injustices around us by alleviating suffering, advocating for those who cannot speak for themselves, and standing up for people whose voices have been suppressed.

CREATIVITY

We are curious and interested in developments and changes that can help us achieve our mission and goals, and we apply a 'growth mindset' that is open to new perspectives, enabling us to innovate together for greater impact.

COURAGE

We are persistent and dare to venture untrodden paths to walk with people in need, willing to work under great risk and uncertainty, not shying away from difficulties in places where few others engage.



The initial characters of our values collectively spell out the word 'CIRCLE'. The circle is a powerful shape that speaks to every culture and corner of the world. Without a start or an end, it stands for infinity, eternity and the cyclical nature of life, signifying equality, unity and harmony. In its simplicity, the circle teaches us about the importance of coming together to create a complete and balanced community.

STRATEGY FOR CHANGE

TO SAVE LIVES AND EMPOWER PEOPLE

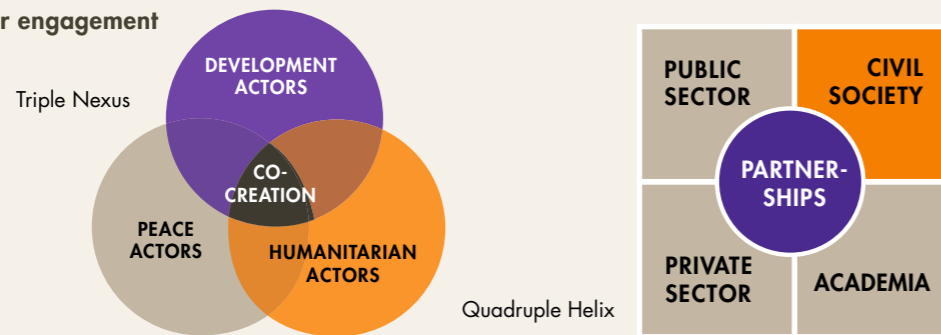
Working holistically, we build resilience with vulnerable communities facing disasters and conflict and support long-term transformation from within.

WHAT

 <p>People are empowered to access and produce healthy food, create jobs and secure income in local market expansion.</p>	 <p>People own sustainable access to safe healthcare, medication, preventive health services, psychosocial support and counselling.</p>	 <p>People own inclusive access to education, literacy, vocational training and entrepreneurship, as well as community dialogue and development.</p>	 <p>People own access to sustainable sanitation and safe and clean water from locally-managed-facilities through integrated water resources management.</p>
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HOW

Stakeholder engagement



Our cross-cutting lenses

Social cohesion and peaceful coexistence	Gender justice and economic empowerment	Environment and climate awareness	Minority rights and disability inclusion
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Our working methods

CORE HUMANITARIAN STANDARDS AND PROTECTION OF VULNERABLE GROUPS					
Human-rights based	Community centered	Resilience and disaster risk reduction	Innovation and digital transformation	Integrated and rooted advocacy	Religious and faith literacy

Prioritised groups

YOUTH	CHILDREN	WOMEN
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WHY

Christian values drive our behavior

COURAGE	INTEGRITY	RELATIONSHIPS	CREATIVITY	LEARNING	EMPATHY
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DIGNIFIED LIFE – SUSTAINABLE WORLD

A vision for real change

LM International's Strategy for Change provides a framework for how we engage with change across our global operations. Our values and our vision are the driving forces of our organisation, and these guide us forward. Our working methods form the foundation of our operations, underpinning our role as an established global faith-based organisation committed to human rights-based approaches. These, along with the Core Humanitarian Standard, emphasise the significance of ensuring that communities remain at the heart of everything we do. The cross-cutting lenses of our four key thematic areas, Food Security & Livelihood, Health & Well-being, Education & Training, and Water & Sanitation are the focus of our work.

We maintain a long-term local presence that instils in us the courage to 'reach beyond'. Our strategic engagement model creates opportunities to work authentically across the different aid nexuses of the Triple Nexus,

humanitarian, development and peace, and we understand the value of faith and religion as factors for unlocking change, especially across the Quadruple Helix, where LM is positioned as a respected and influential civil society stakeholder in research and practical development outcomes.

We are also committed to active collaboration with other aid stakeholders. Through our engagement in key strategic networks, we continue to advance our knowledge, strengthen our voices and advocate for urgent issues, using our experience and far-reaching influence as a foundation for deep-reaching impact.

In all our work, we aim to be innovative, to devise and have the courage to try new solutions, and to 'connect the dots' and build new partnerships, all with a view to fulfilling our mission to save lives and empower individuals.



PHOTO: LM INTERNATIONAL

With people at the centre, we work in humanitarian aid, development and peace to save lives and strengthen the resilience of communities.

Final race for the 2030 Agenda

THE UN 2030 AGENDA FOR SUSTAINABLE DEVELOPMENT is at a critical crossroads. Despite its adoption by global consensus, we are now seeing governments around the world losing their focus on its importance in supporting the most marginalised groups.



PHOTO: TORLEIF SVENSSON

As global challenges grow, commitment is needed more than ever. Through collaboration, we create change that reaches the most vulnerable.

THREATS TO GLOBAL CO-OPERATION HINDER DEVELOPMENT

Declining trust in multilateral co-operation and the shrinking space in which civil society can act risk undermining the collective efforts needed to achieve sustainable and equitable development. At the same time, conflicts, social and economic crises and short-term national interests are not only slowing down progress towards the global goals, but sometimes also leading to the reversal of previous successes.

However, this trend is not inevitable. Returning sustain-

able development to the global agenda requires a renewed commitment from all concerned parties, with efforts based on reliable data, best practices and tried-and-tested solutions. Through collaboration, knowledge-based advocacy and tangible actions at the local level, we can regain momentum and accelerate progress towards the 2030 Agenda. Local civil society organisations and grassroots movements play a crucial role by driving change, strengthening local communities and amplifying voices that are too rarely heard.

As UN Secretary-General António Guterres expressed it, “The well-being of people around the world, the health of our planet, and the survival of future generations depend on our willingness to come together around a commitment to collective problem-solving and action”.

LM International works continuously to strengthen humanitarian aid while simultaneously enabling long-term development and increased resilience in the face of future disasters and conflicts. This also includes peace-building efforts (Triple Nexus) that focus on our four thematic areas.

Food Security and Livelihood

involves ensuring that individuals have access to food and enabling them to produce healthy food themselves in order to create jobs and secure their incomes. For people in vulnerable communities and environments that have been impacted by previous conflicts, especially in places where food and opportunities for self-sufficiency are scarce, disasters and further conflicts can have very severe consequences. For this reason, it is essential to apply a combination of short-term and long-term solutions to ensure access to food and help generate stable incomes.



Health and Wellbeing

involves ensuring that individuals have sustainable access to safe health and medical care, medicines and preventive healthcare as well as to psychosocial support and counselling within established health and medical care systems and humanitarian settings. Social, cultural, religious, economic and environmental factors impact the health of vulnerable population groups. LM International supports both preventive and curative healthcare efforts with a particular focus on women and children. This includes child and maternal health care as well as mental and psychosocial support for children, young people and adults. In particularly vulnerable areas, we provide support for the operation of care facilities, preventive health work, water and sanitation as well as treatment of post-conflict trauma and psychosocial support initiatives. An additional important strategic focus is our commitment to women’s safety and empowerment. This includes support for measures to combat gender-based violence with the aim of reducing the incidence of domestic violence.



Education and Training involves enabling individuals to learn literacy skills and to receive training in a range of professions as well as entrepreneurship. LM International supports literacy training, which empowers rights-hol-



PHOTO: HANS-JÖRGEN RAMSTEDT

ders to demand their rights and make their voices heard. This includes, for example, “speed schools” for individuals who have missed out on their schooling and inclusive education for young people with functional impairments as well as vocational and entrepreneurship training that creates livelihood opportunities and opportunities for personal development. Through our partnerships with other organisations, we also support training in organisational development as well as rights-based and human rights-based work that helps bolster our partners.

Water and Sanitation involves ensuring that individuals in areas affected by drought or humanitarian crisis have access to clean water and sanitation. LM International applies the Integrated Water Resources Management (IWRM) model. In brief, this involves securing access to water, especially for vulnerable groups, while safeguarding ecosystem sustainability.



The water provision work includes, for example, well drilling, renovation of existing boreholes, pump installation and repair, and training local residents in basic health and hygiene as well as the maintenance of pumps and other installations. We aim for long-term sustainability by establishing water management committees, entering into partnerships with local civil society organisations and conducting a range of educational initiatives.



All of LM International’s projects are linked to the SDGs. We take an integrated approach to the goals as they are all essential to the Sustainable Development Agenda.

Trust-based innovation culture

INNOVATION CULTURE IS AN important priority for LM International. It involves thinking in new ways and finding solutions that make a genuine difference. By combining our long-term relationships with local partners and our proximity to field operations with innovative thinking and experience, we can both meet acute needs and contribute to sustainable change.

LM's strength lies in our long-term relationships with local partners, our proximity to field operations and our deep understanding of the people we work for. We operate in 25 countries, with a focus on Africa, Latin America, Eastern Europe and the Middle East. Our partnerships and collaborations strengthen civil society and enable sustainable development that is tailored to local needs and conditions.

A presence where the needs are greatest
We often operate in areas of political instability and armed conflict that other aid organisations have difficulty reaching and where our presence is particularly important. By keeping our own staff on site, we can reach the most vulnerable people and create tangible change where the needs are greatest.

Key roles in the organisation
Our country offices play a key role in supporting and bolstering our local partners, while our regional offices provide strategic support by:

- Building and deepening long-term partnerships.
- Following up on projects and developing local capacity.
- Running innovative partnerships and networks.
- Preventing corruption and ensuring that our aid is impactful.

At the global office in Sweden, we manage quality control, method development and fundraising from private individuals and institutional donors. We combine innovative thinking with lessons learned to create sustainable solutions to complex challenges.

Innovation culture as an engine for change
Managing change is an integral part of our mission. By combining our strong local presence with a distinct



culture of innovation, we can develop solutions that make a genuine difference. For LM, innovation is not just a matter of discovering new opportunities, but also about converting them into tangible results that improve people's lives.

New research findings and innovations have had a direct and measurable impact on people's lives.

In our work to help countries shift from aid to independence, we prioritise capacity building, creating strong partnerships and applying innovative methods. Engaging multiple stakeholders – including local organisations, researchers, the business community and the authorities – enables us to work effectively for a sustainable future.

Christophe Sacko, Regional Director for West Africa and Chad

Christophe Sacko has a background in international development co-operation in West Africa with a particular focus on clean, affordable energy, farming, and innovative health solutions. His role as regional director also includes responsibility for LM International's global security work. He possesses a wide range of experience in peacebuilding and from operations in conflict-affected areas in West Africa, including the Liptako-Gourma region. He holds a Master's degree in Business Administration and has spent several years in business development. Before joining LM International, he led the implementation phase of the digital vaccination campaigns for the Shifo Foundation, where his skills in transferring work processes, management and leadership were one of the main factors in the complete digitalisation of routine vaccination programmes in The Gambia.



Maria Wählin, Regional Director for Latin America

Maria has wide and lengthy experience in Swedish development co-operation and regional development work at the UN. She has previously been employed at the UNICEF Panama Country Office, the UNICEF Regional Office for Latin America and UNICEF Guatemala. Her primary expertise lies in peacebuilding and normative discourse, and she holds a Master's in Social Anthropology. Her most recent role was that of thematic advisor for conflict sensitivity and peace at PMU, where, for example, she developed a book on the role of religious stakeholders in peacebuilding called "Church and Peace". Earlier in her career, she also conducted a field study that focused on "Indigenous Women and Political Participation" in Guatemala.



Denis Semakula, Regional Director for Sahel and Horn of Africa

Denis Semakula is currently Regional Director, but has previously led LM's largest country office, with around 100 staff members in Sudan. He is a leading humanitarian expert with an academic background as an economist. He has been working in the Sudanese team since 2015, first as Finance Manager and later as Deputy Country Director. Denis is a Ugandan citizen but has worked abroad with various NGOs such as World Vision, which supports various countries in East Africa.



Andreas Zetterlund, COO and Director Europe

Andreas Zetterlund leads the work in Eastern Europe at an overall strategic level. Andreas has a background in international economics and has a long field experience from humanitarian aid with particular in-depth experience in water and sanitation. Andreas has been a leader in taking the issue of trade and aid further within the framework of Swedish development co-operation.



Anders Jacobsen, Regional Director for Eastern and Southern Africa

Anders Jacobsen joined International Aid Services (IAS) in 2005 with a background as a structural engineer and having worked in the European fish farming industry with responsibility for production planning, inventory management and organisational development. During his time at IAS, Anders has been active in Kenya, Tanzania and Denmark. Since the merger with Läkarmissionen, Anders has worked as Country Manager for Sudan, and Deputy Regional Director for the Sahel based in Ethiopia. For the past 2 years, he has been Regional Director for Eastern and Southern Africa and overall coordinator for Africa based in Nairobi, Kenya. Over the years, his primary focus has been on driving change as well as strengthening and developing new partnership collaborations.



Waldemar Braun, Regional Director for the Middle East

Waldemar Braun is a specialist in intercultural communication and leadership development with extensive experience in NGOs and strategic organisational development. He was born and brought up in Kyrgyzstan, and moved to Europe when he was 12. He holds a degree in integrated leadership and theology from the USA and additional qualifications in counselling, leadership, finance and social work. He has lived and worked in several countries and since 2008 has held various leadership roles at NGOs in the Middle East. Waldemar is passionate about organisational and leadership development with the aim driving transformative and holistic social development processes that result in strong and diverse communities. Waldemar currently heads LM International's regional office in Dubai, which focuses on humanitarian crisis countries such as Yemen.



Gloria Mafole, Tanzania

Gloria is a lawyer and human rights activist focusing on gender issues and justice for vulnerable groups. She has extensive experience in religious literacy and most recently served as a political analyst at the Christian Council of Tanzania, where she promoted coexistence and peaceful dialogue. As a moderator and speaker, she frequently facilitates dialogue meetings for LM at local, regional, and global levels.



programme. In 2004 she took over responsible for overseeing all drilling contracts and was appointed Country Director in 2009. Juliet now leads Uganda’s major civil society platforms on issues related to alcohol policy and gender-based violence.

Chris Wulliman, Sudan

Chris has been working with humanitarian efforts in Sudan and South Sudan since 2004, initially in war-torn areas through Samaritan’s Purse. He has since played a key role in USAID-funded conflict management and peace-building programmes, as well as in the UN World Food Programme, where he helped re-establish operations in areas deprived of UN support. With his expertise he sees a growing need for strong leadership in the ongoing crisis.



Illiassou Gambo, Niger

Illiassou was born in Niger but graduated in hydrogeology in Guinea Conakry. He joined LM as a geologist in 2014, then became a project manager between 2016- 2019, before being appointed Deputy Country Director in 2020 and Country Director in 2021.



Kadessou Djarmatna, Chad

Kadessou is a hydrogeological engineer with over 13 years of experience in the WASH sector, having worked for NGOs and the UN in countries such as Burkina Faso, Haiti, DRC, and Cameroon. He holds a qualification in humanitarian project management from Bioforce in France and has completed UNHCR’s leadership programme. In 2021, he returned to his home country of Chad and began working for LM.



Stephen Gatimu Njoroge, Somalia

Stephen has worked at World Relief with a focus on the Sudan programme for 13 years. One of his greatest contributions was leading the humanitarian organisations in the resumption of operations in Darfur in July 2023. Over the years, he has built up sustainable programmes in Sudan, despite severe conflict, and developed expertise in leadership, programme development and crisis management – expertise he now brings to LM’s work in Somalia.



Minbale Getachew, Ethiopia

Minbale is qualified in development management, social work and sociology and has more than 15 years of experience in these fields. He has taught leadership and social work and held leadership roles in humanitarian organisations in Ethiopia. His leadership is characterised by resourcefulness, teamwork and lifting others. Minbale joined LM in 2021 as a programme manager in Ethiopia and became acting country director in September 2024.



Chandiga Godfrey Moggas, South Sudan

Moggas was born and brought up in Uganda by South Sudanese parents. He was first employed at the country office in Uganda as Programme Support Manager, after which he moved to his parents’ home country to take up the Country Director position in 2017. Moggas holds a Bachelor’s degree in Development Studies and a diploma in science laboratory techniques.



Bruno Kitoko, DR Congo

Bruno is an experienced economist with in-depth expertise in managing the digital transformation of government systems. As an expert in the field, he has spearheaded initiatives aimed at modernising public services and fostering transparency and efficiency in governance. In 2023, he transferred to the humanitarian sector to assume the role of Acting Country Director in DRC.



Juliet Namukasa, Uganda

Juliet is a leading voice for the entire localisation agenda in Uganda. She holds a degree in economics and is a certified chartered management accountant. She joined LM in 2002 as Accountant for the country



Three new offices have opened during the year, with the following acting country managers: Rwanda, Christophe Sacko; Kenya, Anders Jacobsen and Ukraine, Andreas Zetterlund.

Anchored in Times of Change

DURING 2024, LM INTERNATIONAL CONTINUED the comprehensive process that began the previous year, namely the work of developing a long-term strategy for the organisation until 2030.

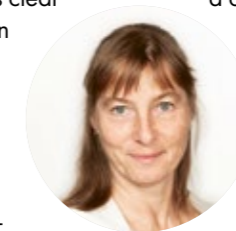
In this age of global upheaval, it is easy to lose focus. Yet LM International’s goal remains clear – we need mobilise and navigate our own path forward. At present, our operations span multiple continents and encompass a range of development assistance and humanitarian aid efforts, in other words it is even more essential to ensure that our work is aligned with our values and goals via a co-ordinated strategy.

A strategy is only meaningful if it is adhered to and when every co-worker understands it, commits to it and recognises their own role in it. When everyone is united on the strategy, it becomes a common force that guides and motivates us to work towards the goals that the Board has adopted, which ultimately benefits the people we work for all over the world.

In order for a strategy to be relevant to everyone, it is crucial that the decision-making process is inclusive and democratic. For this reason, we ensured a broad representation of our own employees and our external partners during the process. The work was conducted through both physical and online meetings in Sweden and in our countries of operation, during which representatives from LM’s Board of Trustees, Board of Directors, staff, partners and networks participated. As a result, we agreed on shared Christian Values and defined four key thematic areas: Food Security, Health, Training and Education, and Water and Sanitation. We also identified three fundamental pillars that form the basis of all our work: Mobilisation (resources such as skills, staff and financial resources), Innovation (new research and groundbreaking pilot projects) and Transformation (the tangible results we are committed to achieving in the field), all of which are aligned with our charter.

During 2024, we focused on continuing the development of the country and regional strategies in line with the global strategy, and aligning them with the 18

objectives of the three pillars. Each strategy underwent a careful process during which the specific needs and goals of each country were considered and thoroughly dealt with. This has led to an end result with a clear direction and guidance for the coming years, both globally and locally.



Eva Björkander, Strategy Process Co-ordinator.

LM International has now entered the third phase, during which we will consolidate, prepare and equip ourselves organisationally to implement the strategies. In 2025, the implementation phase will begin and the strategies will be linked to operational plans and budgets, then broken down into specific KPIs for each employee. In 2027, an evaluation will be conducted to measure progress and make any necessary minor adjustments.

The entire development process has itself been very educational and has provided valuable insights. The changes in working methods of recent years are now very much clearer, and we look forward to the strategy guiding LM International further in its mission to serve others, save lives and spread hope in an often grim world.



Sustainability as part of our daily work

LM INTERNATIONAL INTEGRATES SUSTAINABILITY throughout the organisation to enhance transparency and credibility. We have initiated the journey to strengthen our sustainability reporting, focusing on climate, social issues, and governance to improve our operations and contribute to the global goals.

LM's aim is to be at the forefront of sustainability reporting in accordance with the EU's Corporate Sustainability Reporting Directive. We strongly believe that openness and transparency about our operations helps us become a more credible organisation. Transparency and integrating our operations to enable our target groups to influence our approach is also fundamental to several of the frameworks in which we operate such as the Core Humanitarian Standard (CHS).

Sustainability reporting under the CSRD provides non-profits with insights and tools to improve their operations, increase transparency and credibility, attract and retain support, manage risk and contribute to the global sustainability goals. By integrating sustainability reporting into our operations, our organisation can become more efficient and successful in our commitment to making the world a better place.

For LM International, every aspect of sustainability is essential. We work consistently with climate and environmental, social and governance issues, which are often categorised as ESG (environmental, social and governance).

CLIMATE AND ENVIRONMENT – Taking care of our world

LM International has high ambitions for our climate and environmental work, both through our projects and in terms of our own operations. We are committed to reducing emissions in our partner countries and to making conscious choices for our organisation. In collaboration with our travel agency, we have initiated work to measure our travel emissions. This will continue and become part of our CSRD work.



During 2024, LM International joined the Climate and Environment Charter for Humanitarian Organisations, which is a framework that guides humanitarian efforts in addressing climate and environmental crises. Through this, we are committing to reducing emissions, improving sustainability, strengthening local communities and integrating scientific knowledge as well as the experiences and knowledge of indigenous peoples into our actions.

SOCIAL – A fair employer, both locally and globally

In LM International's mission for a dignified life in a sustainable world, our employees are our greatest asset. Many people who work in the development and aid sector are driven by a strong desire to make a difference for others. As an employer, we focus on supporting their motivation while creating a workplace that is characterised by trust and sustainability. We use several tools to enable this, including Great Place to Work, The Predictive Index and Inner Development Goals.

Since 2022, we have been partnering Great Place to Work® (GPTW), a global consulting firm that conducts employee surveys aimed at developing workplace culture. GPTW helps employers become more attractive by analysing five core dimensions: Credibility, Respect, Justice, Pride and Companionship.



The results of the most recent survey, known as the Trust Index, ensured that we were certified as a Great Place to Work organisation for a second year running. The survey provides a clear picture of what our employees appreciate about working at LM and how we can improve. It is an important step in our endeavour to create a workplace that our employees enjoy and where they feel valued.



PHOTO: TORLEIF SVENSSON

With dedicated colleagues, we are shaping a more sustainable and just world for the future.

GOVERNANCE

– Ensuring that our organisation creates trust

We operate in a complex and challenging world. Our target groups are often experiencing extreme vulnerability. It is absolutely essential that we deliver what we have promised and keep their needs at the heart of everything that we do. This is why we chose to become part of the Core Humanitarian Standard (CHS), which integrates principles that are important to us into our governance culture. In addition, our approach is based on adaptive leadership in order to meet the challenges that our staff frequently encounter.

INNER DEVELOPMENT GOALS

Since the Inner Development Goals (IDGs) were established in 2020, LM International has endeavoured to incorporate them into our approach in order to further the UN's Sustainable Development Goals. The fundamental concept behind IDGs is that in order to achieve lasting results, we also need to look inwards. As the deadline for achieving the SDGs is in less than six years and if we are to achieve genuine change, a shift within ourselves is also required. We must all become co-creators of the new emerging society, but such a shift cannot be controlled from above. We need people who can drive the

transition independently and this is what our work with internal goals concerns. As an organisation, we have realised that the old model in which the management team gathers information and executes all long-term decisions is no longer valid. In this day and age, our survival depends on our ability to delegate strategically important decisions to self-managing units across the organisation.

STRONG TEAMS WITH "THE PREDICTIVE INDEX"

With the help of our partner Euro Academy, we work with "The Predictive Index, PI", one of the world's most modern personality tests. The test helps us understand driving forces and motivational factors.

The results of the tests are of great benefit to us when building skilful, confident and motivated teams in which our various driving forces become strengths. At LM International, we use PI in conjunction with recruitment as well as a tool for employee and leadership development. The tool enables us to form a picture of how our existing staff can best be complemented when hiring new staff.

Localisation and Charter4Change

WHEN A DISASTER STRIKES, local stakeholders and national authorities are always the first to respond. Yet despite their importance, the international humanitarian system is geared towards international actors, which relegates local stakeholders to a secondary role. The complexity of modern crises demands a review of this approach.

The Grand Bargain, which was launched at the World Humanitarian Summit in Istanbul in May 2016, represents a groundbreaking agreement between some of the largest donors and humanitarian organisations to increase resources to people in need and improve the effectiveness of humanitarian aid. Localisation is a key focus, with investments in the capacity of local stakeholders, the promotion of equal partnerships and better integration with local co-ordination mechanisms.

LM International supports local stakeholders through training and mentoring, and channels funding directly to them. An important element of the work is removing barriers to partnership and promoting fair collaboration. We also support national co-ordination mechanisms to ensure that proposed aid efforts are appropriate and sustainable.



AT THE FOREFRONT OF TRIPLE NEXUS

Triple Nexus integrates humanitarian aid, development assistance and peacebuilding to meet both immediate and long-term needs. The goal is to create self-sufficient and resilient communities. LM International is committed to integrating these three fields in order to strengthen the capacity of communities to manage crises. We have adopted strategies to implement the Nexus approach and collaborate with local and international networks to improve humanitarian efforts.

ANTICIPATORY ACTION – ACTING BEFORE THE CRISIS STRIKES

An important element of LM International’s Nexus work is preventive measures that mitigate risks before they

PARTNERSHIPS FOR STRONGER LOCAL LEADERSHIP IN SOUTH KORDOFAN AND BLUE NILE

Since 2016, LM International has been partnering the Zahara Center for Integrated Development Services (ZIDO) in South Kordofan. ZIDO has conducted several projects in water, sanitation, safety, education and food security. LM International has provided technical support and training to strengthen ZIDOS’ capacity.

LM International has also been partnering the National Christian Development Organization (NCDO) since 2009. Jointly we have con-

ducted projects in water, sanitation, safety and education in hard-to-reach areas. By means of technical support and training, we have strengthened NCDO’s capacity and presence in these regions.

LM in Niger has collaborated with EHA departments to carry out important humanitarian projects. These include:

- The “Humanitarian WASH Intervention in Diffa Region” project (April 2018–March 2019) to meet

urgent water and sanitation needs.

- The “Improvement of Emergency Water Access” project (April 2023–May 2024) for communities in Tillabéry, Terra, Gothey and Torodi.

The projects were conducted with the help of local expertise from Diffa’s hydraulic and sanitation departments and local water committees to ensure that equipment was correctly maintained and that water was distributed equitably.



PHOTO: LM INTERNATIONAL

LM International is strongly committed to localisation and the Charter4Change, and the efforts in Sudan and Niger demonstrate how local organisations are taking the lead in crisis response. LM continues to deepen these partnerships and ensure that humanitarian aid remains relevant and sustainable.

become crises. These measures protect lives and livelihoods through proactive interventions based on analysis and forecasting. LM is committed to strengthening local crisis preparedness and resilience, which reduces the need for emergency interventions. We partner local stakeholders to build capacity and trust, and advocate for flexible funding and anticipatory action.

Tailored humanitarian aid with development and peacebuilding initiatives contributes to improved food security and sustainable livelihoods. LM is also committed to ensuring that preventive measures are prioritised in donor policies, which strengthens long-term resilience in vulnerable populations.

Important efforts and partnerships during 2024
During 2024, LM International has worked actively with governments, donors and humanitarian actors to promote principled humanitarian action. LM has led the Swedish Network for Humanitarian Actors (SNHA) and influenced Sweden’s humanitarian strategy to ensure that it complies with humanitarian principles and international law.

We have also participated in several key networks, including the VOICE Network, EU-CORD and the Swedish Resilience Network. This has enabled us to contribute to policy development and best practices for the Nexus approach. We have also advocated for clear frameworks for Nexus implementation in funding mechanisms.

In addition, LM has developed guidelines for implementing preventive measures in the Nexus approach and ensured that these were applied in humanitarian and development programmes. We remain committed to strengthening the resilience of crisis-affected populations through policy advocacy, programme innovations and strategic partnerships.



LM International is a significant Triple Nexus actor within the framework of Swedish development co-operation.



PHOTO: LM INTERNATIONAL

Over the past year, LM International has strengthened learning, innovation and the development of new partnerships at the regional level.

Regional hubs – growth through partnerships

REGIONAL HUBS PLAY A CRUCIAL ROLE in developing new business models and collaborative structures that promote innovation and sustainability.

CROSS-SECTORAL PARTNERSHIPS

Civil society can play a crucial role in maximising the impact of trade-related aid and ensuring sustainable and inclusive development. By contributing to capacity-building in local communities with training and support, civil society enables rights holders to better understand and exploit trade opportunities, which leads to increased economic independence and improved living conditions.

Civil society also has an important role to play in ensuring that trade-related aid programmes are inclusive and equitable, and that their work focuses on sustainable development. By supporting environmentally sound and socially responsible trade practices, civil society contributes to sustainable development. This includes promoting fair working conditions and environmentally

sustainable production methods, which in turn leads to long-term economic and social stability.

In addition, our role is also to monitor and evaluate the impact of trade-related aid. These efforts help ensure that aid reaches its intended recipients and that it is used in an efficient and transparent manner, which contributes to increasing trust in aid programmes and their effectiveness.

QUADRUPLE HELIX

LM International’s work is guided by the Quadruple Helix model, which involves the business community, academia, the public sector and civil society collaborating to achieve long-term sustainable change with our target groups at heart. Working to identify synergies within the framework of trade and aid is therefore highly relevant. We strongly believe that civil society is crucial in order for this to succeed.

To achieve sustainability goals and secure long-term funding, there is an awareness of the need to develop new business models and collaborative structures that promote innovation and sustainability. Through the work in the regional hubs, the organisation can make these strategies tangible and implement them. It is an important element of the work to engineer change and create a sustainable future.

During 2024, LM International has initiated several partnerships in which we aim to create sustainable development in collaboration with the private sector. This includes the digitalisation of the health sector and emission reductions in the transport sector.



PHOTO: JONATAN STRÖMGREN

Together we create sustainable trade and fair conditions.

Technology as a tool for empowerment

LM INTERNATIONAL'S VISION is that everyone has the right to a dignified life in a sustainable world. To achieve this, we are committed to providing people with access to clean water, sanitation, training and education, health care and a secure livelihood. Through efficient resource management and collaboration with local partners, we strengthen communities in the long term.

Innovation and sustainable solutions are essential to this work. We constantly endeavour to think in new ways and develop solutions that make a genuine difference. By combining our long-term relationships with local partners and our proximity to field operations with innovative thinking and experience, we can quickly adapt and meet urgent needs. At the same time, we contribute to sustainable change by introducing innovative methods and technologies.

Our culture of innovation means that we are always on the lookout for new ways to improve the quality of life for the people we serve. We experiment with new concepts, learn from our experiences and adapt our strategies to maximise their impact. By fostering an environment in which creativity and innovation are encouraged, we can continue to be leaders in humanitarian work and development.

DIGITAL LEARNING OPENS DOORS FOR MORE STUDENTS

During the year, LM International, in partnership with Binogi, has made great strides in creating inclusive digital learning environments in Tanzania and Somalia. The project has allowed students and teachers to access a platform that combines video lessons, interactive quizzes and user-friendly features to strengthen learning.

Three schools – one in Somalia and two in Tanzania – have been equipped with digital learning centres, complete with tablets, computers, internet access and the necessary software. The project has also trained 21 teachers in how to use digital tools to enhance their teaching. This has enabled them to reach more students and to devise more engaging lessons.

A total of 374 students have been given their own logins to the platform, many of whom are children with special needs such as vision impairments or hearing issues. The teachers have reported that integrating Binogi's digital materials into the classroom has increased attendance and active participation, especially from students that previously had difficulty keeping up with traditional teaching.

An important element of the project has been to foster

conversation and collaboration between local authorities, school leaders and parents. Together we have highlighted the importance of inclusive education and shown how digital solutions can break down barriers to learning.

The project is creating a long-term foundation for more children to have access to a quality education, regardless of their circumstances.



PHOTO: LM INTERNATIONAL

Digital learning gives more students the chance to succeed – regardless of their circumstances.



PHOTO: ERIKA STENLUND

Reusable sanitary pads provide girls with freedom, safety and dignity.

SPACERPAD – IMPROVING GIRLS OPPORTUNITIES

In many parts of the world, girls and women lack the resources to manage their periods in a healthy and dignified way. The lack of feminine hygiene products leads to discomfort, shame and isolation, and limits their ability to participate in school and society. At the same time, single-use products contribute to environmental issues, especially in high-income countries.

In Tanzania, the situation is exacerbated by poverty, a lack of hygiene products, clean water and functional sanitation. The taboo surrounding menstruation makes it even more difficult for girls to receive support and infor-

mation. Many schools lack the resources and teachers are often unprepared to guide young people through puberty. Only 2% of girls in urban areas have access to disposable sanitary pads and high prices force many to use rags, cardboard or even leaves.

LM International's Spacerpad project combats period poverty by distributing reusable sanitary pads and disseminating information about menstrual hygiene. The project also includes distributing kits with four reusable pads, a storage container and an instruction leaflet that enables girls and women to manage their periods.

NEW TECHNOLOGY ENABLES MORE WOMEN TO ACCESS LIFE-SAVING SCREENING

Globally, cervical cancer is one of the most common cancers among women, but early detection can save lives. In low-income countries, access to screening is limited, which leads to many cases being detected too late. In collaboration with the Swedish medtech company Gynius, LM International is committed to improving the chances of early diagnosis using portable colposcopes.

Portable technology reaches more women

A colposcope is a medical instrument used to examine the cervix and detect cell changes that might lead to cancer. Traditionally, these devices have only been available in hospitals, which has prevented access to screening in remote areas. Gynius has developed the Gynecular, a portable colposcope that allows examina-

tions to be performed outside the hospital environment. The device is easy to transport and uses advanced optics and LED lighting to provide high-resolution images of the cervix.

LM International trains and enables colposcope use

For the technology to make a real difference, it requires the right equipment and staff that have been trained to use it. Within the framework of the partnership with Gynius, LM International is actively equipping local clinics with portable colposcopes and training healthcare professionals to use them. Strengthening local capacity optimises the chances of early detection and treatment.

Digital transformation supporting Human Rights

IN 2024, WE TOOK IMPORTANT STEPS in our digital transformation by developing new systems and tools for more effective data management and analysis. We are investing heavily in strengthening digital skills internally and among our partners in Africa, in order to enable better decision-making and deeper insights into our projects.

During 2024, we also advanced development to the next stage through our operations in the digital studio in Ethiopia. The dedicated team at the Ethiopia country office has fully embraced the mission of making our digital vision a reality, from developing new methods and events to the completion of the studio in Addis Ababa. The studios in Stockholm and Ethiopia will be an important engine for our digital initiatives.

DIGITAL SKILLS IN SUB-SAHARAN AFRICA

In Africa, we have been working to build a strong foundation of digital skills, both internally and with partners. Our programmes focus on areas such as safe and sound use of relevant platforms, data management and analytics, and strengthening equipment supply chains. Digitalisation is an area of capacity development that requires larger efforts across the entire sector. In this case, we are one step ahead and mobilising resources widely.

The data feed is an important aspect of our transformation journey. We have taken the initial steps to reinfor-



PHOTO: LM INTERNATIONAL

The studio in Ethiopia bolsters our global digital work.

cing data management and analytics capabilities, which enables us to make data-driven decisions that drive decision-making and provide us with a deeper understanding of our project contexts. This work will continue and become more tangible in 2025.

Lastly, we have kicked off LM International's AI journey by applying AI tools at an experimental level on our internal data to explore how it can support our projects and employees. This has been crucial in ensuring that our co-workers are equipped with the skills and the knowledge that they need to succeed in a rapidly changing digital landscape.

DIGITAL TRANSFORMATION

Finally, the past year has been an exciting and challenging time in regard to our transformation efforts. Investments in our digital infrastructure, digital skills programmes, local partnerships, data feeds and other digital development initiatives have all played an important role in our success. We are committed to continuing to drive innovation and growth through digital transformation and are confident that we will continue to flourish in the coming years. We have also sustained collaborations in the digital domain with several private operators, including CapGemini and PA Consulting.

USING AI TO MANAGE PROJECTS

During the year, a project was launched in collaboration with ICLD and WeEffect to explore the use of generative AI to extract value from the vast amount of text in project applications, evaluations, and other documents produced in the development sector. CapGemini is the technical partner in the project, which will run until the end of 2025.



PHOTO: LM INTERNATIONAL

Digital registration of newborns safeguards the health and future of children in DRC.

DIGITAL REGISTRATION OF NEWBORNS IN DRC

LM International is the first organisation to introduce digital registration of newborns in conjunction with vaccination in the Democratic Republic of Congo. Data is crucial both from a healthcare perspective and in being able to contact refugees by text message. "It all starts with registration, that everyone is counted", says Bruno Kitoko, who is responsible for LM's digital project in eastern DRC. "DRC doesn't have a digital system to collect important information about newborns and their health. The registration that currently takes place is carried out manually and inadequate. In order to be able to provide targeted health assistance, digital data collection is crucial", he explains.

LM's partners have been carrying out digital birth registrations in two provinces since 2018. Over 49,000 children have been registered at 150 hospitals. During registration, basic information about the child's health is collected as well as the contact details and address of the parents. This is then linked to a digital vaccination programme for the child. Important information such as

illnesses and abnormalities are also registered. When data about the newborn can be accessed, it is easier to see what can be done for the child going forward in terms of health interventions.

"The evening before the first vaccination shot, we text a reminder to the parents about the time and place for the next day", says Bruno Kitoko. "Once the vaccination has been administered the child is registered and the vaccine number is digitally scanned using a tablet. This makes it easy to keep track of the child's vaccinations and the vaccine stock. During major vaccination campaigns, thousands of text messages are sent out and the ones that don't come we phone up."

"The most important thing about the system is that people can be contacted and offered vaccination for their children even though they're refugees", says Bruno Kitoko. The project was initiated at Kyeshero Hospital in Goma and the goal is to expand it across the entire province.

Local initiatives for enhanced resilience

IT HAS NOW BEEN DOCUMENTED THAT IN 2024 the Earth experienced its warmest year since records began in 1880. Climate-related disasters have become increasingly commonplace in the news. The unprecedented warming that has been observed and the accompanying disasters are largely thought to be driven by human activity.

LM International has continued to bolster local resilience-building initiatives in order to mitigate the impacts of these global climate trends. In 2023, we laid the foundation for the launch of the Africa4Resilience Community of Practice (A4R COP) and during 2024 we went further and started the work. The development of national communities of practice (COP) in Uganda, Tanzania and Burkina Faso is a small step towards building resilient COPs across the continent.

This initiative will strengthen local stakeholders working to build resilient communities. Climate issues are not its only focus, as the activities have proven to be a natural starting point for addressing other challenges as well.

In order to demonstrate what strengthened communities can achieve, LM conducted a pilot project during the year in collaboration with our key partner IAS Kenya. As a result of implementing the project in Tharaka Nithi, Kenya (with IAS Kenya) and in Mpwapwa, Tanzania

(with UNA Tanzania), we showed that strengthened communities can build local resilience. They achieve this by developing structures that use local materials to counteract the impacts of climate change, which also led to improved livelihoods, health, food security and education for school children.

IAS Kenya has developed a resilience centre and is working with academia to bolster community resilience. LM International is also helping communities in Mpwapwa harvest rainwater by training them and building structures for the work. This has had a huge positive impact on every community.

LM remains committed to strengthening communities in order to create mechanisms that will increase their capacity to manage and adapt to disasters, or mitigate their impacts. It is crucial that communities are resilient if nations are to develop and to reduce the impacts of humanitarian disasters.



PHOTO: LM INTERNATIONAL



PHOTO: LM INTERNATIONAL

Climate-smart farming for food security

THE FOCUS OF THE PROJECT IN MPWAPWA is on building resilience to climate change through various activities such as rainwater harvesting, training in climate-intelligent agriculture and community involvement, with the goal of improving food security and sustainability.

Farmers are trained in growing drought-resistant crops such as millet. Knowledge of crop storage, efficient use of fertilizers and product processing improves food security and provides stable incomes. "Shamba Darasa" workshops offer practical training in seed selection and soil conservation, which safeguards the right to land and natural resources. Religious leaders are involved in climate issues and education, and have a major advocacy role, which boosts community involvement and changes behaviours. The religious influence also leads to greater acceptance and support for environmental protection measures.

Two large reservoirs with a capacity of 9 million litres of water each have been built, which has ensured a reliable water supply for 3,040 residents. Training in water conservation and irrigation techniques is being conducted to ensure access to clean water.

For more information about the project, see the documentary.



The drought is forcing farmers to switch from maize to millet production, which is leading to better nutritional diversity. Growing millet in kitchen gardens and using their own reservoirs to collect rainwater provides families with a stable source of income, reduces vulnerability to food shortages and supports other family needs such as school fees and health care. Water collected in the reservoirs is also sold to neighbours, which creates an income stream and ensures that there is more access to water in the community. Greater availability of water also enables year-round farming, which reduces vulnerability to food shortages.

FACTS: TANZANIA4RESILIENCE

Tanzania4Resilience is a national platform that unites civil society organisations working to increase climate resilience. The platform promotes knowledge sharing and collaboration among climate stakeholders, advocates for climate action and policy reforms, and has built a network of 24 organisations that prioritise resilience as an important issue.

The refugee crisis – a humanitarian challenge

OPERATING IN CONFLICT SITUATIONS is nothing new to LM International’s Sudan team. For decades, we have supported the populations in war-torn areas such as South Sudan, the Nuba Mountains and Darfur. But the scale of the current war in Sudan is an unprecedented challenge. What we are currently witnessing is one of the worst refugee and famine disasters of modern times.

Since the conflict erupted in Sudan in 2023, more than 18 million people are now facing acute famine. Some 11.4 million people have been forced to flee their homes, with around 686,000 seeking refuge in refugee camps in eastern Chad. For the first time in seven years, famine has been officially declared in the world, and Sudan is at the epicentre of the disaster.

The capital, Khartoum, has remained a battlefield, which has forced the LM country office to relocate to Port Sudan. Many of our staff have themselves been affected by the conflict and have had to flee their homes. Yet despite severe communication and transport disruptions across the country, our field teams have managed to continue their life-saving work.

In Kordofan and Darfur, thousands of innocent civilians have lost their lives and many more have been displaced. In these regions, we have distributed essential supplies to thousands of households. The fighting has damaged water sources and civilian infrastructure, which has dramatically increased the demand for clean water. In response, we have drilled new wells, repaired broken hand pumps and built solar-powered water stations. During 2024, more than 180,000 people gained access to clean water as a result of our efforts.

In order to reach the most vulnerable, our teams operate in provinces where few or no other organizations are present. LM International leads all the vital WASH (water, sanitation and hygiene) efforts in Sudan in partnership with UNICEF and we are active in 36 refugee camps.

Across the border in eastern Chad, we are assisting the people who have fled and lost everything. We are responsible for water and sanitation in 13 refugee

camps. In some camps we only manage the water supply, while in others we apply a holistic approach that includes sanitation, waste management, solar lighting, and hygiene education.

One of the worst tragedies of this conflict is the devastating consequences it has had on children, who often carry deep trauma from their experiences. For this reason, we integrate psychosocial support for children into our crisis management whenever possible. As most schools have been closed since the war began, we offer educational programmes (education in emergencies, EiE), which enable children to receive an education despite the current challenging situation.

FACTS: HUMANITARIAN CRISIS IN SUDAN

- Over 1.5 million people have fled to neighbouring countries such as the Central African Republic, Chad, Egypt, Ethiopia and South Sudan.
- Over half of Sudan’s population (around 25 million people) is in need of humanitarian assistance. Two-thirds of the population does not have access to health care.
- Nearly 18 million people are facing starvation (according to UNHCR).
- The fighting is damaging water supplies and essential civilian infrastructure. The conflict is affecting Sudan’s prime agricultural land (Aj Jazirah), which is exacerbating the starvation.
- In North Darfur, 30% of the population is suffering from acute malnutrition. People are already dying of starvation and malnutrition (according to WFP).



PHOTO: LM INTERNATIONAL

In the refugee camp, dreams of safety and education are re-awakened.

FATIMA’S ESCAPE TO CHAD

LM International’s Head of Global Advocacy, Isabella Olsson, met Fatima in a refugee camp in Adre in Chad, close to the border with Sudan.

“Before I had everything, now I have nothing”, says Fatima, 26, as she sits outside her tent with her daughter Lima on her lap.

When fighting broke out in Sudan, Fatima fled with her then six-month-old daughter. Her escape turned into three months of desperation, blocked borders and walking without food or water before she finally reached a refugee camp in eastern Chad.

“I was separated from my family during the flight and I miss them. Here in the camp I feel very lonely, hungry and afraid all the time.”

Fatima was subjected to abuse during her escape. Her trauma is ever-present and images from her escape come back to haunt her at night. Her fear that it might happen again means that she never dares to leave the camp.

“I have no hope left for myself. But I have one wish – that Lima can have an education and a future.”

Clean water restores dignity

WHEN PEOPLE ARE FORCED to flee due to conflict, it causes trauma and disorientation, and when they are forced to leave their homes to try and settle in places that already lack basic services, life becomes very difficult. In many of the world’s conflicts, it is the women and children that have been hardest hit by the consequences.

LM has been working in Niger for numerous years, supporting communities affected by conflict. With help from the European Union – DG ECHO, our efforts to provide safe water, hygiene and sanitation have made life easier for many of them. Here is the story of 12-year-old Amira.

“When the armed bandits attacked our village, my dad was killed out in the field. After my dad’s death, we were forced to leave the village and ended up in the



PHOTO: LM INTERNATIONAL

Access to clean water has changed the lives of 12-year-old Amira and her family.

Sabon Carré district in Torodi”, explains Amira. “Every morning, my mum would walk around the town looking for work in exchange for food and a bit of money so we could buy water. Every evening, she’d come home exhausted and my brothers and I would go out to try to find water to buy. It was hard finding water and sometimes we’d go for days without washing.”

“Since LM International built the water source in Sabon Carré, we’ve been happy. There’s water nearby and we don’t have to worry about walking long distances, which has helped our mum a lot in the household. We can wash before going to school, and nobody teases me anymore for not being clean. I’m so happy we have water now – it’s changed our lives!”

With the European Union’s support, LM was able to provide 20,481 people with clean water and better hygiene and sanitation services during the intervention, which ended in May 2024.

From June 2024, LM continued its efforts to assist the IDPs in the Tillabéry and Diffa regions of Niger and by the end of the year we had reached an additional 28,145 people. The support of the European Union has been crucial in saving lives and protecting human dignity in Niger.

HUMANITARIAN EFFORTS 2024

Country	Projects
Chad	3
DR Congo	5
Ethiopia	2
Niger	1
South Sudan	2
Sudan	19
Tanzania	1
Uganda	3
Ukraine	2
TOTAL	38



PHOTO: TORLEIF SVENSSON

School is their shield in times of crisis.

Education brings hope

EDUCATION IN EMERGENCIES (EIE) is a lifeline for children and communities affected by crises. In conflict zones such as Sudan, where violence and instability has destroyed normal life, education provides a feeling of normality and hope for the future.

The ongoing conflict in Sudan, which began in April 2023, has led to massive displacement, with over 8 million IDPs inside the country and more than 3 million forced to flee to neighbouring countries. This situation has severely disrupted access to education, leaving many children without the opportunity to learn and grow.

EiE plays several important roles. Schools can offer physical protection by providing a safe space for children, and they can also protect children from being recruited into armed groups or other forms of exploitation.

Psychosocial support is another important aspect of EiE. The trauma of living in a conflict zone can have an enduring impact on the mental health of children.

Education is also a powerful tool for promoting peace and rebuilding societies. It fosters critical thinking, tolerance and understanding among young people, which is essential for resolving conflicts and preventing future violence. In Sudan, where the conflict has deepened divisions, education can play a crucial role in healing and reconciliation.

During 2024, LM International in Sudan conducted EiE projects funded by UNICEF and Education Cannot Wait (ECW) in the Sudanese states of Red Sea, South Kordofan, Nile and West Darfur. The goal was to reach 19,098 children and 360 teachers, in 43 schools and 30 IDP camps.

Activities included enrolment campaigns, construction of safe learning environments (SLS), rehabilitation of schools, provision of educational materials, teacher training in crisis situations, support to school management, PSEA, GBV, provision of psychosocial support, child protection awareness, implementation of accelerated learning programmes (ALP), WASH in schools and implementation of income-generating activities (IGA).

Abbreviations:

- *EiE*: Education in emergencies
- *SLS*: Safe learning spaces
- *PSEA*: Protection from sexual exploitation and abuse
- *GBV*: Gender-based violence
- *ALP*: Accelerated learning programmes
- *WASH*: Water, sanitation, and hygiene
- *IGA*: Income-generating activities

The vaccine has landed

IN THE LAST MORE THAN 20 YEARS, LM International has vaccinated hundreds of thousands of children and expectant mothers in the Mai-Ndombe province of DRC. The result? Significantly fewer children are dying, and no cases were reported in the province during the last measles epidemic. In 2024, the deadly mpox virus broke out and children are fighting for their lives.

The vaccine is stored in solar-powered fridges in the basic health centres, after being flown in by propeller plane from the capital, Kinshasa, and transported in coolers on motorbikes along potholed roads. This cold chain is vital as the oppressive heat can compromise the vaccine's shelf life along the way.

Inaccessible terrain and health system challenges

Half of Congo is rainforest and Mai-Ndombe province is practically inaccessible. The government provides the vaccines but in isolated areas help is needed to distribute them. Since 2004, LM has been supporting vaccine deliveries by air via MAF (Mission Aviation Fellowship) and then by motorbike or boat to the 14 health zones where government health workers administer the vaccines.

Epidemics recur where health systems are deficient. In 2004, lots of children died of measles and whooping cough in DRC due to a lack of protection, which is why the project was launched. During LM's more than 20 years of aid operations, hundreds of thousands of children and expectant mothers have been vaccinated. In the last two years alone, 222,352 children have been fully vaccinated, and 292,381 pregnant women have been protected against tetanus and diphtheria.

During the 2022 measles epidemic, 21 out of 26 provinces in DRC were affected. Every province bordering Mai-Ndombe reported cases – but not a single case was detected in Mai-Ndombe itself thanks to high vaccination rates. In 2023, the child mortality rate in Mai-Ndombe was 26 per 1,000 children, compared to 92 per 1,000 children in DRC as a whole. The data speaks for itself regarding the impact of long-term vaccination.

The threat of mpox

On 14 August 2024, the WHO declared mpox a public health emergency of international concern. Mai-Ndombe was among the worst-affected areas, with a mortality rate of 5.83%. Children under five accounted for 39%

of the cases, while infants as young as two weeks old were also infected.

Prolonged political instability, conflict and insecurity have hampered efforts to control infectious diseases in DRC. The large areas of forest along the Congo River are believed to be an infection source where the disease is transmitted from animals to humans. Due to the severity of the disease, ensuring vaccine distribution is of utmost importance.

Smallpox vaccine provides protection against mpox, but smallpox vaccination in DRC was discontinued in 1979 when the disease was eradicated. To date, 1.6 million doses of vaccine from international donors have been distributed in DRC.

“A common challenge is the lack of funding for aviation fuel. If we can get support for that, we can reach more children in the most vulnerable areas”, says Dr. Baudouin Makuma, doctor of public health in DRC, health advisor to the World Bank and WHO, and LM International's partner in charge of the distribution of vaccines to hard-to-reach provinces in DRC.



PHOTO: MARTINA HOLMBERG

The MAF pilot unloads vaccines flown in from the capital, Kinshasa.



PHOTO: MARTINA HOLMBERG

LM International partners with MAF (Mission Aviation Fellowship) to deliver vaccines to the hard-to-reach province of Mai-Ndombe.

FACTS: VACCINATION

- Between 2019 and 2021, 67 million children worldwide missed out on vaccinations, with 48 million not receiving any vaccine at all. Vaccination rates fell during the pandemic to 2008 levels.
- In Mai-Ndombe Province in DRC, 566 suspected cases of mpox, 131 confirmed cases and 33 deaths were reported from January to September 2024, which is a mortality rate of 5.83%, higher than the national average of 3.1%. Children aged 0–15 are the most affected.
- In total, 64,173 suspected cases, 14,053 confirmed cases, and 1,341 deaths were reported in DRC during 2024.
- LM International has supported the project to deliver vaccines to inaccessible areas in DRC since 2004, in partnership with Mission Aviation Fellowship (MAF) and with support from, among others, the United Church in Sweden.
- During 2024, 20 flights were conducted with a total of 20 tonnes of vaccines and medical supplies. In Mai-



PHOTO: MARTINA HOLMBERG

Ndombe province, 94,552 children were vaccinated against tuberculosis, 79,697 against diphtheria, tetanus and whooping cough, 75,248 against measles, and 84,001 expectant mothers against tetanus and diphtheria.

- No epidemic of vaccine-preventable childhood diseases occurred in Mai-Ndombe during the year.

KÄLLA: USAID, UNICEF, BCPAD/CEC KONGO, WHO

Abdel's struggle for water

ABDELKERIM TCHINSOU, WHO WORKS for LM International in Chad, is a true hero. Responsible for building water systems for refugee camps in the eastern part of the country, he works tirelessly, travelling between camps in difficult and challenging terrain. Even though his wife and three children live in N'Djamena and he only sees them every three to four months, his commitment to his work is unwavering.

Abdelkerim is a civil engineer who has worked for LM International in Chad since 2022. He is responsible for the infrastructure and co-ordinates the construction of all civil engineering works.

LM has built a large number of water systems in refugee camps, host communities and spontaneous refugee sites. "We build several types of system", explains Abdelkerim. "We have autonomous water stations with solar systems and taps, large-scale water systems with tall towers and a small local supply system for emergencies."

The systems are crucial to the survival of the refugees. "These systems are currently the only source of water for 200,000 refugees", he says. "LM International is responsible for providing water to over 450,000 refugees, but not everyone has access to these more advanced water systems."

A typical working week for Abdelkerim involves supervising numerous different construction projects in different camps. "I spend a lot of time travelling on very bad roads in order to manage what we're doing and ensure high quality", he says. "I also make sure that the construction work complies with the standards so that it's strong enough and lasts for many years."

The challenges are many. "We have a lot of construction work going on at the same time in different locations in an area where roads are almost non-existent," he explains. "A heavy downpour can turn a dry riverbed into a stream that's impossible to cross."

The logistics are also very demanding. "Getting all the necessary equipment and materials to eastern Chad is an enormous challenge", he says. "Sometimes the equipment has to be ordered from other countries and this takes a huge amount of time."

Despite the difficult circumstances, Abdelkerim remains very driven. "First and foremost, my main motivation



PHOTO: LM INTERNATIONAL

Despite enormous challenges, Abdelkerim is leading the construction of vital water infrastructure in eastern Chad with great passion.

is my family, but also achieving the goals I've set for myself", he says. "I'm passionate about my work and take full responsibility for everything I do. I also feel that I'm strongly supported by the LM International organisation and leadership in all these challenges."

The future looks bright for Abdelkerim. "I want to grow even more and make my dreams come true", he concludes.



PHOTO: LM INTERNATIONAL

Panzi Hospital saves the lives of malnourished children – combining emergency care with long-term support.

Holistic care saves children's lives in Congo

MALNUTRITION IS ONE OF THE MOST serious threats to child health in the Democratic Republic of the Congo. Many children suffer from severe malnutrition due to food shortages, a situation exacerbated by the conflict and the limited means for families to support themselves.

Panzi Hospital provides emergency medical care to malnourished children through its nutrition programme. Admitted children receive intensive treatment, medical care and nutritional supplements for an average of 20 days until they reach a stable weight. This intervention saves lives and gives children a chance of recovery.

Education and agriculture – a path to long-term change

To prevent potential malnutrition, health care is combined with education and agricultural support. Parents and guardians are taught about the nutritional needs of their children and how to prepare nutritious food from local resources. At the same time, families are offered seeds and agricultural training so that they can grow their own nutritious food. The combination of knowled-

ge and practical tools boosts the self-sufficiency of the families and enables them to provide their children with a more nutritious and varied diet.

Follow-ups for lasting health

After a child has been discharged from hospital, the support continues through regular follow-ups. Home visits and counselling ensure that new eating habits are maintained and that families receive the necessary support. These follow-ups are crucial to reducing the risk of readmission and to improving the long-term health of children in the region.

By combining emergency care, education and sustainable agriculture, Panzi Hospital's nutrition programme helps save lives, strengthen families and create better prospects for future generations.

Camel milk gained traction online

AS A YOUNG ENTREPRENEUR IN SOMALIA, Abdullahi has succeeded in combining ancient traditions with innovative solutions. Via the Somali Innovation Hub (SiHub), he has received support to develop his business concept – and he is not alone.

In 2024, LM International continued its support to young entrepreneurs via SiHub, a centre for social innovation and technology that promotes entrepreneurship and economic development. SiHub creates a favourable environment for students and innovators in which ideas are developed into sustainable business models with a positive social impact. The focus is on local communities, especially vulnerable groups, in order to include everyone in the modern economy.

One example is the Tabco Farmers Association, an agricultural co-operative that offers training in sustainable farming methods via SiHub. In 2023, local farmers learned about irrigation techniques, soil health and crop diversification. The goal was to increase agricultural productivity and sustainability, which in turn would contribute to higher crop yields and economic development.

The Green Society of Somalia (GSS), led by Sadaam Abdirahman, promotes green jobs through innovation cultivation. With SiHub's support, a training centre has been established in the Harfo district in collaboration with the Tabco Farmers Association. The initiative strengthens both green industries and local communities.

SiHub's "Digital 4Skills" programme equips young people with digital skills such as marketing and advertising. Through workshops and training, participants are provided with the tools to establish tech, e-commerce and digital communication start-ups. Mentorship programmes provide guidance and access to investors, which creates an ecosystem for entrepreneurs.

One stand-out example is Abdullahi Jamal Abdirahman, a 22-year-old entrepreneur who founded Makaab Service after completing SiHub's "Understanding Social Innovation and Digital Marketing" course. His company sells camel milk and honey online, a business concept that combines tradition and innovation. After his family's camels died during a drought, Abdullahi built up his business in Galkayo. Today he creates jobs and

highlights local resources via digital platforms such as Facebook and TikTok.

"We specialise in producing high-quality camel milk and tapping into the knowledge passed down from previous generations. We're now trying to market our products on modern platforms. Our aim is to combine tradition with innovation to create sustainable lifestyles for nomadic communities", Abdullahi explains.



PHOTO: LM INTERNATIONAL

With tradition and technology, young innovators are building sustainable businesses for the future.



PHOTO: TORLEIF SVENSSON

No data – no water

SOUTH SUDAN IS THE WORLD'S YOUNGEST country. Since independence in 2011, it has suffered war, flooding and drought, among other things, which has caused it to become one of the poorest countries in the world.

The water situation is extremely difficult, with 6 out of 10 South Sudanese lacking access to clean drinking water. LM International (via International Aid Services) has been committed to providing clean water to the population since the 1980s, so we know the country well.

Due to the size of the country and the weak capacity of the state after years of war and unrest, collaboration between multiple stakeholders is required to provide the population of South Sudan with clean water, and it is essential that aid efforts are co-ordinated. South Sudan currently lacks a national information management system that can compile, visualise and share WASH (water, sanitation and hygiene) related data between different organisations and levels of government.

Without an IMS, it is difficult to know which areas are in the greatest need of water, whether existing water facilities are working properly or in need of repair, and so on. Nor is it possible for the government or other organisations to identify gaps or make informed decisions about water-related interventions at national, state and local level. In addition, the lack of standardised WASH data hampers stakeholder co-ordination, which undermines efforts to provide equitable and efficient WASH services to the most vulnerable communities.

During 2024, LM International and two other organisations were asked by UNICEF to develop a concept for

a WASH database. Since then, UNICEF, together with the national water authority, has evaluated the concepts and selected LM's proposal to become South Sudan's national system. LM's staff has worked extensively with the system and organised workshops to gather feedback from the authorities and UNICEF in South Sudan. We have conducted training for local enumerators in the states of Jonglei and Western Equatoria states who will collect data on wells, pumps, number of people served by the facilities, and so on.

It is a major undertaking to collect data from all the thousands of wells across South Sudan. Unfortunately, the limited budget that was available from UNICEF to hire enumerators for data collection has run out and the project is on hold for the time being. LM International in South Sudan has continued to collect data independently, but in order to gain major impact, external resources are needed, which unfortunately the water authority currently lacks.

Nevertheless, LM is focusing on the positives: the database that we have developed has great potential and works well. UNICEF is very pleased with the results and we are hoping that the resources required for further data collection will be allocated so that we will at least be able to cover an entire Payam (South Sudanese equivalent to a municipality). If so, the benefits and functionality of the database will become very obvious.

A second chance for prison inmates

THANKS TO LM INTERNATIONAL, Alfasic has been running educational programmes in the prisons of Honduras since 1996 with a clear goal: to reduce illiteracy and educational deficiencies among the inmates. Since inception, more than 20,000 people have graduated, which has given them new opportunities to integrate into society and create a future for themselves and their families.

The programmes have also engaged over 600 volunteers from the prison population to tutor their fellow inmates. In 2024, 1,070 people graduated from the literacy classes, which is evidence of the continued success and importance of the programmes.

José Vicente García started as a volunteer tutor in 2016 while still serving his sentence at La Esperanza Prison. José had not even completed elementary school when he joined the programme, but he showed a strong desire to learn and help others.

José grew up in a poor family with no access to formal education. Once he was sentenced to prison, it felt as if his fate was sealed. But when he heard about the educational programme, he saw an opportunity to transform his life.

The first few years were difficult. José struggled with depression and family issues that made it difficult for him to focus on his studies. But every time he came close to giving up, Alfasic was there to support him. Their encouraging words and regular follow-up visits helped keep him motivated.

In time, José began to see education as more than just a get out of jail free card. It became a way for him to rediscover his own worth and potential. He became increasingly involved in teaching and a role model for the other prisoners. Despite all the obstacles, he succeeded in graduating from high school with top grades.

Now José is looking forward to a brighter future. He plans to attend university and study teaching. "I've fallen in love with education", he says. "I want to use my

experiences to help others, in the same way that I was helped."

In addition to education, LM International, in partnership with Alfasic, offers a range of other activities to support inmate development. With Alfasic, we teach human rights, hold Bible courses and organise vocational workshops in which inmates can learn to make jewellery, piñatas, scarves and hats, floor disinfectant, shoes and decorative flowers. Guitar and painting courses are also offered, which provides opportunities for creative expression and the development of new skills.

SIMILAR EDUCATIONAL INITIATIVES IN BRAZIL

Since 2015, LM International, in partnership with Ibraema, has started up similar programmes in women's prisons in Brazil:

- The programme started in January 2015 in the women's prison in Pará, Amazonas.
- 16,254 prisoners have graduated, of which 987 in 2024.
- The forecast is for 2,100 students in 2025.
- 3,025 inmate volunteers have tutored other inmates.
- We also run a citizenship project that addresses topics such as drugs, alcoholism, domestic violence and illiteracy.
- The work has been expanded to 8 different states. The federal government is considering implementing the programme nationally.



PHOTO: LM INTERNATIONAL

With 600 volunteer inmate tutors, more than a thousand convicts each year get a new chance in life through education.



PHOTO: LM INTERNATIONAL

With converted solar-powered electric vehicles, LM International is creating sustainable mobility in Yemen – an award-winning step towards the future.

Award-winning mobility

LM INTERNATIONAL HAS BEEN FUNDING an innovative solution for sustainable mobility – a solar-powered electric vehicle (EV). The goal of the project is to provide affordable and reliable transport for rural communities in Asia and Africa, while ensuring independence from petrol and diesel. LM was the first funder to partner with ITDC in Yemen to launch this innovation.

The programme converts a popular village vehicle from petrol to electric and then charges it with Yemen’s abundant supply of solar energy. Using a conversion kit designed for a Toyota Hilux pickup, two local Yemeni mechanics were able to fully convert the vehicle in less than 4 days and make it roadworthy. During 2024, LM’s local partner conducted extensive field tests of the vehicle in a dozen Yemeni villages. In 3

months, the solar-powered EV ran for more than 5,600 kilometres, powered exclusively with solar energy! To demonstrate its usefulness, the solar-powered EV has transported 25 tonnes of cargo and 190 passengers (as well as reuniting a Yemeni family for the first time in five years)! In April 2024, LM received the “Best Project Related to Sustainability Award” from Dubai Humanitarian for this innovation.



PHOTO: LM INTERNATIONAL

Lee Pitts (centre), Project Co-ordinator at LM International and responsible for the initiative in Yemen, accepts the sustainability award.

SUSTAINABILITY AWARD FOR SOLAR-POWERED ELECTRIC VEHICLES

LM International innovative and groundbreaking project, which converts petrol vehicles into electric cars in rural Yemen, received a sustainability award at the “Dubai Humanitarian Award”.

The “Best Project Related to Sustainability Award”, presented by Dubai Humanitarian (IHC), was awarded to the project that transforms petrol cars into electric vehicles. The initiative is run by LM International in partnership with the International Training Development Center in Yemen.

Kitchen gardening for the future

IN YEMEN, WOMEN ARE SUPPORTED in creating lush kitchen gardens that provide families with food and an opportunity for income.

LM International’s local partner in Yemen, is conducting a multi-year food security and livelihoods programme in a rural area. One of the programme components aims to train local women in kitchen gardening. Despite the availability of plots in front of their homes, the potential of kitchen gardens had previously been overlooked.

This all changed when the principles and techniques of home gardening were introduced and the women were taught how to prepare, plant and maintain their small kitchen gardens. With a supply of seeds, tools and regular technical support, these previously unused

plots began to transform into thriving green spaces. To the delight of the participants, their vegetables are now flourishing and providing fresh produce to the family table on a daily basis.

Some of the women share their crop with their neighbours, while others sell the surplus to increase their incomes. The feeling of achievement encourages the women to continue kitchen gardening every season.

The programme has been a success that has improved food security and empowered rural women to contribute to a better quality of life in their communities.



PHOTO: LM INTERNATIONAL

By doing their own farming, the women are strengthening both their families and the entire community.

Wash solutions in conflict-affected states

WASH (water, sanitation and hygiene) is LM International’s largest sector and we have the capacity for the entire value chain, from initial remote sensing and geophysical surveys to drilling and construction of water points (hand pumps, village-scale solar-powered water systems and large-scale water systems for 50,000 people in refugee camps in Chad). We also have extensive experience and expertise in establishing and training water committees. LM International operates 16 drilling rigs in Horn of Africa and the Sahel, see Table 1.

Country	Number of boreholes
Niger	3
Chad	3
Sudan	4
South Sudan	3
Ethiopia	3

Table 1 – Drilling rigs.



■ Ongoing and recently completed WASH projects, including borehole drilling or other water infrastructure.

LM International is involved in both rural water supply and large-scale humanitarian interventions.

We are the largest WASH provider in Sudan and lead the WASH cluster in partnership with UNICEF. LM also plays a crucial role in aid efforts for Sudanese refugees in Chad.

In Chad, we are UNHCR’s principal WASH partner and provided over 450,000 refugees with water in very challenging contexts in eastern Chad during 2024. We also endeavour to create multisectoral programmes that start off with WASH and include livelihoods and education in an integrated approach.

Country	Number of drilled/rehabilitated boreholes			Number of people reached
	2022	2023	2024	2024
Ethiopia	32	34	30	11,500
Niger	40	34	38	38,997
Sudan	243	26	123	290,278
South Sudan	171	57	78	58,089
Chad	75	36	35	509,672
Uganda	-	4	-	-
TOTAL	561	191	304	908,536

Table 2. New and rehabilitated boreholes.



PHOTO: HÅKAN FLANK



PHOTO: TORLEIF SVENSSON

LM International ensures vital access to clean water and sanitation in some of the world’s most challenging areas.

OPERATING IN CONFLICT SITUATIONS

LM International’s WASH mission is to operate in hard-to-reach areas and conflict zones. 1.5 billion people currently live in fragile and conflict-affected states (FCAS). The world’s poorest populations are increasingly concentrated in fragile countries, and these countries are the furthest away from achieving the Millennium Development Goals.

A fragile or weak state is a country characterised by weak state capacity or weak state legitimacy, which leaves its citizens vulnerable to a range of challenges and crises.

- The loss of physical control of its territory
- The erosion of legitimate authority to make collective decisions
- An inability to provide reasonable public services
- The inability to interact with other states as a full member of the international community.

CHALLENGES

Challenges when conducting WASH projects in fragile states and conflict areas can include:

- Access
- Safety and security
- Drilling teams crossing front lines between the main combatant groups
- In crisis settings, responding with compassion may challenge perceptions of impartiality or neutrality

STRATEGIES

- Know your context
- Access to information
- INSO and other sources
- Security protocols
- Communication tools
- Staff training



PHOTO: LM INTERNATIONAL

Since 2014 the “Future Through Education” project has transformed the lives of countless children and young people in the Purcari region of Moldova.

Empowering youth in Moldova

IN THE PURCARI REGION OF MOLDOVA, poverty and a lack of work opportunities are a major challenge. Many parents are forced to look for work abroad, which leads to an insecure upbringing for their children without stable support from home. For many young people, their schooling suffers and the risk of being excluded from society increases.

As education is the key to development, LM International is committed to giving young people the tools that they need to influence their own lives and surroundings. Through investments in schooling, health and social inclusion, we create opportunities for children and young people to escape poverty and participate actively in social development.

The “Future through Education” project is a concrete example of how we collaborate to ensure that young people have a voice and a path out of poverty through education and social inclusion.

The project, run by the Life and Light Foundation with support from LM International, has been changing the lives of children and young people in Purcari since 2014. By preventing young people from dropping out of school and by improving their educational opportunities and creating more livelihood avenues, they are empowered to take control of their own future.

The project is based on a holistic approach in which education, psychosocial support and local initiatives interact, not only to help children in school but also to strengthen the entire community.

EDUCATION AND SUPPORT

The project includes several initiatives that help children, families and teachers overcome obstacles and create a more stable existence:

- **Support and homework help**
40–45 children from vulnerable families receive after-school support with homework, extra tutoring and psychosocial support. They also receive a hot meal every day, which is often crucial for their stamina and concentration at school.

- **Support to families**

A child’s opportunities to attend school are influenced by their home environment. For this reason, support is also provided to families in the form of food, clothing, school supplies and help with energy costs. Parents receive advice to help them understand the importance of education and how they can support their children.

- **Support to teachers**

Teachers receive educational and psychological guidance to better meet the needs of children from difficult domestic situations. Equipping the school staff with the right tools ensures that more students can get the help they need to succeed.

- **Summer school and camps**

For many children, the school holidays mean social isolation. Summer schools offer a safe environment with instruction in language, sports and culture.

- **Vocational training and creative courses**

give young people better opportunities to earn a living, training in IT, art and cooking is offered. Learning new skills ensures that they have a better chance of finding employment and building a future.

- **Refugees from Ukraine**

When the war broke out in Ukraine, many young people fleeing the war were taken in by the project. A number of them have now put down roots and their families have created a new life for themselves in Purcari.

- **A path to a more sustainable future**

The project shows how education, counselling and community initiatives can change the life circumstances of young people and empower them to shape their own future. Reducing the gap between urban and rural areas and creating more opportunities for young people enables development that is more equitable and sustainable.

From trauma to hope – support for survivors

SEXUAL VIOLENCE IS USED AS A SYSTEMATIC weapon of war. In Ukraine, women, men and children are bearing witness to brutal abuse. LM International offers survivors the care that is crucial to helping them rebuild their lives.

Sexual violence is used in all wars and conflicts to break down individuals and societies. In Ukraine, the survivors have testified to horrific abuses. Women and girls have been raped by Russian soldiers after the occupation of their villages, and men held captive for years and subjected to torture and sexual violence.

In partnership with the Dr. Denis Mukwege Foundation and the SEMA network, LM International is committed to supporting these survivors using the holistic care model, which offers medical care, psychological support, legal assistance and livelihood support. It is an effort that is crucial to enabling the survivors to rebuild their lives.

Oksana Olkhovets, 54, was raped by a Russian soldier after her husband was shot dead in front of her. She still lives with the grief and trauma and her son has not dared to visit her since the assault.

“The one I’ve received the most support from is SEMA. Thanks to their regular workshops, meetings and countless phone calls about anything and everything, the organisation and their network of survivors have become a pillar of my life”, says Oksana.



PHOTO: NICLAS HAMMARSTRÖM

Oksana Olkhovets still lives with the grief and trauma of abuse.

Men are also subjected to sexual violence during wartime, but the number of unreported cases is large. Dimitriy Nedoviziy, 59, from Kherson, was tortured with electric shocks to his genitals. The perpetrators did not just want to break him down physically – they also wanted to humiliate him and strip him of his humanity.

“For the Russians, the physical torture was also about breaking us down psychologically as men”, says Dimitriy.

The biggest challenge is the number of unreported cases. For every reported case, many more never come to the attention of the authorities. This is why we encourage survivors to report the crimes despite the fear and the stigma. In order to reach more survivors and offer safe care in time, there are mobile teams that can access remote areas where the availability of support is otherwise limited.

Dr. Mukwege’s care model, developed at Panzi Hospital in DR Congo, has been successfully employed in Ukraine since 2022 with the support of LM International. By training private and government healthcare providers, the social services and the police alike, the necessary structures that ensure survivors receive appropriate help and justice are strengthened.

Talking about the abuses and receiving support from others in a similar situation is an important part of the healing. For this reason, LM also supports the SEMA network, where survivors can share their experiences and find strength in one another.

“We focus on identifying survivors, providing information and offering them help. Often in the form of transport, so that they can access the care available in the larger cities”, says Feder Dunebabin, Head of the Mukwege Foundation in Ukraine.

A safe place for children seeking refuge

NOWADAYS, THE CHILDREN’S Care Center, CCC, in Lviv in western Ukraine is an important gathering place for the children of families who have fled the war in other parts of the country. LM has been collaborating with CCC for many years, and when the war broke out the centre received extra support for humanitarian efforts.

It’s operational focus is on providing a haven for vulnerable children. After school, they can go there and get help with their homework, eat dinner (often their only proper meal of the day) and, above, take part in activities and find companionship with other children in the same situation. Hundreds of families who needed extra support during the crisis have also received food packages. Taras Kobryn is the director.

“The war has been going on for three years now and throughout this time we’ve been united in our commitment to helping the ones living in great vulnerability. Our goal at the centre is to give the children happiness, joy and hope, even in these difficult times”, says Taras.



PHOTO: LM INTERNATIONAL

The goal at CCC is to give the children happiness, joy and hope, even in these difficult times.

CORE HUMANITARIAN STANDARD FOR OUR PARTNER ORGANISATIONS

At LM International, we engage in delivering responsible, high-quality humanitarian aid, and we encourage our partners to adhere to the same principles. As an officially CHS-certified foundation, we work in accordance with the Core Humanitarian Standard (CHS) to ensure that our programmes are transparent, effective and focused on the people we serve.

As part of this commitment, our partner, the Lviv Children Care Center (CCC) in Ukraine, has applied for membership in the CHS Alliance. This is an important step in bolstering their work and ensuring that they meet internationally recognised standards for quality, accountability and

child-centred support. The application process includes a thorough review and CCC is now awaiting feedback from the CHS Alliance. Becoming a member will help CCC improve its operations, strengthen partnerships and increase its impact.

By joining the CHS Alliance, CCC is demonstrating leadership in humanitarian best practices and a strong commitment to putting the needs of the children first. This also reflects our shared goal at LM International – ensuring that every programme we support maintains the highest standards of quality, transparency and accountability.

Innovative reuse saves lives

THROUGH INNOVATION AND REUSE, LM International's partner Human Bridge provides hospitals and healthcare facilities in Eastern Europe and Africa with vital equipment.

Ksiushia's mother used to have to carry her whenever the family had to go somewhere. Today, Ksiushia gets around on her own with the help of a walker.

"Nowadays she even comes to meet me when I'm on my way home from work. That's something I could only dream of before", says her mother, Vera.

For more than 20 years, Swedish regions, municipalities and companies have been helping to equip hospitals and nursing homes in Eastern Europe and Africa via LM International's partner Human Bridge. After Russia's invasion of Ukraine in February 2022, these efforts were intensified. An average of one trailer a week full of medical equipment and supplies is dispatched from the facility in Holsbybrunn to Ukraine. Clothing and hygiene items have also been requested and are included in some shipments.



PHOTO: HUMAN BRIDGE

"Having access to medical equipment makes a crucial difference in people's lives," says Robert Bergman, Director at Human Bridge.

The country's largest children's hospital in Kiev was hit by missiles several times last summer. During visits to hospitals, nursing homes and rehabilitation centres for children with functional impairments, it becomes obvious that the war is impacting the whole of society. Even in areas beyond immediate conflict zones, resources are stretched and the need for support is overwhelming.

X-ray equipment has been installed at Odessa Hospital, incubators at Brovary Hospital have made a huge difference in caring for premature babies, and at the Xenia Lukian Centre for Children with Functional Impairments, teenager Ksiushia is now able to lead a more independent life as she can now move around with a walker instead of waiting to be carried by her mother.



Ksiushia

Human Bridge also runs a food project in Ukraine itself. The food, which is purchased locally and partly produced in Ukraine, is packed into boxes and distributed to private individuals, hospitals and healthcare facilities. Last year, 260 tonnes of food were distributed.

Outside Vetlanda in Småland, the depot receives donations of wheelchairs, X-ray machines, defibrillators, hospital beds and other life-saving equipment from municipalities, companies and half of all the regions in Sweden. This equipment is then shipped to hospitals in countries such as Ethiopia, Tanzania and Congo. A total of about 110 shipments are dispatched to countries in Africa and Eastern Europe every year.

"The hospitals have the medical expertise but they lack the equipment. We help them raise their care standards by equipping them with the basics. This enables them to purchase the more advanced equipment themselves and access guarantees, training and maintenance," says Robert Bergman, director of Human Bridge.



PHOTO: SARA MAC KEY

Textiles are pre-sorted at Human Bridge's depot and then exported to customers in the EU for fine sorting.

FACTS: HUMAN BRIDGE

- Human Bridge was founded in 2001 by Läkarmissionen and Erikshjälpen, and funds its aid work through recycling and sales of textiles.
- It is the largest player in collecting used clothing in Sweden, with 2,500 containers placed throughout the country.
- Human Bridge operates 11 second-hand shops and has agreements with half of Sweden's healthcare regions regarding the reuse of decommissioned medical equipment that would otherwise be discarded.
- A small portion of the collected textiles is sold in Human Bridge's own second-hand shops, while the majority is sold to two sorting companies in the EU, which sort the textiles before most of them are sent to shops in Europe and Kenya.
- Medical supplies are sent to countries including Ethiopia, Somalia, Tanzania, Congo, Burundi, Ukraine, and Moldova.



After intensive training and with the support of a walker he received from the hospital in Shirati, Tanzania, nine-year-old Simeon can walk on his own. It is an incredible achievement for the whole family. His mother Catherina, who has six children, used to have to carry her son. Now he can move around on his own and participate in activities at the school as well as the hospital, where mother and son are invited once a month to a meeting for children with functional impairments.

"The walker that Simeon received has give him more freedom and given me more energy," says Catherina.

Human Bridge has provided the hospital in Shirati with medical equipment, wheelchairs and walkers, which has transformed Simeon's life and the lives of very many more people.



PHOTO: HUMAN BRIDGE

With the help of his walker, Simeon can now move around independently.

Partnerships and Networks

LM INTERNATIONAL SEES MUTUAL, dynamic partnerships as a cornerstone of its work. LM collaborates in partnerships in accordance with the Quadruple Helix model, i.e. across sectors and with actors and stakeholders in the private sector, the business community, academia and the public sector, including the UN.

LM International participates in several strategic networks and platforms such as Concord, the VOICE network, the Swedish Mission Council (SMC), EU-CORD, the Integral Alliance and the Core Humanitarian Standard Alliance (CHS). These networks, combined with our local presence in our countries of operation, ensure a higher level of flexibility at both national and international levels and provide a platform for effective collaboration and funding.



FOTO: LM INTERNATIONAL

Through global networks, we bolster local education.

EU-CORD

EU-CORD is an established network within the EU that brings together 26 European civil society organisations with development and humanitarian profiles based on Christian values. Its collective goals are to enable up-scaling for major development and humanitarian aid efforts, influence the orientation of EU aid, disseminate knowledge about the EU's role as an aid actor, and increase the ability of its member organisations to apply for EU support. The collaboration allows all member organisations to share their extensive knowledge with

fellow members with the aim of developing and strengthening each other. The network is actively committed to mutual capacity building and learning.

LM International has been involved in building up EUCORD since its inception and is also represented in a leadership capacity on the board and in steering groups.

LM sees EU-CORD as a strong platform for wider collaboration and for consolidating the localisation agenda within EU aid. In the countries where LM conducts projects and programmes, EU-CORD focuses on establishing national forums for the network with the aim of facilitating stronger partner collaborations and increasing rapid response capacities in conjunction with humanitarian disasters around the world. LM International currently leads the forums in Ethiopia, South Sudan, Uganda, Kenya and Ukraine.

VOICE NETWORK

LM International is an active member of VOICE, a network for European humanitarian civil society organisations. LM International has taken a leading role in VOICE's collaboration group on the "Triple Nexus," where LM's representative serves as the convener.

INTEGRAL ALLIANCE NETWORK

Integral is a global alliance of 21 humanitarian and development aid organisations that have joined forces to respond to crises and global humanitarian disasters. Collectively, the alliance works extensively in 70 countries and collaborates with a network of more than 470 local partners.

When disaster strikes, its members follow a mutually



PHOTO: ANNA LEDIN WIRÉN

Churches play a vital role in global development work, not least through their unique local presence and ability to reach people in remote and vulnerable areas.

agreed disaster response process that combines programme, financial and communication resources strategically. This ensures a rapid, high-quality response both directly and through local partners. The alliance focuses on overlooked and forgotten crises with little or no donor and media attention.

By combining the strengths of its members, the alliance can expand its reach and deepen its impact during disasters. Integral is a global alliance that promotes locally led disaster responses and recognises local organisations as equal partners. It has pledged to maintain the high quality of its work by supporting and committing to the Core Humanitarian Standard.

All the members of the Integral Alliance share Christian values and encourage, learn from and inspire each other. LM was one of the founding members of the alliance in 2004 in a time when Christian INGO leaders were envisioning how they could reach further and have a greater impact for disaster victims through greater collaboration.

CORE HUMANITARIAN STANDARD (CHS) ALLIANCE

The CHS Alliance is the leading global quality alliance for a global auditing standard. The alliance is comprised of humanitarian and development-oriented organisations committed to increasing the quality and transparency of aid implementation.

LM has been involved since its inception and collectively

CHS is a movement to strengthen accountability and put crisis victims at the centre of our work. The alliance was formed in 2015 through a merger of the Humanitarian Accountability Partnership (HAP) International, which focused on accountability to affected people, and People in Aid, which focused on human resource management in humanitarian aid. CHS is headquartered in Geneva and has a presence in London.

LM also collaborates closely with other organisations that provide essential CHS-related services, including Groupe Sphere and the Humanitarian Quality Assurance Initiative (HQAI).

UNHCR

UNHCR is the UN's refugee agency with responsibility for saving lives and fighting for refugee rights. During 2024, LM International's partnership with UNHCR has continued to expand and strengthen and UNHCR is now LM's largest donor and international partner, providing support totalling approximately 83 million kronor. The partnership is grounded on LM International's partner policy and global policy as well as UNHCR's global strategic plan for 2022–2026.

The civil war and the crisis that broke out in Sudan in April 2023 triggered an enormous refugee crisis, which in turn caused access to water to become an urgent concern in the entire Sahel region. In the midst of conflict and violence, over eight million people were forced to flee within Sudan and to neighbouring countries, primarily Chad, where LM has been partnering UNHCR

within the framework of 15 refugee camps. Numerous IDPs have been subjected to extensive abuse and sexual violence.

Most of the refugees that UNHCR and LM International have supported during 2024 have been women and children who fled for their lives to neighbouring Chad but also internally in Sudan. The focus of the partnership has been safeguarding vulnerable refugee groups, ensuring the empowerment and participation of displaced people and enabling their right to access water and sanitation, which ultimately provides access to food and enables education and self-sufficiency.

UNICEF

UNICEF is a major donor to LM International and a key partner. Together, LM and UNICEF are committed to strengthening children's rights within the framework of all Triple Nexus operations, including the framework of girls' education rights. LM's long-standing partnership with UNICEF extends across both national and regional borders. We collaborate closely at country level in most African countries to safeguard the right of all people to an education and WASH. In countries such as Sudan, LM co-ordinates and manages WASH operations for the entire humanitarian sector.

On a global level, we collaborate with UNICEF's head office in New York and its office in Stockholm to advocate for a stronger focus on digitalisation and innovation in international development cooperation. For example, during 2024 LM in South Sudan has built a database of groundwater data in close collaboration with the national Ministry of Water Resources and UNICEF's country office.

EUROPEAN UNION

Over the years, LM International's own humanitarian work has contributed to life-saving efforts with the help of important institutional donors. ECHO, the EU's humanitarian donor, has been a crucial contributor to our operations in various countries in Africa. These efforts were conducted within the framework of FPA 2014 and previous framework agreements. However, in late 2020 LM International was awarded the new partnership certificate (2021-2027). During 2024, we have intensified our dialogue with ECHO both centrally in Brussels and at country level, especially regarding the EU delegations for Chad, Ethiopia, DR Congo, Niger, Sudan and South Sudan.

In humanitarian crisis situations in the countries in which we operate and collaborate with local partners, we

see that ECHO plays a key role in contributing to our life-saving operations. With the help of this committed support, important results were achieved in the Diffa region of Niger, where we succeeded in providing sustainable drinking water on a large scale as well as aid to refugees, IDPs and host communities.

This is just one of the many aid efforts that have benefitted from the direct or indirect support of ECHO, including Humanitarian Air Services (ECHO flights). ECHO continues to be an important partner in our humanitarian implementation and political dialogue. We are confident that the partnership will grow stronger in its support for vulnerable communities and that LM International and ECHO will move forward together in planning programmes for the localisation of humanitarian aid and cross-sector humanitarian partnerships. LM remains determined to conduct principled humanitarian work with the support we receive from committed partners such as ECHO.

During the year, in close partnership with the European Commission, LM International has continued its successful work to provide the diaspora with a platform inside the EU. The work has resulted in young people in the diaspora being able to raise their voices and highlight their perspectives regarding the design of EU humanitarian aid.

SIDA

Sida is Sweden's government agency for development co-operation with a mission to contribute to better living conditions for people living in poverty and oppression. Sida's vision is to ensure the right of every individual and their opportunity to live a dignified life. During the year, LM International has strengthened its partnership with Sida on several fronts, for example we have initiated and rolled out a global programme for social rights and education in Latin America and Sub-Saharan Africa. In addition, via the Joint Commitments (GÅ), LM has helped to increase the policy dialogue and collaboration between foreign authorities in the countries in which LM operates and key civil society stakeholders based in Sweden. During Sida's CSO Forum 2024, LM arranged a round table discussion on global gender equality within the framework of the Swedish government's CSO strategy.

LM also held a joint panel discussion with Sida during Almedalen Week 2024 that focused on CHS, the UN's reform work and quality issues in Swedish development co-operation.



PHOTO: LM INTERNATIONAL

In partnership with ECHO, we are reaching more people with life-saving aid and clean water in Niger.

In addition, LM has also implemented several effective aid efforts aimed at enabling a more pluralistic and democratic civil society in Guatemala, Niger and Mozambique with funding from the CSO strategy. Within the framework of the CSO, LM has actively integrated advocacy as a natural element in all our efforts. During this work, several informative seminars were arranged in LM's digital studio, in which Sida participated, and method overviews have been published, above all regarding social auditing. Moreover, LM has advanced the digital AI collaboration with Sida and We Effect within the framework of Sida's innovation lab.

SWEDISH MISSION COUNCIL, SMC

LM International is an active member of the Swedish Mission Council, which currently consists of 30 member organisations and churches in Swedish civil society. The Council arranges meeting places and capacity-building efforts with the aim of promoting increased dialogue and mutual learning in Swedish development cooperation. It also disburses funding to LM International within the framework of the so-called CSO strategy. LM participates within the framework of Disarmament, Demobilisation and Reintegration (DDR) and resilience building, and drives the dialogue for a green transition and transformation.

During the year, LM has been represented in the Swedish Mission Council's board and development committee. We have also conducted systematic, strategic advocacy to increase the share of the CSO grant that is earmarked for resilience-building, fragile states and the environment/climate, as well as advocacy for a stronger youth perspective based on the reform agenda for Youth, Peace and Security (YPS).



PHOTO: LM INTERNATIONAL

LM International works with UNICEF to reinforce children's rights and education in several African countries, with a focus on WASH and humanitarian co-ordination.



PHOTO: TORLEIF SVENSSON

Measurable Impact

ADVOCACY IS A POWERFUL TOOL for creating long-term change and empowering people to influence the decisions that shape their own lives.

For LM International, advocacy is not only a matter of political reforms or policy changes, it also involves amplifying voices, opening doors and creating space for local stakeholders to influence their own future.

and efforts. We see advocacy as a long-term commitment, in which changes at the local level can lead to structural improvements at national and global levels.

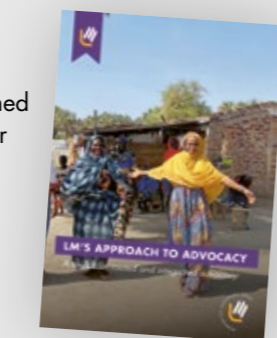
By combining these principles, we work to change attitudes, policies and power structures in a way that makes a real difference to the people we serve.

Our advocacy work is underpinned by four central principles:

- A human rights focus – We believe that every person has the right to have their voice heard and to demand accountability from decision-makers, both legally and morally. Our work is based on international conventions and local rights frameworks.
- Locally rooted – Our advocacy must be based on the needs and priorities of the communities we work in. We strengthen the capacity of local stakeholders and see them as experts in their own challenges and solutions.
- Evidence-based – It requires strong arguments to drive change. We use facts, research and personal testimonies to build a credible foundation for our advocacy.
- Integrated in the operation – Advocacy is not a separate activity, but an integral part of our programmes

REPORT – ADVOCACY

During 2024, LM published a method overview of our advocacy.



Report authors: **Tapiwa Yemeke, Isabella Olsson and Maria Bard.**

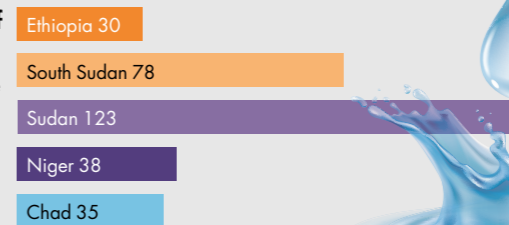
FACTS: SELECTED FIGURES

1,377,248

people have been reached by LM-implemented efforts during 2024.

Country	Ethiopia	Sudan	South sudan	Niger	Chad	Uganda	Tanzania	Somalia
Overall number of people reached by all projects implemented during 2024	59,098	579,385	125,365	39,254	527,717	1,193	43,214	2,022
of which adult women (aged 26+)	8,539	117,888	25,674	4,657	294,691	476	16,291	217
of which adult men (aged 26+)	10,242	87,712	22,023	3,091	94,577	571	6,461	25
of which young women (aged 18-25)	8,340	107,831	15,020	5,833	404	69	10,442	148
of which young men (aged 18-25)	12,439	161,747	12,897	4,956	570	77	7,309	119
of which girls (below 18 years of age)	9,349	48,524	27,337	10,441	62,366	0	2,454	487
of which boys (below 18 years of age)	10,189	55,683	22,414	10,276	75,109	0	257	1,026

Number of wells drilled per the following countries



304

new or restored wells



WASH
908,536
people have gained access to clean water.

162,026
people have gained access to hygiene and sanitation facilities.

6,149
people have been trained and included in water committees.



HEALTH
816,311
people have been reached through sustainable health initiatives (self-implemented and via partners).

5,100
women have been able to give birth in hospital.

1,109
children have been treated for malnutrition.



EDUCATION
102,663
people have participated in various training efforts, of which 10,189 via our partners.

28,286
are children under the age of 18 who took part in the training efforts.

7,347
persons with functional impairments have participated in inclusive education.



FOOD SECURITY & LIVELIHOOD
302,292
people (directly and indirectly) have participated in income-generating activities of various kinds, of which 53,553 via our partners.

40,671
people have been reached through food distribution and food security education.

Innovation for sustainable change

INNOVATION INVOLVES THINKING in new ways and daring to question established approaches. It is a means of finding better solutions to challenges – both large and small – and creating enduring change.

Innovation is not necessarily a matter of new technology or groundbreaking inventions, it can just as easily be about improving existing methods, finding more effective partnerships or adapting solutions to local needs.

Why is innovation so important to LM International? Because the world is changing and we need to evolve with it. Needs, challenges and conditions are constantly changing, and an innovative approach will help us find

sustainable and relevant long-term solutions. Innovation enables us to reach more people, use our resources more intelligently and create real impact.

Innovation also involves being responsive – listening to the people we work with and learning from their experiences. By combining knowledge, creativity and collaboration, we can find new ways to bolster communities and empower more people to shape their own future.

LM International’s approach to innovation involves developing methods that align with our vision. We aim to create a culture in which new thinking and learning are encouraged, one where we have the courage to test new concepts and see failure as necessary to progress. Through collaborations with academia, the business community, civil society and the public sector, we devise solutions that can be expanded and scaled up to make a genuine impact.

In order to drive change on multiple levels, we have established five strategic goals:

- To strengthen local communities – We develop solutions that create jobs, strengthen local economies and contribute to sustainable livelihoods. This can involve renewable energy, sustainable agriculture or creating access to clean water and sanitation.
- To develop our organisation – We continuously improve our working methods, build our capacity and apply data and research to ensure better decisions.
- To impact the entire sector – We share our innovative approaches and help change the aid and development sector through new funding models and collaborations.
- To build new networks and partnerships – We explore partnerships with stakeholders in technology, business and research in order to find new solutions to global challenges.
- To drive digital development – We use digital tech-

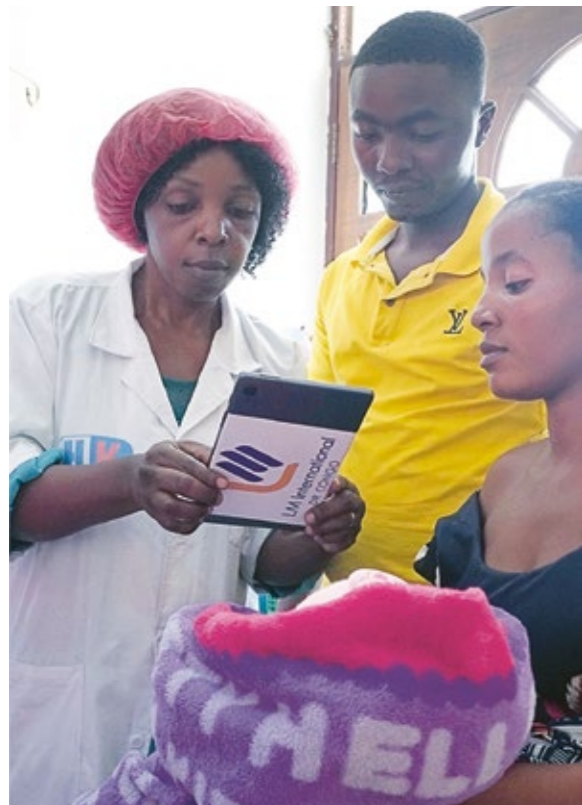


PHOTO: LM INTERNATIONAL

We use digital technology to improve access to health care.



PHOTO: LM INTERNATIONAL

Solar panels provide a stable and sustainable energy supply, reducing dependence on fossil fuels.

nology to improve our aid efforts, increase access to health care and education, and create transparency in our aid operations.

Innovation in practice – tangible examples

Our innovation efforts involve putting our ideas into practice and enabling real change:

- Digital health in Tanzania – We are collaborating with authorities and universities to develop digital healthcare solutions that improve the healthcare system and ensure that health care is more accessible.
- Electric transport in Yemen – By converting existing vehicles to solar-powered EVs, we are creating sustainable transport solutions in areas with fuel shortages.
- Digital identities in Romania – We have developed a digital identity solution for vulnerable children that enables them to access education and social services.
- Solar-powered health care in Tanzania – We have installed solar panels on hospitals to create a stable, sustainable energy supply that strengthens health care and reduces fossil fuel dependence.

Our vision for the future

We see innovation as a continuous process. By daring to test new methods, investing in sustainable solutions and collaborating across borders, we can contribute to enduring change. In collaboration with our partners, we will continue to explore and develop new approaches that make a tangible difference – in a world where more people are empowered to live a dignified life.

REPORT – INNOVATION

During 2024 LM published a method overview of the work with innovation.

Report author:
Gustavo Cadenas Delascio

Groundbreaking anti-corruption efforts

A CONTINUED NEGATIVE TREND DURING 2024 shows that most countries are failing in their efforts to prevent corruption. As LM International operates in some of the world’s most corrupt countries, we have tightened our internal controls and financial management during the year to reduce risks and developed new tools to improve the collaboration with our local partners and combat corruption.

The prevailing bleak trend is evident in the 2024 Corruption Perceptions Index (CPI) report. Most countries are failing in their efforts to prevent corruption, and the situation is deteriorating in more countries than it is improving. Studies have shown that poverty and corruption are related, and that countries experiencing conflict, that lack democratic freedoms or with weak institutions breed corruption.

LM International is present and active in what are perceived as some of the world’s most corrupt countries. As corruption is one of the greatest obstacles to us achieving our goals and a sustainable future for the

communities that we are committed to, it is essential that we minimise the risks by creating effective internal controls and financial management that correspond to the quality demanded in the aid and by our donors.

During 2024, LM’s global management team has expanded the organisation and structure created to bolster governance and internal control. The global Organization and Governance Unit is tasked with assuring the quality of our internal control and reviewing contract compliance. This also includes responsibility for investigating corruption and other complaints within the organisation.

What are the unit’s long-term goals?

1. The unit must ensure that the organisation optimises internal controls based on the operation’s risk profile.
2. The unit must have a clear focus on capacity-building in the areas of responsibility and at the local partners that LM collaborates with.
3. The unit must serve as a dialogue partner to create consensus on the significance of corruption in the countries in which LM International operates.

Aid effectiveness is the watchword

We always endeavour to strike a balance between control, effectiveness and trust. We need to apply robust control and follow-up mechanisms, while ensuring the efficiency of our work and of our daily procedures. In addition to the daily and monthly control mechanisms, a biennial review and evaluation of existing internal control procedures is conducted.

During the spring, the Humanitarian Quality Assurance Initiative (HQA) conducted the Core Humanitarian Standard (CHS) certification process. The certification



Core Humanitarian Standard, CHS.



PHOTO: NICLAS HAMMARSTRÖM

Children playing in the midst of conflict – everyday life where hope meets reality in Sudan.

process provides an external assessment of our compliance with the CHS and is a robust assessment that examines our procedures and documents, interviews staff at global and local levels, and, more importantly, the people we aim to serve. Once the process was completed, we were awarded CHS certification.

LM International’s commitment to localisation includes systematic capacity support for local partners in creating sustainable local procedures. Each collaboration with a new partner begins with an appraisal of the partner organisation’s capacity and current procedures. The partner appraisal results in a capacity plan with clear improvement targets.

RESULTS 2024

1. Improved standards of quality.

- In May 2024, after a thorough audit process in the spring, we were awarded certification under the CHS (Core Humanitarian Standard) verification system. This recognition is a testament to the high quality of the work across our organisation.
- As an officially CHS-certified foundation, we are

encouraging our partners to follow the same principles. For example, our partner in Lviv, Ukraine, the Children’s Care Center (CCC), applied for CHS Alliance membership during the year as part of this commitment.

- We developed a new partner appraisal tool based on a tool from Digni in Norway that will help us reinforce our collaborations with partners and improve our structure regarding the capacity development journey and quality of our partners.

2. A more robust CRM (Complaint and Grievance Response Mechanism and Whistle-blowing) to combat corruption.

LM International has:

- Developed a system for processing, registering and following up on complaints and incidents.

3. A stronger Global Team for Organisation and Governance.

- Conducted Global Team meetings every second week for information exchange, capacity development and the opportunity to share lessons learned.

Global impact through local initiatives

ADVOCACY IS A KEY METHOD FOR BUILDING resilience amongst vulnerable communities facing disaster and conflict. To achieve this, LM International supports locally-led initiatives and integrates advocacy components into programme activities.

All advocacy must be rooted in the local context, in other words it must be based on the needs and priorities of the people and communities we serve. In short this means, strengthening and ensuring their ability to raise their own voice, to claim their rights and partake in decisions that may affect them. We therefore remain committed to foreground the unique knowledge of local actors as experts in their own context by involving them in the identification of needs and priorities, and planning and implementation of our advocacy efforts and programming.

Acknowledging our power and influence within the global space, we additionally see ourselves having a facilitating role, to serve as “gate openers” to the

institutions, spaces, and conversations where political decisions are made. Meeting these imperatives requires a constant process of seeking, learning, and iterating – 2024 offers some highlights for us to collectively consider and take into the new year.

TRANSITIONAL JUSTICE FOR SURVIVORS AND AFFECTED COMMUNITIES IN SOUTH SUDAN

The protracted conflict in South Sudan has left many communities grappling with unresolved grievances, ethnic tensions and high rates of sexual and gender-based violence. In collaboration with local partners, LM in South Sudan is advancing community-led peacebuilding and transitional justice efforts in Western Equatoria,



PHOTO: LM INTERNATIONAL

The active participation of survivors in local governance helps communities heal and build a just and peaceful future.

aimed at empowering marginalised communities – particularly women, youth, and persons with disabilities (PWDs) – to demand justice, peace, and accountability.

Through the establishment of survivor networks and facilitation of peace dialogues, affected communities have been actively engaging in the reconciliation process, seeking the space and tools to non-confrontationally advocate for their rights. By mobilising local leaders and survivors and conducting awareness campaigns, these communities have been able to address the root causes of conflict, including land disputes, gender-based violence and forced marriage.

Over the course of the year, they have made significant strides in advocating for peaceful conflict resolution, increased participation of women and youth in leadership roles, and the protection of vulnerable groups. The formation of interfaith alliances and the active involvement of survivors in local governance, have in addition led to greater community cohesion and enabled communities to not only heal, but to take active roles in shaping a more just and peaceful future.

“We are ready to advocate for the voiceless women, defending their rights and freedoms but also in the quest for a peaceful community”, says a leader for a women survivor’s group.

“I am glad that our elders can now sit with women and young girls to discuss issues that are affecting them. They are the first set of elders to have exhibited a great change in culture and traditions in our land. Yes, it is vital that women are involved in leadership”, says a community pastor.

INCLUSIVE EDUCATION FOR CHILDREN WITH DISABILITIES IN ETHIOPIA

LM Ethiopia remains committed to advancing the rights of children with disabilities (CWDs), ensuring that every child has access to quality education. Through community mobilisation, media campaigns and grassroots initiatives and partnerships, we have stepped up our efforts to challenge societal attitudes, raise awareness, and influence policies that support the full inclusion of CWDs in the education system.

During 2024 alone, Inclusive Education and Special Needs Education clubs were set up in 18 schools. These clubs have reached thousands of children in Oromia and Addis Ababa, helping to shift perceptions and promote a culture of inclusion. Our organised march and celebrations for the International Day for Persons with



PHOTO: LM INTERNATIONAL

Ethiopia is one of the countries where LM International advocates for every child’s right to education.

Disabilities, in addition, engaged thousands of community members in disability rights discussions, strengthening public support.

Lastly, by engaging directly with the Ministry of Education and collaborating with national and local CSOs, LM International supported a vital shift in national policy. Namely, the integration of inclusive education principles in teacher training curriculum and new guidelines and recommendations for schools and educational institutions to better accommodate CWDs.

“Parents who once hesitated to send their children with disabilities to school are now more open to enrolling them, knowing that our school has the tools and knowledge to provide inclusive education” says a teacher.

“The training I received in sign language helped me communicate better with students who were isolated before. Now, I can make sure everyone feels included” says a student.

APPEAL FOR SAFER CHILDBIRTH CARE

During the spring, LM International organised a petition for every woman’s right to a safe delivery. In June, we were given the opportunity to hand over all 2,464 signatures to Sweden’s Minister for Health Care, Acko Ankarberg Johansson.

The purpose of the appeal was to raise the priority of health care aid for all women in the world.

During the meeting, the Minister for Health Care and Isabella Olsson, Head of Global Advocacy at LM International, discussed the right to safe childbirth care and about LM International’s work, focusing particularly on health and health care.

Like the Minister for Health Care, LM International has seen that there is a growing interest in Sweden to help other parts of the world. Women in Sweden are becoming increasingly aware of their rights in maternity and childbirth care, and a positive effect of this is that they are daring to make greater demands and request care in the event of postnatal complications, for example. In the same way, LM International is committed to educating women in other countries about their rights.

Women’s rights and the right to health care are inextricably linked. When women are given the knowledge and tools to demand the health care they are entitled to, their position is strengthened, both in society and in their personal lives. Together, we must fight for a world in which all women have access to safe and equitable health care. Many thanks to everybody who signed the petition for every woman’s right to a safe delivery!



PHOTO: LM INTERNATIONAL

Minister of Health Acko Ankarberg Johansson (right) received the signatures from Isabella Olsson, Global Advocacy Director at LM International.



PHOTO: LM INTERNATIONAL

Stefan Swartling Peterson, Professor of Global Health, inspired attendees at LM International’s General Assembly.

FOCUS ON HEALTH AT LM INTERNATIONAL’S GENERAL ASSEMBLY

The theme of LM’s General Assembly in May was global health. Digitalisation and the right to health were topics that were discussed. Stefan Swartling Peterson, Professor of Global Health at the Karolinska Institute, talked about the most important challenges and solutions for resilient and sustainable future health service systems.

Around 300 million people worldwide are in need of humanitarian assistance and protection this year, and an estimated 166 million need health care. How do we ensure access to health and safeguard the right to health, given that health is at the heart of the world’s ongoing crises? These were some of the questions discussed during the seminar. Banyene Bulere, Chair of the Management Committee at Kyeshero Hospital in Goma, and Bruno Kitoko, LM International’s Country Director in DRC, provided attendees with insights into how resilience is converted into innovative health interventions in Congo.

Kyeshero Hospital in Goma operates in a wartime context with an IDP camp just 7 km away. It treats survivors of sexual violence using the same holistic care model as Panzi Hospital. “A major milestone in our digitalisation work is that we have successfully implemented a pilot project for birth registration in partnership with LM International and our Norwegian partner Egov. Nevertheless, we still need more equipment and capacity development due to the large number of IDPs. The absence of peace in Congo is our biggest challenge”, Banyene Bulere explained.

THE EU NEEDS THE VOICES OF THE SUBURBS AND YOUNG PEOPLE

During 2024, LM International continued its initiative focusing on youth with a foreign background in collaboration with the EU and two folk development colleges. The programme included interactive youth dialogue, questioning candidates in the European Parliament election and a study trip to Brussels with visits to the corridors of power and direct dialogue with politicians and EU officials. The aim was to counteract the feeling of exclusion among youth in Botkyrka and Järva, two marginalised communities, and to show that their voices can make a difference. And they did, in particular in the European Parliament election in June.

“Before, I hardly knew anything about the EU. And neither me nor my brothers have ever voted in the elections. But when you see the EU from the inside, it becomes more real. Above all, it became clear to me that if I don’t use my vote, someone else will do it for me. When I get home, I’ll try and persuade my brothers to go and vote with me”, says Abdalla Haioty, a student at Kista Folk Development College.

“The trip has made me more aware of how many injustices there are in the world. How social vulnerability like this can exist in the middle of the capital of European democracy. If anything, it’s made me more motivated to vote”, says Linnea from Botkyrka Folk Development College.



PHOTO: LÄKARMISSIONEN

Laura Castro, UNHCR; Fatima Boukar, Minister of Social Affairs in Chad; and Isabella Olsson, LM International.

EUROPEAN HUMANITARIAN FORUM

A joint LM delegation was present at the EHF in Brussels, together with our extended family from VOICE and EU-CORD. The annual event was organised by the European Commission and the Belgian Presidency of the European Council. The forum brings together decision-makers and key stakeholders from the humanitarian community with the aim of strengthening the EU’s role as a humanitarian actor. In Brussels, the team advocated for stronger collective efforts in terms of localisation, better synergies between development, peace and humanitarian aid, and a sharper focus on prevention. Forgotten crises and conflicts were also given a great deal of space, with a particular focus on Chad and DR Congo.

BETTER HEALTH CARE FOR WOMEN IN TANZANIA

In November 2024, LM International organised a conference in Dar es Salaam to promote healthcare innovation that focused on digital solutions for safer deliveries and better health care for women in Tanzania. Representatives from the public and private sectors, universities and church organisations discussed how digital technology can improve health care. The Swedish Ambassador to Tanzania, Charlotta Ozaki Macias, emphasised the importance of international co-operation and the work of LM International. Secretary-General Josephine Sundqvist

led discussions on digital solutions and shared global experiences. The conference included lectures, panel discussions and workshops on AI, with contributions from Dr. Sarah Wamala Andersson and AI expert Johan Müllern-Aspegren.



PHOTO: LM INTERNATIONAL

In collaboration with two colleges, LM International organised a trip for young people to the European Parliament in Brussels.

COP29

Faith-based organisations have a unique and important role to play in advocating for justice, stewardship, and long-term responsibility. As moral duty bearers, they act as ethical compasses and remind decision-makers that building climate resilience requires more than just innovation and funding – it requires a deep commitment to protecting humanity and the planet.

At LM International, we witness on a daily basis how climate change is impacting the communities we serve. This reality underscores the importance of amplifying their voices, in line with our CHS certification, which emphasizes accountability to rights holders.

During COP29 in Azerbaijan, where global leaders, civil society organisations and scientists gathered to address climate challenges, LM International advocated for locally led, faith-based interventions and grassroots advocacy, with a focus on effective climate funding. Our work has shown that local stakeholders, including faith-based institutions, are often the first responders in climate-affected regions, providing essential support and infrastructure for displaced populations. Their inclusion in decision-making processes is crucial to promoting sustainable and inclusive solutions.

LM's seminar "The Role of Faith-Based Organisations in



PHOTO: LM INTERNATIONAL

Tapiwa Yemeke represented LM International at the COP29 climate summit in Azerbaijan.

Effective Climate Funding" emphasised that innovative approaches must transcend traditional funding models and integrate principles of equity, justice and accountability. We highlighted how grassroots advocacy is indispensable to advancing the global climate agenda.

FOCUS ON AI AND YOUNG PEOPLE AS THE FUTURE OF AID



PHOTO: LM INTERNATIONAL

Minister for International Development Cooperation and Foreign Trade, Benjamin Dousa, in conversation with young people in Kista.

The event in Kista Library at the end of November brought together a large number of committed participants and offered inspiring meetings. LM arranged the conversation in which Sweden's Minister for Development Cooperation and Foreign Trade and local boy Benjamin Dousa participated.

"It really feels like I'm on home territory, being back in Kista. I sat just outside in those study rooms myself when I was studying for my exams many years ago", said Benjamin Dousa.

The Minister, the Secretary-General of LM International Josephine Sundqvist and AI expert Johan Müllern-Aspegren from Capgemini discussed how digitalisation and AI can help solve global challenges. During the evening, young entrepreneurs from The Good Talent also had the opportunity to present their innovative ideas, which further sharpened the focus on the role of young people in the solutions of the future.

LM INTERNATIONAL DEBATES AID IN ALMEDALEN

During this year's Almedalen Week, LM arranged and participated in several important debates and conversations.

Among other issues, the debates included the role of Sweden and the EU in forgotten crises, whether it is feasible to measure the quality of aid, the preservation of diversity and distinct character in the new civil society policy and how the world's vulnerable are impacted by Sweden's new aid policy.

The government has emphasised clearer requirements for results, efficiency, long-sightedness and transparency as key priorities for development assistance. Requirements for follow-up and reporting on results have been highlighted as particularly crucial. The seminar was arranged by LM International and attended by Sida's Director-General Jakob Granit and other prominent stakeholders to discuss the question: What does quality in development assistance actually mean and can it be measured?

"Development assistance is changing because geopolitics



PHOTO: LM INTERNATIONAL

Stefan Swartling Peterson, Jakob Granit, Erik Lysén, Josephine Sundqvist and Lotta Sylwander on location in Almedalen.

is changing. We need to consider how we can measure the quality in that change and in the shift towards private investment, reconstruction and resilience. We're good at measuring at project level, but how to measure transformative change is something we are working on in a new initiative at Sida", explained Jakob Granit.

LM INTERNATIONAL AT JÄRVAVECKAN

Together with students from Kista and Botkyrka Folk Development Colleges, LM International participated in Järvaveckan through the project "The EU Needs the Voice of the Suburbs" to highlight young people's opportunities for political engagement and the importance of voting in the European Parliament elections.

Young people from the diaspora and areas like Järva and Botkyrka vote at lower rates than other groups in Sweden, often due to political and social exclusion. Their perspectives are key to a more representative and democratic Sweden and Europe. The students were there to spread the project's message: why their voices matter in the EU elections and how they can help shape the future.

During Järvaveckan, the students shared insights from a study trip to Brussels, where they met EU officials and gained a deeper understanding of the EU's role. They also premiered their self-produced campaign film, with a clear call to action for young people to vote in the European Parliament elections.

Sweden's then-Minister for EU Affairs, Jessika Roswall, whom they met earlier in the spring, also visited LM International's tent to speak with the students.



PHOTO: JONATAN STRÖMGREN

During Järvaveckan, one of the key messages was the importance of young people voting in the European Parliament election.

A key voice in the media

DURING THE YEAR, LM INTERNATIONAL had the opportunity to participate in a number of media channels such as Sveriges Radio P1, P4, Mix Megapol, SVT and various podcasts, which enables us to highlight the humanitarian situations in Sudan and Kenya, sexual violence in Ukraine and forgotten conflicts such as the one in DRC.

SVT – VÄRLDENS BARN (CHILDREN OF THE WORLD)

Prior to the Världens barn gala in October, LM International's Head of Organisational Governance, Anton Carlsson, took part in a conversation on SVT with Erik Lysén from ACT, the Church of Sweden, and Johanna Davén from IOGT-NTO, Sweden's largest temperance society.

The conversation touched upon, among other topics, children in forgotten conflicts and the importance of long-term and locally rooted partnerships in the countries where the organisations conduct projects. Anton highlighted LM International's work in Chad and the forgotten conflict in Sudan.



LM International's Anton Carlsson highlighted the work in Chad and the forgotten conflict in Sudan.



Roland Boij and Josephine Sundqvist at Musikhjälpen.

LM INTERNATIONAL AT MUSIKHJÄLPEN (MUSIC AID)

During Musikhjälpen 2024, LM International had the opportunity to highlight the importance of safe, professional childbirth care in conflict areas such as DRC.

Musikhjälpen is an annual fundraising campaign, started by Radiohjälpen/ SVT/SR/UR, which raises money for important causes during a week of live broadcasts from a studio known as the "glass cage", this year from Sundsvall. Committed individuals and organisations from all over Sweden such as LM International join forces to make a difference.

Roland Boij, an obstetrician and gynaecologist with

extensive experience in maternity care in conflict zones, and Josephine Sundqvist, Secretary-General of LM International, with roots in DRC where her parents worked in maternity care, participated in the "glass cage". Together they shared real stories and illustrated how crucial aid is for women's health and rights.

With over 60 million kronor raised – the second highest amount in Musikhjälpen's history – the fundraising effort helped save lives and give hope to women in vulnerable situations. The campaign was broadcast live for an entire week in December on Sveriges Radio P3 and streamed on SVT Play.



Titti Schultz, host of P4 Extra, together with Josephine Sundqvist, Secretary-General of LM International.



Josephine Sundqvist at Mix Megapol to talk about LM International's work with safe childbirth and sexual violence in Africa and Ukraine.

SVERIGES RADIO

On 15 April, the first anniversary of the civil war in Sudan, Secretary-General Josephine Sundqvist was invited by Sveriges Radio P1 to talk about one of the world's forgotten conflicts, which is leading to the world's worst famine disaster. 18 million people are facing starvation according to the World Food Programme and 8.6 million people have been displaced, either within Sudan's borders or to neighbouring countries, according to UNHCR. Since the war erupted in Sudan, LM International has taken on a major role and is now leading the water and sanitation co-ordination throughout the country in partnership with UNICEF.

"We'd like to see a lot more commitment from the Swedish government. This is a forgotten conflict that's in danger of becoming the world's worst famine disaster. The Swedish government needs to act more clearly within the framework of the EU and the EU's role in the UN Security Council in order to negotiate a clear peace agreement that lasts. We have to put a stop to the violence and do more to mobilise humanitarian funding. At the moment, there's no funding that will meet the needs

that both civil society and the UN system are facing in Sudan," said Josephine Sundqvist.

Sudan was also highlighted by Sveriges Radio Ekot's Arabic channel in August when Sally Magzoub, LM's programme manager for Sudan, was interviewed about the humanitarian situation.

The situation in Kenya

In June, Nairobi, Kenya, was rocked by protests, during which many people were killed. The demonstrations were caused by planned tax increases despite the country already having been hit hard by extreme drought, floods and an economic crisis. LM trainee Emma Berglund reported on the situation to Sveriges Radio P4, on location in Nairobi.

On 26 November, Josephine Sundqvist was invited to Mix Megapol's studio to talk with host Lotta Bromé about LM International's work with safe deliveries and sexual violence in Africa and Ukraine.

PARTICIPATION IN PODCASTS

In March, Isabella Olsson, LM's Head of Global Advocacy was a guest on the EU Commission's podcast Capacity4dev. During the interview, she discussed the importance of local and rooted advocacy and the challenges of working in conflict-affected areas such as Sudan.



LM INTERNATIONAL'S VOICE IN THE AID DEBATE

During the year, LM International's Josephine Sundqvist debated the government's new strategy on diversified funding, the new reform agenda and digital strategy for aid. Debate articles were published in *Global Bar Magazine* and in the newspapers *Dagen* and *Dagens Industri*.

Opinion: LM International goes against the grain – gives a thumbs-up to the government's development assistance reform

"Working to ensure that civil society has diversified financing is essentially a positive development. For LM, it has created more financial sustainability and room to manoeuvre because we have gained a more distinct identity with less risk of becoming a subcontractor to the Swedish state."

Dagen, 4 February 2024

Opinion: A greater degree of CSO self-financing is a good thing

"We welcome the government's new strategy for civil society, which raises the issue of diversified funding and the importance of more small and medium-sized stakeholders being able to receive Sida's funding as this will contribute to a more pluralistic and viable civil society", writes Josephine Sundqvist, Secretary-General of LM International.

Global Bar Magazine, 12 February 2024

Opinion: It is time to implement the reform agenda for development assistance

"Sweden's aid policy prioritises women's health, but in practice this has been moving far too slowly. It is now high time to make the reform agenda a reality. Civil society, the business community and partner countries are ready. What are we waiting for?" ask Josephine Sundqvist, Secretary-General of LM International and Cecilia Wikström, Chair of the Board of the Eleka Foundation.

Dagens Industri, 24 June 2024

THE EU NEEDS THE VOICE OF THE SUBURBS

In May, the *Nyhetsbyrån Järva* online newspaper wrote about the "The EU needs the voice of the suburbs" project, which was led by LM International with funding from the EU Commission. Together with Botkyrka folk development college & Kista folk development college, the aim was to advocate for the EU as a global actor among young people with a foreign background in

Opinion: 37 organisations: The Swedish government can do better!

"Sweden's global policy has strayed off course. A study backed by 50 organisations shows that in half of the areas examined, the government is counteracting its own commitments to contribute to global sustainable development, according to representatives from 37 different organisations."

Altinget.se, 13 June 2024

Opinion: Aid needs a clear digital strategy

In *Global Bar Magazine*, Josephine Sundqvist debated the lack of an overarching digital strategy for aid with Sara Wamala Andersson, Professor of Health and Welfare Technology at Mälardalen University.

"The time has come for Sweden to promote a digital transformation in its aid strategies. By including academia, the business community and civil society as strategic partners and focusing on long-term capacity-building, we can strengthen women's empowerment."

Global Bar Magazine, 26 August 2024

Opinion: Aid is paying for the new migration policy

"The government's new strategy for development co-operation in migration risks contributing to human rights violations and goes against the purpose of aid. The three billion kronor that should have gone to fighting poverty is instead paying for the migration policy of the Tidö parties", according to 20 Swedish aid organisations.

Dagens Industri, 11 November 2024

Opinion: We want a Sweden we can be proud of! LM International signed an opinion article with 28 other organisations.

"The government's restructuring of aid lacks support. Less than one in ten thinks it is a priority that Swedish exports should benefit from aid."

Länstidningen Södertälje, 18 December 2024

Järva and Botkyrka and encourage more of the target group to vote in the EU elections. The project also featured on *Sveriges Radio – Studio Ett*.

The "The EU needs the voice of the suburbs" project is a collaboration between LM International and the two folk development colleges, funded by the EU Commission.

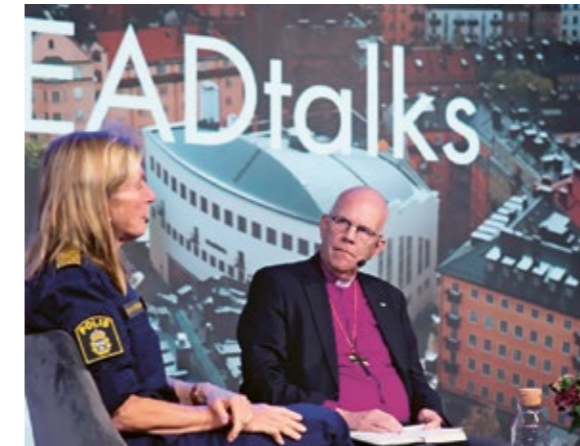


PHOTO: LM INTERNATIONAL

Carin Götblad and Martin Modéus discussed leading with hope and courage in challenging times.

LEADTALKS – IMPACTFUL CONVERSATIONS

Today every leader is facing a new global world. On the one hand, it is a complex reality with problems such as conflicts, climate crises and increasing injustice. At the same time, opportunities for positive change are enabled through new technology and exciting innovations.

Leaders need to be able to manage both aspects. They have to face challenges and make clear decisions, but at the same time keep an eye out for new opportunities. LM International, in collaboration with the Filadelfia Convention Centre and EuroAcademy, has created a meeting place where leaders and managers are invited to become part of a community that is committed to creating meaningful leadership. We call it LEADtalks.

The premiere of LEADtalk's breakfast seminar brought together leaders from different sectors under the theme "Leading with hope and faith in the future during dark times". Two of the country's foremost leaders met on stage – Carin Götblad, Police Commissioner at NOA (the National Operations Department) and Martin Modéus, Archbishop of the Church of Sweden.

Modéus reflected on the importance of taking criticism. "You should always learn something from criticism and absorb it. Criticism is a gift. It often takes courage to express criticism to the highest leader and I have great respect for that."

Carin Götblad followed up by emphasising the essential role of courage in leadership and how it is necessary to make uncomfortable decisions. "The higher up you are as a manager, the greater the responsibility there is to make something good out of it."

WATER-RELATED CHALLENGES FOR VÄRLDENS BARN (CHILDREN OF THE WORLD)

Are you brave enough to drink dirty water? How far can you walk carrying heavy water containers? At Liljeholmsgallerian, visitors took on water-related challenges for the benefit of *Världens Barn*.

LM International, *Världens Barn*, WaterAid, the Africa groups, the Solidarity Committee for Afghanistan and the IOGT-NTO temperance movement were all on location in Liljeholmsgallerian in Stockholm on 4 October to inspire visitors to make a difference for children in the world and to draw attention to the fact that clean water and functioning toilets are fundamental to the health and well-being of all people, and especially important for children. Almost 400,000 children under the age of five die every year from diseases caused by the water crisis, which is more than 1,000 children a day or one child every 1.5 minutes. Several children came forward to try out the different challenges. They were particularly interested in lifting the 20-litre water containers to see how long they could hold them.

"The children were really inquisitive and asked a lot of questions. They also had to guess how many child refugees there are in the world at the moment. The answer made them very thoughtful. Children are amazing because they're so open and genuinely curious," says LM trainee Micaela Reuterswärd.



PHOTO: LM INTERNATIONAL

Micaela, Isabel and Linn from LM International challenged visitors in support of *Världens Barn*.

Fundraising strategy that changes lives

AT LM INTERNATIONAL'S FUNDRAISING DEPARTMENT, our daily work involves making it easy and meaningful for people to contribute to a better world. Our goal is to foster commitment, build strong relationships with our donors and ensure that we can mobilise the resources to change lives – both in the here and now and in the long term.

We use a broad palette of fundraising methods to reach both new and existing donors. Physical mail-outs remain one of our most important channels, especially for engaging our most loyal target groups. Writing directly to donors and potential donors about our work produces strong results and creates close relationships.

Recruiting more people as monthly donors is an essential part of our work because regular support ensures the long-term sustainability of our efforts. In order to reach new donors, we collaborate with influencers and high-profile people who help us spread our message and build a stronger donor culture. We also meet our donors via concerts and lectures – important platforms where we both strengthen our brand and create a sense of affinity with and participation in our work.

Technological advancement is a crucial element of the future of fundraising, and we have invested heavily in improving our online presence. Through targeted digital campaigns and innovative solutions, we have increased our digital fundraising and reached more people than ever before. We are constantly testing new ways to engage donors, for example this year via a specially developed mobile game adapted for our target group that far exceeded our expectations.

LM International was founded with the publication of Svenska Journalen magazine, which is still an important part of our work. Every quarter we highlight stories about people and efforts around the world – and inspire more people to become part of the change. Using a combination of traditional fundraising methods, digital initiatives and strong relationships with our donors, we endeavour to strengthen LM's brand and fundraising results.



PHOTO: MARTINA HOLMBERG

OUR MOST IMPORTANT FUNDRAISING CHANNEL

LM International's primary fundraising channel is our postal newsletter, MånadsBladet, which is distributed 12 times a year to active donors. The June and December editions have a wider circulation as these are also distributed to our direct debit donors and donors who have joined via the website or other digital channels. In addition to fundraising, the purpose of MånadsBladet is to report on our work. In each newsletter, we feature a selection of projects to keep donors informed about what we are doing and show how their contributions are being used. A payment slip is always enclosed to enable extra donations.

LM INTERNATIONAL'S CHRISTMAS CAMPAIGN 2024 – A CHRISTMAS OF COMMITMENT AND GIVING

In the run-up to Christmas 2024, LM committed to a campaign that mixed traditional fundraising with new digital initiatives. The goal was to engage more people and encourage them to contribute, while creating a warm and meaningful Christmas atmosphere. The funds were channelled to LM's work with vulnerable families and emergency aid in Ukraine, among other things.

A key element of the campaign was our popular gift shop, where donors could purchase symbolic Christmas gifts like the goat – one of our most appreciated gifts, which helps families to a better future. The gift shop received a makeover with new images and categories to make it easier to find the right gift. At the same time, we launched a fundraiser via the fundraising platform BetterNow in support of families impacted by the crisis in Ukraine, which ensured that the Christmas message of giving had a clear and urgent connection to current needs.

To make it easy and inspiring to contribute, we launched interactive digital Christmas cards with lovely Christmas illustrations in which donors could send a personal greeting to their loved ones while supporting the work of LM International.

To ensure campaign reach, we used social media and digital advertising as well as emails and texts to both existing and new donors. Thanks to an effective strategy, we were able to boost our presence and maximise fundraising.



The results were fantastic! A total of 4.4 million kronor was raised, which was an increase of 33.8 percent compared to the previous year. Not only that, the number of new donors grew by 66.6 percent, which shows that the campaign not only generated revenue but also increased commitment in LM International's work.

Our 2024 Christmas campaign showed that a combination of traditional fundraising and creative digital elements can generate both greater commitment and significant revenue. It is proof that donating can be both meaningful and inspiring – and that together we can make a major difference to people in need.



INFLUENCERS THAT INSPIRE AND ENGAGE

For a long time, LM has collaborated with high-profile people to strengthen our brand and increase fundraising. A key element of our work with influencer marketing is focusing on engagement and trust rather than the number of followers. By tailoring campaigns to each profile and their target group, we have been able to maximise both influence and conversion and brand-building results.

In 2024, we collaborated with, among others, Underbara Clara (Wonderful Clara), Hanna and Nea from Surre podcast (the Buzz), Fru Vintage (Madam Vintage), Våra sanningar (Our Truths) with Vivi and Carin, the Louise and Julia podcasts, Fredagspodden (the Friday Podcast) and Snickarglädje (Carpenter's Joy).

SUCCESSFUL TELEMARKETING

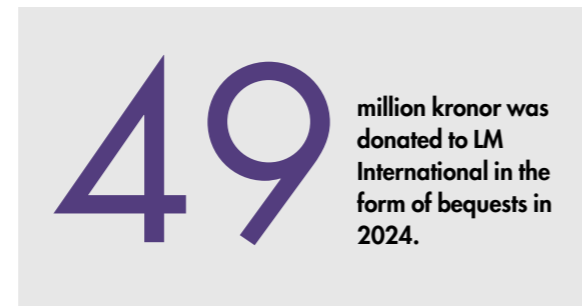
At LM International, we use systematic telemarketing to recruit new donors and encourage them to donate regularly via direct debit. Experience has shown that telemarketing is the most successful way of creating engagement and long-term commitment. Via telemarketing, we communicate our mission and the need for support, which helps us build a community of generosity and solidarity.



Our strategy is based on an annual plan that structures our activities.

We contact different groups of donors – new, existing and passive – at regular intervals. This approach enables a targeted and sustainable fundraising strategy

that not only allows us to increase donor numbers but also to strengthen the relationship with each individual. This in turn allows us to continue funding our humanitarian efforts efficiently and sustainably.



LM INTERNATIONAL'S MOTHER'S DAY CAMPAIGN 2024 – A TRIBUTE TO MOTHERS AND SAFER CHILDBIRTHS

Mother's Day is a day to celebrate and show appreciation for mothers, but also a reminder that not all women have the same opportunities. Every day, around 800 women die in conjunction with pregnancy or childbirth – often due to a lack of proper health care. LM's goal is that no woman should have to die as a result of her pregnancy, and this was the message of our Mother's Day campaign 2024.

A meaningful Mother's Day celebration

In mid-April, we launched the campaign with an appeal on social media and via the newsletter: "Sign here for every woman's right to a safe childbirth". This part of the campaign, which we called the lead campaign, had two purposes: to collect email addresses from new

donors for further communication and to highlight LM's strong commitment to maternal and prenatal care. With our lengthy experience in these areas, our aim is to continuously cement our leading position in the work for safer childbirth.

During the campaign, we offered the opportunity to purchase a safe childbirth as a gift, which helped save lives. In addition, donors could send a digital Mother's Day card to a mother they wanted to recognise. It was a much-appreciated gift that combined caring with tangible aid.

Strong commitment and strong results

Thanks to our broad mix of online activities and traditional fundraising, the campaign was very successful. In total, approximately one million Swedish kronor was raised, which exceeded our initial target.

Our campaign was visible on social media through ads and posts, via influencers, on our website and in the gift shop. We also used traditional channels such as newspaper ads in Svenska Journalen magazine and the monthly newsletter to reach more people.

The Mother's Day campaign 2024 showed that when we combine creativity with an important message, we can both engage donors and make a difference. Together we can continue the work to ensure that no woman has to lose her life during childbirth.



PHOTO: HANS-JÖRGEN RAMSTEDT

A FINAL GIFT FOR THE FUTURE

A common desire is to continue making a difference, even when one is no longer around. Every year, LM International receives donations as a result of an individual's last wishes.

For some people, it is important to prepare for the question of how their property should be distributed when they have passed away. Every year, LM is included in last will and testaments, often together with other organisations because many people wish to make a difference with their remaining resources.

"I always feel very humble and grateful because it shows great trust in us as an organisation when people choose to donate parts or all of their estate to our work. Regardless of the amount donated, the gratitude and trust is equally great. It represents a whole life that's been lived and that will continue to mean something in the future", says Hasse Hallström, Bequests Manager at LM International.



Hasse Hallström

Bia Åkerman is a third-generation LM donor. Since retiring, she has followed her heart and committed to helping other people with her time and her money. She has chosen to bequeath her entire estate to LM International and Doctors Without Borders.

"It gives me tremendous satisfaction to know what my money will be used for, and to be acknowledged while you're still alive is very heart-warming", says Bia.

It was her grandmother who inspired the special place



PHOTO: ANNA LEDIN WIRÉN

Bia followed her heart and chose to leave part of her estate to LM International.

in her heart for LM International. Every summer when visiting her grandmother as a child, she would read aloud to her from Svenska Journalen. This was in the late 1950s and since then Bia, just like her mother and grandmother, has continued to donate to LM's work around the world.

Why did you decide to bequeath your estate to LM International?

"I've always planned during and for my life, and now I've also planned for the day I pass away. Unfortunately, I wasn't able to have children, but I didn't want my estate to end up in the Swedish Inheritance Fund. I want to feel secure in the knowledge of where my money will go, and that it will go to causes that are important to me and have been important to me throughout my life. You have to choose an organisation you feel safe with and trust".

SVENSKA JOURNALEN MAGAZINE

Svenska Journalen magazine is published four times a year and is an important part of our donor care. The magazine has several aims – to provide our donors with feedback on how their donations are being used, to raise awareness and to support LM International's campaign work. The aim is to provide readers with added value through varied and interesting content. Each issue includes a payment slip that highlights a specific project to which readers can donate. At Christmas, the LM calendar is also included, a feature that is requested and appreciated by many.



EFFECTIVE RECRUITMENT LETTERS

In order to recruit new donors to our monthly newsletters, we rent addresses and send fundraising letters to people who have not previously donated to us. We use AI-generated scoring models and response analytics to continuously refine our mail-outs and to find the people who are most likely to become future loyal donors.



To maximise response rates, we divide the target group into smaller groups, where we test a range of variables, content and designs. We experiment with topics, headlines, images, donation amounts, envelopes, and so on. The best-performing units are then used in the next mail-out along with new tests to continuously improve the impact and cost-effectiveness of our mail-outs.

IMPROVING DONOR LOYALTY

One challenge when recruiting new donors is ensuring that they make a second donation. Once someone has donated a second time, the likelihood that they will become loyal donors increases significantly. To increase the proportion that make a repeat donation, we work in a structured, measurable way using different process flows.

We have a specific flow for people who have donated in response to our postal mail-outs that includes a number of letters and telemarketing activities based on the content of the recruitment campaign.

The units can easily be replaced if we opt to change the campaign content, and we can run several parallel campaigns at the same time. Working in a structured way with automated processes has been shown to increase donor loyalty significantly.

VÄRLDENS BARN (CHILDREN OF THE WORLD) – A COLLABORATION FOR CHILDREN’S RIGHTS

Världens Barn is Sweden’s largest campaign for children’s rights and a collaboration between Radiohjälpen (Radio Aid), SVT, Sveriges Radio P4 and 13 aid organisations including LM International. The campaign aims to reinforce children’s rights to health, education and security, especially in crisis-affected areas.

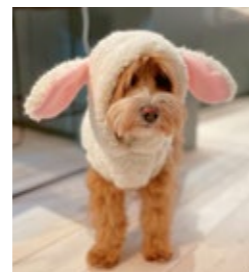
In 2024, the campaign raised 48.1 million kronor. Thousands of volunteers across the country contributed through fundraising, events and digital initiatives. The grand TV gala “Tillsammans för Världens Barn” (Together for Children of the World) was hosted by Ahmed Berhan, Nikki Amini and Mark Levingood.

In Sweden, the campaign mobilised both individuals and municipalities in fundraising activities such as:

- Kommunkampen (Battle of the Municipalities), which resulted in Torsby Municipality collecting 959,200 kronor and outclassing the other competing municipalities.
- Digital collection boxes, where organisations and private individuals could start their own fundraising
- “Jorden runt med Världens Barn” (Around the World with Children of the World), in which participants registered the distances they travelled and made a mobile donation per kilometre.

LM engaged Perla & the Band, who together with children’s choirs performed concerts in aid of Children

of the World. Troubadour and songwriter Perla Bjurenstedt has become popular in schools with his message that everyone is just fine the way they are and that together we can make the world a bit better. During the autumn, he performed in Jönköping, Täby, Södertälje and Sundbyberg, among other places, and fundraising took place during the concerts.



Polly the office dog started her own fundraising campaign.

A one-off initiative during the year was Polly’s fundraiser, in which LM’s office dog started her own digital fundraiser to benefit children around the world.

Through the Världens Barn collaboration, LM International and other organisations have continued to provide children with opportunities to survive, develop and shape their own lives. Despite the challenges that the world is facing, the campaign has shown that the commitment to children’s rights is still strong.



PHOTO: ANNA LEDIN WIRÉN

LM INTERNATIONAL’S CONCERT YEAR 2024: A YEAR OF MUSIC AND COMMUNITY

We ended our concert year 2024 with joy and pride. During the year, we met up with over 9,000 people, a significant increase on 2023. Our many fruitful collaborations have strengthened relations and reached new places around Sweden.

During the year we held 57 concerts featuring a varied palette of artists and concert concepts. One of the highlights of the year was the introduction of “Elvis älskade gospelsånger” (Elvis loved gospel songs) with Lars “Lisa” Andersson and his band. In addition, Peter Hallström’s sheet music book of choral arrangements “Songs by Peter Hallström” was produced. A new strategy with free admission and fundraising by mobile payment at larger choir concerts with artists such as Sonja Aldén, Sofia Källgren, Gladys del Pilar and Peter Hallström proved to be successful.

In addition, we expanded our marketing with Facebook events, advertisements and newsletters. The collaboration with Dagen newspaper was also successful. Posters and flyers were distributed to every church to maximise visibility. Many new donors began supporting LM International and thousands of people were touched by our vital work.

The year in review

Concert year 2024 began with “Sånger i livets tonart” (Songs in the Key of Life) with Richard Niklasson and Lars “Lisa” Andersson. January ended with “A Soulful Evening” and “För kärlekens skull” (For the Sake of Love) with Ingamay Hörnberg, Hasse Hallström and Lennart Sjöholm. In June, “Elvis älskade gospelsånger” was introduced with Lars “Lisa” Andersson and his band, which filled the churches with sing-alongs.

The autumn began with “Soulkillarna” (the Soul Boys) and in September there were release concerts for Peter Hallström’s new book of sheet music. October featured concerts with Peter Hallström and a choir in Falun, Faith Kakembo’s “Autumn Soul” in Rydaholm and Roland Lundgren in Trollhättan. November and December were filled with Christmas concerts with the Solistkvartetten (the Soloist Quartet), Ingamay Hörnberg, Hasse Hallström, Lennart Sjöholm and Vocalsis. The concert year concluded in Nykyrka church in Mullsjö with over 300 people celebrating the Second Sunday of Advent.



PHOTO: ANNA LEDIN WIRÉN

Birger Thureson and Perla Bjurenstedt inspire pensioners to become passionate.

LECTURE SERIES – BECOME A “PASSIONEER”

Together with musician Perla Bjurenstedt, author and journalist Birger Thureson has created a lecture tour with musical elements for LM International entitled “Become a Passioneer”. They aim to inspire pensioners to find meaning in life and joy by engaging with others and becoming “passioneers”. Birger, a former LM head of information who has suffered prostate cancer himself, has written two books about life after work and has spoken often about ageing and meaning in life. The tour links need for meaning in life of Swedish pensioners with the opportunity to support vulnerable people in the world.



LM International had the opportunity to present its work during the DagenGalan 2024, which took place in October.

LM NORWAY RAISES ITS VOICE FOR PEACE

After nearly three years of collaboration between Join Good Forces in Norway and LM International, it has finally happened: LM Norway has been formed.

For over 20 years, Join Good Forces has been a close supporter of, among others, Kyeshero Hospital and Mama Jeanne’s Orphanage in Goma, DR Congo. The organisation’s values align well with those of LM International, and it was an obvious decision to join forces with them to establish LM Norway. Norway has lots of “Friends of the Congo” and the potential for growth there is substantial.

LM Norway – a peace movement

Norway has a long tradition as a neutral stakeholder in global conflicts and as a host of major peace talks. This is a legacy that LM Norway aims to build on. All of LM’s field projects help lay the foundations for lasting peace. For this reason, LM Norway is positioning itself as a peace movement, and mobilising both donors and committed fellow citizens to promote peace.

Above all, we hope to involve the diaspora in Norway, which has strong ties to war-torn areas such as DR Congo and unique expertise in fostering dialogue.

Create harmony, not war

How does one create awareness in an already hectic humanitarian landscape? Well, LM Norway holds a unique advantage in Leif Ingvald Skaug – the conductor of all Norway, known from the TV programme Organisten (the Organist) and the founder of the choir movement Gospel Explosion.

We believe strongly in the power of singing to create peace and community: singing releases happiness hormones, reduces stress and lowers our blood pressure. When we sing together, the bonds between us become stronger – and strong communities preclude conflicts. Harmony cannot arise from one voice alone, but when different voices unite. This is why we are arranging Peace Choirs in 30 different locations in Norway – choirs where everyone is welcome to sing together for peace and community.

Peace Talks – talks that move people

In connection with the Peace Choir, we are arranging Peace Talks – panel discussions featuring powerful stories – during which the audience will meet people who have experienced war, people from both sides of a conflict and experts who have dedicated their lives to understanding what creates peace. No debates, no hard words, just real meetings between real people.



PHOTO: LM NORWAY

LM Norway runs the ‘Peace Choir’ in 30 locations across the country – choirs where everyone is welcome to sing together for peace and community.



PHOTO: LM NORWAY

Prime time TV – Friday with Skaug and fundraising

Leif Ingvald Skaug will also host 28 television programmes to be broadcast in prime time on Fridays on TVL: FREDag med Skaug (PEACEday with Skaug). These will feature lots of music, as well as good conversations with peace role models – with a focus on how we can all contribute to peace.

The individual responsible for Leif Ingvald Skaug’s mobilisation efforts is General Manager Anne Marken Gihlemon, an experienced project manager with a background in aid, missions, fundraising and marketing. In addition to the daily operations, her main focus is to create engaging stories that inspire donors, both online and via traditional fundraising channels. The goal is to attract hundreds of new regular donors in the coming year.

“It’s the donors that are the real heroes in this work – I want to make it easier for them to donate their support”, says Anne Marken Gihlemon.

Annual Report 2024 Management Report

The Board of Directors and Secretary-General of Läkarmissionen – stiftelse för filantropisk verksamhet, Reg. No. 802005-9989, hereby submits its report for the period 01-01-2024 to 31-12-2024.

GENERAL INFORMATION

Organisation

LM International is a politically and religiously independent foundation directed from a global headquarters in Stockholm. LM's operational focus is on implementing development aid, either independently or in collaboration with partners, via our twelve country offices, primarily in Africa. In addition, LM International actively implements aid efforts via partners in approximately twenty other countries in Africa, Latin America, Eastern Europe and the Middle East under the co-ordination of LM International's four regional hubs.

LM International is a foundation with a democratic superstructure comprising a Board of Trustees of approximately 50 members, which guarantees a strong foothold in Swedish civil society. The Board of Trustees appoints a Nomination Committee from amongst themselves to propose suitable individuals prior to the General Assembly. During the General Assembly, the Board of Trustees elects the Board of Directors, new Board of Trustees members and the auditors. It is also the General Assembly that adopts the Board's Annual Report.

Responsibility for the management of LM International is executed by the Board of Directors, which, according to the Swedish Foundation Act, is the organisation's highest body.

Purpose and orientation

LM International's orientation and methods are founded on a human rights-based approach with Christian values underpinning the goals of creating dignified lives for people and pursuing a sustainable world. The principles that define LM International's values are the equal value of all people, respect for the individual's inherent dignity, reason and ability, and every person's right to life, liberty and sustainable development.

LM International's vision

Dignified life – sustainable world

By dignified life, we mean that every human being is

unique and has an inviolable value, and that they should have the opportunity to influence key decisions in their own lives.

By sustainable world, we mean a world that is socially, economically and environmentally sustainable, a world where we meet current needs without compromising living conditions for future generations.

LM International's mission

To save lives and to empower individuals to change their own life circumstances.

We employ a holistic approach that builds resilience in vulnerable communities affected by disasters and conflicts, thereby supporting long-term change from within.

Strategic plan towards 2030

Ahead of 2024, LM International established a new global strategy towards 2030 that is designed to be aligned with the UN's global goals for sustainable development. The strategy's objectives and efforts are focused on three supporting pillars for action within the organisation:

1. Mobilise – scale up resources and knowledge.
2. Innovate – create new thinking and broad impact.
3. Transform – establish profound, lasting change.

The strategy focuses on promoting food security, particularly in response to climate change and global migration. It emphasises resilience-building and prioritises vulnerable groups, often young people, women and children, who are frequently disproportionately affected by crises. LM International's guideline is to advocate strongly for global policy frameworks and engage in evaluation in order to achieve effective impact and change.

The strategy emphasises the importance of community-driven solutions and local leadership. It aims to foster innovation through collaboration across academia, civil society, the public sector and the private sector. Its overall goal is to strengthen local communities and create a peaceful and more sustainable world.

LM International's efforts prioritise marginalised groups in societal development and our focus groups are young people, children and women. These groups often face considerable obstacles in terms of integration and access to their rights, while their resources and voices are also often marginalised. Young people are key agents in change, hence investing in their education and skills is crucial. The rights and well-being of children are at the heart of a sustainable future. Women often suffer both discrimination and inequality. Bolstering their health and economic status is important to achieving gender equality. When these groups can be included and empowered to participate in community life, it creates societies that are both stronger and more sustainable.

Through international development programmes, humanitarian aid efforts and contributions to material assistance, LM International's main purpose as stipulated in its statutes to conduct international aid is fulfilled. LM International's operations contribute to fulfilling the Global Goals, and our work is now primarily focused on the following thematic areas:

Food security and livelihood opportunities

Access to food is fundamental to a functioning life, and food security is especially important due to the climate changes that are impacting an increasing number of areas. LM International supports local farming and food production in various ways.



LM International combats poverty in numerous ways. Of course, a key aspect of preventing poverty is enabling livelihood opportunities, but it is also important to create resilience to crises. Our goal is to ensure social and economic inclusion for the most vulnerable.

Health and well-being

LM International supports preventive health care, for example in child and maternal healthcare. Support is also provided to women who have been subjected to sexual violence in conflict or to gender-based violence such as female genital mutilation.



LM International is also involved in building strong healthcare systems and committed to changing social norms and attitudes to everyone's right to health.

Basic education and vocational training

Teaching literacy skills to rights-holders empowers them to demand their rights and make their voices heard. Training for



a professional role is especially important in the efforts currently being conducted for young people. The work includes a special commitment to inclusive education for children and young people with disabilities.

Clean water and sanitation for all

This thematic area includes, inter alia, well drilling and renovation of existing boreholes, sanitation solutions and basic health and hygiene education. Water interventions are often integrated into larger efforts for peace-building, training and education, better food security and enhanced resilience.



LM International applies IWRM, the integrated model for water resources management.

Fulfilling the purposes

By combating poverty and creating sustainable conditions, vulnerable individuals can be empowered to transform their own life circumstances in an enduring way. With better health, clean water, training and education, and self-sufficiency, the situation for individuals, families and communities becomes more secure.

Close contacts with the target groups and strong footholds in local communities enable optimal conditions for effective and resilient interventions. LM International ensures this by collaborating with local partners and by employing our own local staff at country and field office level.

Humanitarian aid

LM International is active in numerous forgotten conflicts and in many places that are characterised by armed struggle and disaster. Our network enables us to access a large number of competent partners around the world. In the event of a major disaster, there is often an expectation amongst our donors to help. During 2024, the willingness to help Ukrainians has remained great. In the event of minor disasters in areas where LM International is already engaged in development efforts, it is also our responsibility to act. As minor disasters are unlikely to attract much media attention in Sweden, our efforts are conducted without a special donor appeal.

Material aid

LM International supports material assistance in partnership with Human Bridge. For example, hospital materials are reconditioned and reused to bolster the health and medical care infrastructures in countries such as Ethiopia, Tanzania, Somalia and DR Congo. During humanitarian efforts in Ukraine, Human Bridge shipments of medical equipment and mobility aids have also included deliveries of food and other essential supplies.

In addition, Human Bridge conducts extensive textile collections, which are important from an environmental perspective. To some extent, the collected textiles are used in humanitarian efforts, but mostly they are sold to fund the collection and reconditioning of equipment and to carry out shipments of medical equipment.

Communication, influencing, advocacy and fundraising
One of LM International's statutory purposes is to disseminate information about emergency situations around the world and about our various efforts to alleviate these, which is fulfilled in several ways. Information about efforts and the situation in the world is disseminated at concerts, workshops and events. During these events, new donors are recruited for LM activities, but the events are also a valuable means of maintaining direct contact with existing donors. Our social media channels and website are important tools, not only for information and advocacy but also for fundraising. New donors in new target groups have also been engaged through our partnerships with influencers.

LM International's traditional information channels still play a major role. The MånadBladet newsletter informs active donors about our aid efforts and highlights current needs. The Svenska Journalen magazine, with its wider readership, provides more in-depth information about LM's orientation and operations.

The second-hand operation under the "Läkarmissionen" brand is conducted as a separate association, jointly by the shops, in collaboration with LM International. One of the main purposes of the association is to generate a profit that can contribute to LM International's aid efforts.

Earmarked funds

According to the statutes of LM International, raised funds accrued by the foundation that have not been earmarked for special purposes must be used for international aid operations. If funds are to be used for other purposes than those in the statutes, this must be clearly specified in the fundraising goals or in the intended purpose of the donor. During 2024, no fundraising for purposes other than international aid has been carried out.

Fundraising from the public

An important source of revenue for LM International is donations from the public, primarily regular donations by direct debit or through payments via our monthly mail-outs. The loyalty shown by our registered donors is extremely gratifying, and this has remained stable at MSEK 59 (MSEK 59 in 2023). As in previous years, LM International received very large bequests, which totalled MSEK 49 (MSEK 20 in 2023). During 2024, total

donations from private individuals and from private organisations amounted to MSEK 136 (MSEK 103 in 2023). The bulk of funds raised are not earmarked for special purposes, and these can be used where they are most needed in aid operations. Bequests are rarely earmarked for special purposes. During 2024, just under 4 percent of donations from the general public and private organisations were earmarked for specific projects or aid efforts (just under 5% in 2023).

Institutional grants

As a principle, public and institutional grants are always earmarked for specific purposes. In 2024, grants from public funds amounted to MSEK 17 (MSEK 15 in 2023). Institutional grants from the non-governmental sector amounted to MSEK 247 in (MSEK 254 in 2023). These grants have been awarded through appropriations from approximately twenty different organisations. Grant applications are submitted both centrally by the global office in Sweden and by regional and country offices. Grants for development projects normally have a disbursement period of several calendar years. The majority of grants during 2024 were for humanitarian interventions but these are usually renewed for further periods.

Significant partnerships

LM International strongly believes that collaboration and networking is the best route to collective improvement and to achieving qualitative results that are more sustainable. Important partners are the approximately 30 local organisations that conduct projects and aid efforts in which all or part of the operation has received a grant from LM for several years. LM has accepted new partner organisations that have been granted funds for new orientations and in new areas of expertise.

LM's collaborations and partners can be roughly divided into five categories:

1. Local partners that conduct their own aid efforts, or by assignment, and that are wholly or partially financed by LM International.
2. A number of collaborative partners contribute specific thematic knowledge and expertise in their various specialist areas to operations.
3. Collaborations and networks with other organisations that have similar values and orientations in order to achieve a greater collective impact.
4. Significant partnerships exist with various organisations that strengthen LM's methods both as an aid actor and a fundraising organisation.
5. Of course, our relationships with financial partners such as institutional donors that provide support and grants to LM's various types of aid effort are also significant.

LM INTERNATIONAL'S SIGNIFICANT PARTNERSHIPS

Below are a few examples of LM International's significant partners for funding, collaboration and guaranteeing secure fundraising and aid operations. This is not a complete list of partners because, among others, it does not include approximately 30 local partners that conduct agreed assignments or whose own aid efforts are fully or partially funded by LM International.

CHS – Core Humanitarian Standard Alliance

LM International is an active member of CHS, whose purpose is to increase compliance with the fundamental humanitarian principles through advocacy, increased collaboration and capacity development. In 2024, LM received full CHS certification.

CONCORD

CONCORD Sweden and CONCORD Europe work with advocacy issues and policies aimed at ensuring that the EU and its member states fulfil their pledges regarding the quantity and quality of EU aid. LM International participates actively in issues concerning the right to health, climate resilience and Triple Nexus. LM is also represented on the board of CONCORD Sweden.

Danida

Denmark's international development agency Danida supports sustainable development efforts globally. During 2024, LM International conducted a preparatory phase for a project on e-mobility and reduced climate impact in Uganda.

ECHO

LM International applies for support from the EU body ECHO for projects related to humanitarian disasters. Following an ECHO audit of LM's operations in 2020, a seven-year partnership agreement was signed. In 2024, LM led an extensive ECHO-funded operation in Niger.

EU-Cord

LM International is an active participant in the European network EU-cord, which facilitates access to collaboration and aid partners for rapid responses to humanitarian disasters in the world. EU-Cord is also involved in advocacy and participates extensively in various forums to promote inclusive human rights work.

European Commission

The Swedish EU Commission in Stockholm funds initiatives to promote citizen dialogue and increase knowledge about the EU. During 2024, LM International, with support from the EU Commission, ran a project in Järva and Botkyrka to build engagement and knowledge about the EU's role and opportunities.

Swedish Fundraising Association (GIVA Sverige)

Membership in GIVA is important from

several aspects. Its quality code is a tool for maintaining a high level of credibility for the fundraising industry. GIVA Sverige also enables LM to collaborate and advocate for various issues.

Integral Alliance

LM International co-founded the Integral Alliance network in 2004 and rejoined the organisation in late 2023. Today, the Alliance comprises 21 members from 14 countries and forms a network of more than 540 local partner organisations. Its purpose is to alleviate suffering and restore hope, in disasters and beyond.

Join Good Forces

Join is a Norwegian fundraising foundation that focuses on supporting women and children in vulnerable situations, particularly in DR Congo. Join's operations in Norway are run in close collaboration with LM.

Human Bridge

LM International is one of the founders of Human Bridge and represented on the Human Bridge Board. Its operations are a combination of aid effort and environmental promotion with a socially-oriented focus.

MAF –

Mission Aviation Fellowship

LM International's partnership with MAF enables medical aid and medicine to be airlifted to regions that are difficult to access due to poor infrastructure or security risks. MAF and LM also collaborate to engage young Swedes in aid issues.

Neverthirst

The US-based global water foundation neverthirst contributes financially to LM International's water projects in Niger, Chad and Ethiopia. Through this important collaboration, LM is able to reach more vulnerable people in arid and at-risk areas.

Radiohjälpen – Vårdens Barn and Musikhjälpen

The partnership with Radiohjälpen (Radio Aid) is important to LM. During the year, donations have been received from Radiohjälpen, both in conjunction with LM's involvement in the Vårdens Barn campaign (Children of the World) and from Musikhjälpen (Music Aid).

Sida

Together with the Swedish international

development agency Sida, LM International has for many years co-ordinated cross-sector collaboration between aid, the business community, academia/research and the public authorities in order to meet needs in vulnerable locations more effectively with sustainable innovations and intervention solutions in times of international crisis and disaster as well as during development aid projects. With support from Sida, LM runs successful resilience programmes and aid partnerships that focus on capacity building in local Latin American and Sub-Saharan civil society.

Swedish Mission Council (SMC)

SMC is an ecumenical umbrella organisation for missionary and development aid organisations that awards grants for international aid via a framework agreement with Sida. During 2024, LM applied for and was awarded a grant.

Swedish Fundraising Control – 90 accounts

Aid efforts are largely funded by donations from private individuals in Sweden. An important channel for this is LM's 90 accounts (registered donor accounts), which guarantee that raised funds are managed securely and that efforts are followed up.

UN organisations – UNHCR/UNICEF/UNDP/OCHA/IOM

UNHCR was LM International's largest partner and donor in 2024, and UNICEF the second largest. Several of the LM's country offices, primarily Sudan, Chad, Niger and South Sudan, run projects funded by local and regional UN offices. Ensuring clean water and sanitation play an essential role in these efforts, which often target women and children.

Vinnova

Sweden's innovation agency Vinnova supports research and development for sustainable growth. Funded by a Vinnova project grant, LM International worked to explore AI opportunities in the aid sector during 2024.

VOICE

VOICE is a network of European humanitarian civil society organisations. LM International has assumed a leading role in the VOICE collaboration group for Triple Nexus, for which the LM representative is convener.

SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

CHS Certification

During 2024, LM International was awarded CHS certification, which means that humanitarian interventions are carried out with quality, accountability, and respect for the rights of target group, and is now one of the few organisations in the Swedish aid sector to have received it. LM applied for and was granted certification from HQAI (Humanitarian Quality Assurance Initiative) for development assistance, advocacy and humanitarian aid. The certification included on-site sampling in refugee camps and field locations, where LM's primary target groups, local partners and staff were interviewed on issues related to rights-based approaches, protection from sexual exploitation, abuse and harassment (PSEAH), anti-corruption, transparency, and so on. All of LM International's offices are included in the certification.

Development of a new strategy – Roadmap towards 2030

During 2024, the LM Board of Directors developed a new strategy, Roadmap towards 2030.

During the year, extensive work has been carried out to implement the new strategy across the organisation. This included ensuring local buy-in and involved developing both country and regional strategies. From 2024, a renewed orientation will apply whereby food security will become a new thematic area and youth will be highlighted as a new priority target group.

Fundraising in Norway and the USA

During the year, LM International started a new operation in Norway through a merger with the "Join – Good Forces" organisation. Like LM's work in Sweden, the focus of the new office involves mobilisation, fundraising and information dissemination. In the USA, LM's former office in Miami was re-registered to New York with the aim of attracting new funding and increasing participation in ongoing policy dialogues with the UN, American foundations and others.

New CSO strategy at the Swedish Ministry for Foreign Affairs

In 2024, the government adopted a new CSO strategy that cleared the way for LM International to enter into direct agreements with Sida, a very welcome development. Other news was the possibility of applying

for support for CHS certification and for own efforts to the EU and other development financiers as well as the possibility of implementing these efforts ourselves. In the latter part of 2024, LM International was granted a direct partnership with Sida for development financing after an extensive organisational appraisal.

Sudan and Chad

2024 was also marked by the all-out war in Sudan, LM International's largest country of operation. Secretary-General Josephine Sundqvist participated in Swedish news broadcasts to communicate the Sudanese situation to a wider public. Unfortunately, in the media shadow of other wars, the conflicts and challenges in Sudan have continued, with severe consequences for the population as well as for LM International's staff and operations. At first, the LM International crisis team held meetings every hour to monitor developments and the safety of the employees. During 2024, LM was forced to continue coordinating all the Sudanese operations from Port Sudan as the security situation in Khartoum remained unstable. Nevertheless, LM is one of the few organisations that has been able to continue its operations inside Sudan during the year, though new transfer routes had to be established for the bulk of the funding, which disrupted cash flows in the foundation and required a high degree of organisational flexibility.

The countries surrounding Sudan continued to be severely impacted in 2024. In the refugee camps in South Sudan and Chad, where LM International mainly conducts WASH efforts (water and sanitation), the large number of new refugees has resulted in new urgent needs and higher costs. During the year, refugees have continued to stream into large areas of eastern Chad, but thanks to the quick responses and great work capacity of the LM International teams in the field, UNHCR has delegated the responsibility to LM and granted more funding for WASH efforts. As a result of these efforts, Chad's country programme has continued to grow and remains LM International's largest country of operation.

The impact of crises on operations

The Russian invasion of Ukraine has changed the world, Europe in particular, with tremendous suffering inflicted on the people affected and uncertainty throughout the region. LM International's long-term commitment to vulnerable children in Ukraine has been expanded to include refugees and vulnerable women and girls. The people of Sweden have continued to provide strong support for efforts for the victims of the war.

The global economic downturn, compounded by conflicts and turmoil, has generally hit poor countries and vulnerable groups hard. Inflation and cost increases

mean that aid funds are not having the same impact as before and the weak SEK has reduced the value of fixed grants for aid efforts.

New management systems in operation

New digital systems for financial management, project management and personnel support have been successfully put into operation during the year. The project management system was developed and adapted to the specific needs of LM International and to facilitate the management, follow-up and control of projects and initiatives. The financial system has also been adapted for our organisation and is linked to our project management. The three systems are important tools that will strengthen both external and internal control, and achieve better financial planning. They will continue to be refined in order to streamline and facilitate our work.

Goal fulfilment

Since its inception in 1958, LM International has contributed to a better life for millions of vulnerable individuals. Our programmes are largely aimed at women because participation and gender equality are important ingredients in advancing local communities towards greater democracy. Since the 1990s, more than three million people only in Latin America have participated in LM International's educational programmes, the majority of whom were women in vulnerable areas and from marginalised groups. The literacy courses not only change individual lives. When people can participate in society and learn about their rights, it benefits entire local communities. During 2024, approximately 9,500 people (of which 3,200 were children) participated in educational efforts in Latin America, spread across seven countries. More than 17,000 children in Sudan learned how to read and write, despite the civil war, and 2,300 Sudanese students with functional impairments were also integrated into regular schools and received education.

The social auditing efforts in Guatemala and Mozambique are another example of increased citizen empowerment, as participants learn how to claim their rights from the authorities.

WASH (water, sanitation and hygiene) is one of LM's most important fields of operation. During 2024, more than 520,000 people have gained access to clean water only in Chad. In Sudan, newly drilled or restored wells have allowed 290,000 people to receive drinking water where they live, and more than 110,000 Sudanese people have been able to benefit from better hygiene through access to their own latrines and hand-washing equipment. In addition, the accessible latrines for persons with disabilities have made an especially big difference.



PHOTO: ISABELLA OLSSON

A strong foothold in the local community ensures that the aid is more effective.

In several African countries, LM International supports maternity and childbirth care as well as education in sexual and reproductive health. At the Panzi Hospital in DR Congo, aid from LM International has been used to help just over 5,000 women give birth safely. During 2024, various types of support were provided to victims of the war of aggression against Ukraine, a country where LM International has long been committed to vulnerable children. Local development partners in and around Ukraine have also served as humanitarian aid providers due to the war.

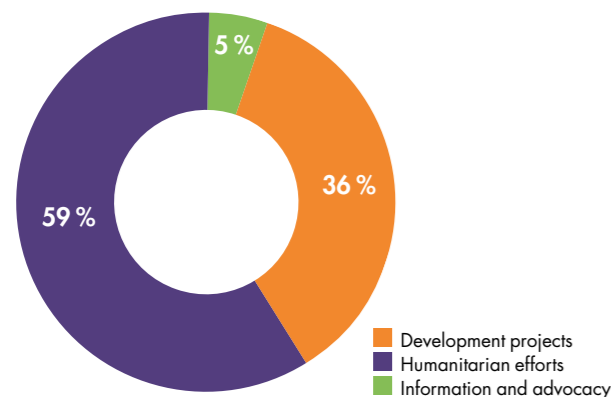
New and existing target groups and donors received information about LM International's operations via our digital media channels and through different mailings. Twelve issues of MånadsBladet reach up to 60,000 recipients, while four issues of Svenska Journalen with a circulation of 70,000 copies each reach donors and are distributed at various events to recruit donors. In addition, several postal mailings and, above all, emails are distributed during various forms of fundraising activity. LM International's extensive meeting and concert activities attracted approximately 7,000 visitors during 2024. By attending and helping to organise conferences and rallying points for advocacy efforts such as Järva Week, Almedalen Week, World Water Week, the Human Rights Days and COP29 in Azerbaijan, LM International is ensuring that we remain part of the discussion, raise important issues and interact with other key stakeholders.

FINANCIAL RESULTS AND POSITION

Revenue

Total operating revenue for 2024 amounted to MSEK 400 (MSEK 383 in 2023). Total revenues for 2024, including financial profit/loss, amounted to MSEK 401

DISTRIBUTION OF DIRECT PROJECT COST



(MSEK 385 in 2023). Donations from the public, from private organisations and from bequests amounted to MSEK 136 (MSEK 103 in 2023), equivalent to approximately 34 percent of total revenues. Institutional grants from non-governmental organisations totalled MSEK 247 in 2024 (MSEK 254 in 2023), equivalent to 62 percent of total revenues, while grants from the public sector finished on MSEK 17 million in 2024 (MSEK 15 in 2023), equivalent to 4 percent of total revenues.

Profit/loss

LM International is reporting a surplus for 2024 of MSEK 2 (MSEK 0 2023) after financial profit/loss. Direct project costs accounted for 89 percent of operating revenue (90 percent in 2023) and amounted to MSEK 357 (MSEK 347 in 2023). Fundraising and administrative costs for 2024 amounted to MSEK 42 (MSEK 39 in 2023) and accounted for 10 percent of operating revenue (10 percent in 2023).

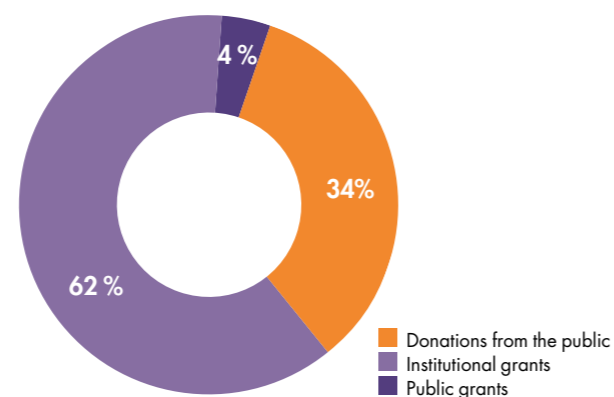
Financial position

Equity amounted to MSEK 73 at year-end (MSEK 75 in 2023). Cash and cash equivalents amounted to MSEK 44 at year-end (MSEK 33 in 2023).

USE OF FINANCIAL INSTRUMENTS

Management of LM International's financial investments is governed by an investment policy that contains guiding principles for financial risk as well as rules for ethical placement. Its purpose is to optimise returns within a framework of low and controlled risk based on established rules. The investment policy is available in its entirety on LM International's website. At year-end, a total of MSEK 20 was invested in various forms of security and fund.

DISTRIBUTION OF REVENUES



REVENUES, ANNUAL COMPARISON

Amounts in TSEK	2024	2023	2022	2021	2020
Regular donations	58 764	59 022	61 586	62 868	58 730
Bequests	48 700	19 605	28 658	24 800	22 562
Other donations	28 435	24 780	31 024	26 090	27 688
Public grants	16 973	14 827	12 521	17 754	22 929
Institutional grants	247 480	253 948	160 376	79 996	75 103
Other revenues	60	10 966	2 463	371	2 440
Profit/loss from financial revenues	937	2 172	588	-2 252	-183
Total revenues including financial revenues	401 349	385 320	297 216	209 627	209 269

ANNUAL COMPARISON COSTS AND RESULTS

Amounts in TSEK	2024	2023	2022	2021	2020
Total revenues	400 412	383 148	296 628	211 879	209 452
Profit/loss from financial investments	911	2 117	456	-2 512	-629
Profit/loss for the year	2 040	44	1 232	1 360	334
Equity	73 237	75 233	74 420	73 745	72 361
Aid projects	338 331	330 500	243 982	157 174	158 690
Information and advocacy	18 680	15 674	11 627	12 253	10 553
Social care in Sweden	372	424	2 059	7 648	10 352
Total	357 383	346 598	257 668	177 075	179 595
Direct project costs, percentage of revenue	89%	90%	87%	83%	86%
Fundraising costs, percentage of revenue	6%	6%	7%	9%	9%
Administration costs, percentage of revenue	4%	4%	6%	6%	5%

SUSTAINABILITY INFORMATION

Sustainability is integrated into LM International's operations with the aim of enhancing transparency and credibility. Over the past year, efforts to strengthen sustainability reporting have intensified, with a focus on climate, social issues, and sound governance, in line with the Global Goals and the new EU directive, CSRD (Corporate Sustainability Reporting Directive). The ambition is to be at the forefront of sustainability reporting in accordance with current frameworks.

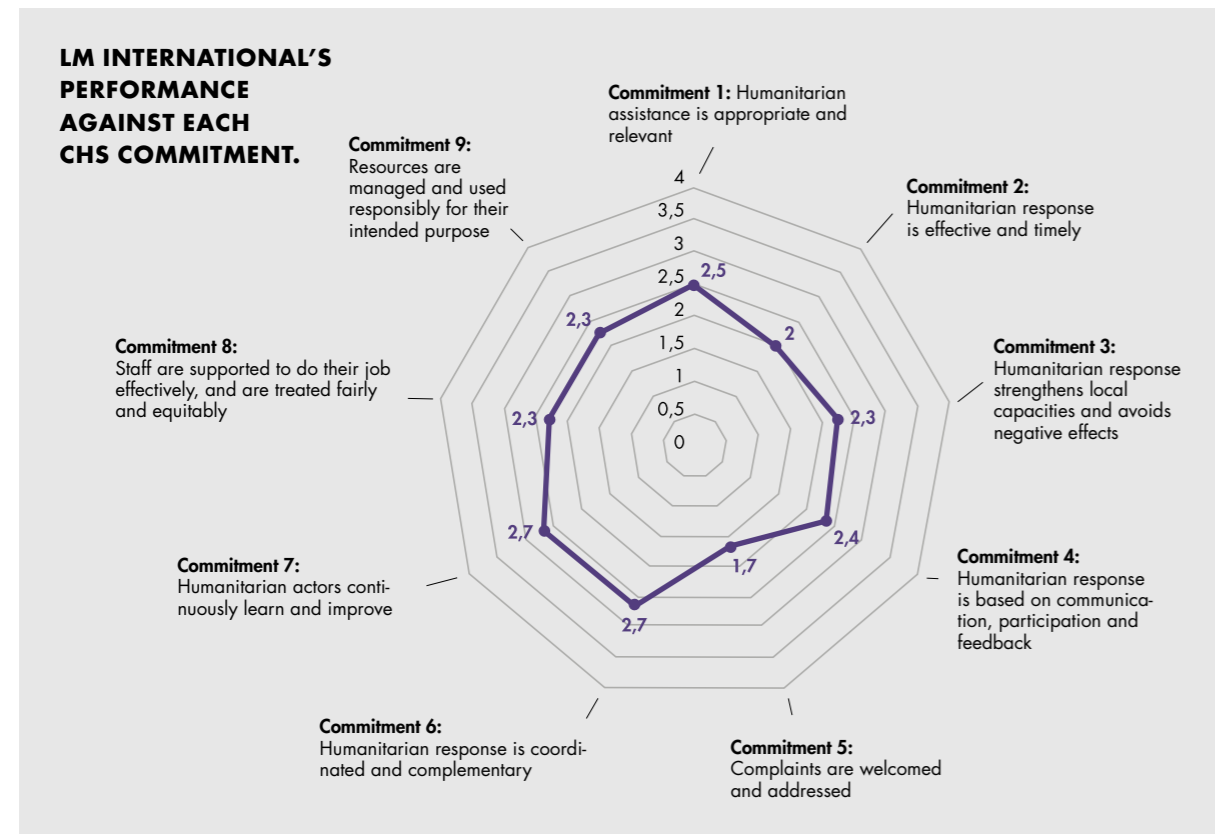
Transparency and the influence of target groups in development processes are key principles across several standards in which LM operates, such as the Core Humanitarian Standard (CHS). In the area of social sustainability, LM International is certified by Great Place To Work (GPTW), achieving a trust index of 76% in 2024.

The organisation's commitment to climate and environmental responsibility encompasses both project operations and internal activities. Efforts include emission reductions in partner countries as well as conscious choices within LM International's own operations. A

mapping of emissions related to travel has been initiated and will be further developed as part of the CSRD work. Sustainability aspects are also integrated into long-term development co-operation and humanitarian efforts. As part of this commitment, LM International has joined the "Climate and Environment Charter for Humanitarian Organisations" – a pledge to reduce emissions, strengthen sustainability, and empower local communities. By centring the needs and rights of target groups, relevant and responsible interventions are ensured, which remains of utmost importance.

Occupational health and safety

Skilful and committed employees who enjoy their work are important if a workplace is to be successful. Well-defined areas of responsibility and individual job descriptions create structure and clarity. Great emphasis has been placed on increasing internal communications across country and departmental boundaries. LM International's global office applies a collective agreement that is jointly regulated by the Unionen trade union, the Union for Professionals and the co-operative employers' association Fremia. Skills development is an important item in our annual performance reviews.



Wellness allowances are offered to encourage health-enhancing activities. Conditions of employment in international operations mainly comply with local regulations. In order to meet the increased risks and needs of employing our own staff in risk areas, LM International employs a Head of Global Security who develops security procedures and contributes to risk analysis and assessments, including for staff that travel. This role has been extremely important when areas in which LM personnel are active or conducting operations have been hit by unrest and armed conflict.

In our pursuit of being an attractive and interesting employer, LM International's global office in Stockholm collaborates with Great Place to Work®, an international consulting firm that conducts employee surveys. As a result, LM International was awarded "Great Place to Work®" certification in both 2023 and 2024. Based on the survey results, we draw up action plans for areas that can be improved.

Learning and continuous improvement

During 2024, a special strategic effort was conducted to educate every elected official at LM International about the ideas and requirements of the CHS quality code.

LM International's governing documents such as policies, instructions, manuals and job descriptions are updated regularly to fit the organisation and safeguard operational quality. In-service training and education of staff and partners is important to LM International. Various training sessions are organised for the staff, frequently via video meetings and broadcasts from our studio at the global office.

As a tool for team and management development, LM International employs the Predictive Index (PI), a scientifically based personality test. PI helps us to understand driving forces and motivational factors, which in turn leads to insights into diversity that enable us to build skilful, confident and motivated teams. Our globally integrated teams enable us to foster agile approaches and good collaboration across the organisation.

Gender equality and diversity

Prior to planned aid efforts, a gender equality analysis is conducted to clarify the division of work, roles, responsibilities, available resources, and positions in society. Our efforts take into account the situation for both women and men and are aimed at both groups, above all to increase male participation in and responsibility for family and society. A high degree of diversity

in the organisation enhances its credibility in the eyes of our aid recipients as well as our donors and funders. LM International endeavours to employ co-workers with a wide range of experience and backgrounds to ensure broader perspectives and knowledge. In 2024, the global management team comprised three women and seven men, and the Board of Directors five women and seven men.

Duties within the organisation

Due to LM International's regional and country offices, there is a clear operational localisation, and efforts can be quickly and easily followed up in the field. Collaboration clusters have also been established at the regional and country offices, which apply for local institutional funds for national and regional efforts. The Programme Department at the global office works with development and quality assurance of programmes and

methods. It is also responsible for applying for funds and financing from international institutions and pursuing avenues to new global partners and networks.

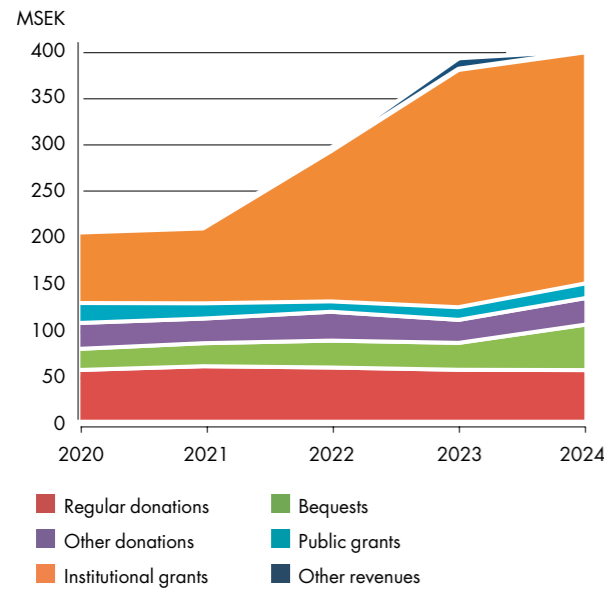
The responsibility of the Fundraising and Communications department is to communicate about LM International's work and engage private individuals and companies in order to mobilise donations. The Department of Organisation and Governance includes the units for IT, HR, finance, internal control and compliance with governing documents and agreements. The Office of the Secretary-General is responsible for supporting documents and preparing proposals for policies for adoption by the Board. It includes one unit that manages our global advocacy and provides executive support to the global management team. It is also important that LM International can rely on integrated internal communications to connect our globally dispersed staff.



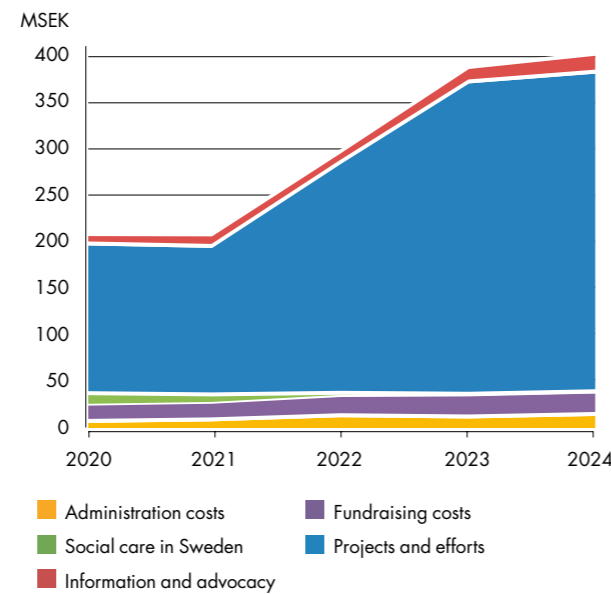
PHOTO: NICLAS HAMMARSTRÖM

In ongoing conflicts and humanitarian crises, life-saving interventions are LM International's highest priority. Every day, vulnerable mothers and children rely on emergency assistance to survive amidst violence and instability.

REVENUES, DONATIONS AND GRANTS OVER TIME



OPERATING COSTS OVER TIME



The work is directed by the Secretary-General, who co-ordinates, harmonises and delegates operational responsibility.

Employees in Sweden and in other countries

In 2024, LM International employed an average of 425 people (395 in 2023) in 13 countries. Most of the overseas employees are local people on corresponding project or fixed-term employment and contracts with the regional or country offices. A few employees that serve abroad are employed by LM International in Sweden. At the global office in Vällingby, the average number of employees in 2024 was 40 (35 in 2023).

OVERSEAS BRANCHES AND REGIONAL OFFICES

LM International operates twelve branches via our own country offices in DR Congo, Ethiopia, Kenya, Niger, Rwanda, Somalia, Sudan, South Sudan, Tanzania, Chad, Uganda and Ukraine. The African country offices are co-ordinated from a division under the region's Africa Office in Nairobi and divided into three regions based on cultural and linguistic conditions. In addition to co-ordinating the country offices, the Africa Office is also responsible for another three countries where efforts are conducted by various partners.

Management of the work in the seven Latin American countries in which LM International operates through

partner organisations takes place from the regional office in Panama City. Our efforts in the Middle East are managed from the regional office in Dubai, and operations in three Eastern European countries are managed from the Global Office in Stockholm.

FUTURE TRENDS

In an increasingly troubled world with a rising number of armed conflicts, the need for the LM International's targeted efforts is greater than ever before. LM focuses on many of the countries that have been hardest hit by the drastic cuts that several major international aid donors have signalled. With our own staff and country offices in several of these countries, LM is strongly positioned to remain a relevant actor in terms of implementing effective, well-supervised interventions. LM receives relatively little funding from state institutions but major grants from several non-governmental institutions. LM remains keen to ensure a wide diversity of grants from institutional funders and sees an opportunity to increase the government portion.

In the current economic climate and rising economic uncertainty, there is a risk that declining public awareness might impact fundraising results negatively. Hopefully, this can be offset in the short term by the expanded fundraising market that LM International is building. This is currently taking place through mobilisations and major initiatives in Norway and the USA, with

Germany in the pipeline. An additional orientation is to strengthen a third leg, grants and donations from corporations and philanthropists. With the new "Roadmap towards 2030" strategy, our organisation is also better equipped for this with our capacity to scale up several suitable pilot projects.

MANAGEMENT

The Board of Directors is the foundation's highest level. However, the LM International statutes stipulate that certain tasks and decisions must be delegated to a Board of Trustees with aim of ensuring a strong foothold for the Foundation and more transparency. The Board of Trustees elects the Board of Directors, the auditor and new Board of Trustees members, and appoints a Nomination Committee at the General Assembly. The 2024 General Assembly was held on 16 May, after which the Board of Trustees comprised 49 members. Members are appointed for three years at a time with the possibility of re-election. Stefan Kinert, Tore Samuelsson, Anne Wolf and Hans Hallström were appointed as the Nomination Committee. Lydia Birkeland declined re-election to the board. Four board members stood for re-election, and the General Assembly resolved to re-elect Margareta Arvidsson for one year, Christian Holmgren and Nils Arne Kasberg for three years, and Christer Åkesson for two years.

In accordance with the nomination committee's proposal, the meeting elected Ida Högberg as a new board member for a three-year term.

The remaining board members are: Bo Guldstrand, Staffan Hellgren, Silvia Kakembo, Agneta Lillqvist Bennstam, Johan Sigge, Madeleine Sundell and Gunnar Swahn. During 2024, the Board convened seven times for Board meetings.

Members of the LM International Board of Directors are normally elected for a period of three years. Bo Guldstrand is the remunerated Chairman of the Board. Staffan Hellgren is the Vice Chairman. The Board has two working committees that provide expert support to LM International's operational management, as well as preparing and following up Board decisions. The working committees comprise the Secretary-General, the Chairman and two Board members. In the Operations and Partnership Working Committee (OPC), these were Agneta Lillqvist Bennstam and Gunnar Swahn, and in the Legal and Finance Working Committee (LFC) Christian Holmgren and Johan Sigge. The Secretary-General, the Chairman, the Board of Directors, the working committees, the Board of Trustees and the Nomination

Committee apply rules of procedure that clearly define the division of responsibilities and work.

At the 2024 General Assembly, Pernilla Zetterström Varverud was discharged as auditor and Henrik Lundquist from Grant Thornton was elected as the new auditor, with Susanna Johansson as deputy auditor. The foundation is registered at the Stockholm County Administrative Board in Stockholm under foundation number 1000132.

SIGNIFICANT EVENTS AFTER THE END OF THE FINANCIAL YEAR

Invasion of Goma and Bukavu

DR Congo is one of the LM International's important countries of operation and often features in information and fundraising efforts in Sweden and Norway. In January 2025, the M23 rebel group invaded the provincial city of Goma, cutting off all electricity and internet access. As a result, LM was forced to evacuate some of our staff to Rwanda. An emergency humanitarian response was initiated with immediate effect. Shortly afterwards, Bukavu in South Kivu province was also invaded. These events have had a major impact on the region and caused numerous new acute needs that will need to be met with more effort from LM's management, systems and staff.

Closure of USAID

The closure of USAID and the brutal reduction of American aid have had devastating consequences. Approximately 40 percent of the total humanitarian aid efforts in the world are estimated to have been funded by the USA. The reduction is impacting many of the population groups and locations where LM International operates. LM International as an aid benefactor has also been affected as our efforts in Chad and Sudan have decreased due to a reduction in UN support caused by the lack of funds from the USA.

Website: lakarmissionen.se/lminternational.org
 Online shop: lakarmissionen.se/gavoshop
 Swish: 90 00 217
 90 accounts: PG 90 00 21-7, PG 90 17 18-7,
 BG: 900-0217, BG: 901-7187
 X (Twitter): x.com/lakarmissionen
 Facebook: facebook.com/lakarmissionen
 Instagram: instagram.com/lakarmissionen/
 LinkedIn: linkedin.com/company/lakarmissionen

INCOME STATEMENT

Amounts in TSEK	Note	2024	2023
Operating revenue			
Donations	3	135 899	103 407
Grants	3	264 453	268 775
Net turnover		26	385
Other revenues		34	10 581
Total operating revenue	4	400 412	383 148
Operating costs			
	5,6		
Direct project costs	7	-357 383	-346 596
Fundraising costs		-23 785	-23 194
Administration costs		-18 115	-15 431
Total operating costs		-399 283	-385 221
Operating profit/loss		1 129	-2 073
Profit/loss from financial investments			
Profit/loss from other securities and receivables held as securities	8	731	1 989
Other interest income and similar profit/loss items	9	206	183
Interest payable and similar profit/loss items		-26	-55
Total profit/loss from financial investments		911	2 117
Profit/loss after financial items		2 040	44
Profit/loss for the year		2 040	44

BALANCE SHEET

Amounts in TSEK	Note	31.12.2024	31.12.2023
ASSETS			
Fixed assets			
Intangible assets			
Capitalised expenditure for software	10	9 178	6 201
		9 178	6 201
Tangible assets			
Equipment	11	23 409	6 428
		23 409	6 428
Financial fixed assets			
Long-term investments	12	20 393	19 527
		20 393	19 527
Total fixed assets		52 980	32 156
Current assets			
Current receivables			
Other receivables	13	67 767	51 078
Prepaid expenses and accrued income	14	8 028	15 145
		75 795	66 223
Current investments	15	168	6 613
Cash and bank		44 290	33 296
Total current assets		120 253	106 132
Total assets		173 233	138 288

EQUITY AND LIABILITIES

Amounts in TSEK	Note	31.12.2024	31.12.2023
Equity			
Donation capital		3 219	3 195
Earmarked project funds		48 458	42 850
Profit/loss brought forward		19 520	29 144
Profit/loss for the year		2 040	44
		73 237	75 233
Current liabilities			
Accounts payable		11 124	21 363
Liabilities for received, unutilised funds	16	48 066	16 264
Other liabilities		27 304	11 215
Accrued expenses and deferred income	14	13 502	14 213
		99 996	63 055
Total equity and liabilities		173 233	138 288

CHANGES IN EQUITY

Amounts in TSEK	Donation capital	Earmarked project funds	Profit/loss brought forward	Total equity
Opening balance	3 195	42 850	29 188	75 233
Received donation capital	24		-24	
Earmarked by the Board		43 500	-43 500	
Utilisation of earmarked funds		-38 429	38 429	
Repayment of unused funds		-2 331	2 331	
Provision fund for equipment		2 868		2 868
Profit/loss brought forward from local offices			-6 904	-6 904
Profit/loss for the year			2 040	2 040
Closing balance	3 219	48 458	21 560	73 237

CASH FLOW STATEMENT

Amounts in TSEK	Note	2024	2023
OPERATING ACTIVITIES			
Operating profit/loss		1 128	-2 072
Adjustment for non-cash flow items			
Amortisation and impairment		6 583	4 320
Other items	17	-4 036	-8 571
Interest received		938	2 173
Interest paid		-26	-55
Cash flow from operating activities before changes in working capital		4 587	-4 205
Changes in working capital:			
Change in current receivables		-9 572	-43 110
Change in current investments		6 445	-6 475
Change in current liabilities		36 940	29 015
Cash flow from operating activities		38 400	-24 775
INVESTING ACTIVITIES			
Acquisition of tangible fixed assets		-26 541	-7 592
Sale of tangible fixed assets		-	10 346
Net change in financial fixed assets		-865	-3 189
Cash flow from investing activities		-27 406	-435
FINANCING ACTIVITIES			
Amortisation of debt		-	-1 317
Cash flow from financing activities		-	-1 317
Cash flow for the year		10 994	-26 527
Cash and cash equivalents at start of year		33 296	59 823
Cash and cash equivalents at year-end	18	44 290	33 296

Note 1 Accounting and valuation principles

Accounting and valuation principles are compliant with the Annual Accounts Act, BFAR 2012:1 (K3) and the governing guidelines of the Swedish Fundraising Council for annual reports according to K3. The income statements and balance sheets of overseas branch offices are recalculated under the current exchange rate method, i.e. the income statement at the average exchange rate and the balance sheet at closing day exchange rate. The principles are unchanged compared with previous fiscal years.

Operating revenue

Revenue is recognised at fair value of the consideration received. As a main rule, revenue in the form of donations or grants is recognised when the related transaction has been legally executed. "Donation" refers primarily to funds raised from private individuals and companies. "Grant" refers primarily to funds raised from external donors after application.

Donations

As a main rule, donations are recognised as revenue when they are received. Assets received as bequests are treated as donations. Donations of, for example, shares, real estate and art are recognised as revenue at the time of the donation, i.e. when the recipient has the right to dispose of the donation. A donation that has been recognised as revenue is reported as either an asset or as an expense, depending on whether the donation is utilised immediately or not. Donations that are intended for permanent use in the organisation are reported as fixed assets. Other donations are reported as current assets. As a main rule, donations are recognised at fair value. In cases where a reimbursement has been paid in order to receive the donation, the value of the donation is reduced by the amount of the reimbursement.

Grants

Grants are recognised as revenue once the conditions for receiving the grant have been met. Grants received are reported as liabilities until the conditions for receiving the grant are met. Grants received to cover expenses are reported in the same financial year as the expense the grant is intended to cover. Grants related to a fixed asset reduce the acquisition value. Grants are recognised at the fair value of the asset received or receivable.

Direct project costs

These are defined as the direct costs incurred while fulfilling the organisation's purpose and/or its statutes.

Direct project costs comprise funds from the public that have been allocated to projects. They include costs for the Svenska Journalen magazine, information and advocacy in accordance with the purpose, including all costs for staff, travel, auditing, etc. that are directly related to the purpose. Joint costs allocated as direct project costs are also recognised as direct project costs.

Fundraising costs

These are defined as the necessary costs incurred while generating

external revenue. They include all costs incurred during fundraising activities related to the general public, companies and organisations, such as campaigns, printed materials, postage, salaries, social security contributions, etc. Joint costs allocated as fundraising costs are also recognised as fundraising costs.

Administration costs

These are defined as costs incurred while administering the organisation. They include the cost of the Board, costs for salaries and social security contributions for the administrative staff, as well as joint costs allocated as administration costs.

Leasing

All of the lease agreements are classified as operating leases and are expensed continuously over the lease term.

Tangible and intangible fixed assets

Tangible and intangible fixed assets are valued at cost of acquisition less depreciation/amortisation according to plan. Depreciation takes place linearly across the asset's estimated useful life. The following depreciation periods apply:

Capitalised expenditure for software	10 years
Equipment	5 - 10 years

Financial fixed assets

At the time of acquisition, financial fixed assets are valued at acquisition cost plus direct transaction expenses. Long-term investments are recognised at acquisition value or fair value (market value), whichever is lower. If the value of the investment depreciates and this is considered permanent, a test is conducted on the value depreciation. If fair value has decreased, a value adjustment is made.

Other assets

Receivables are recognised at the estimated amount to be received, after individual assessment.

Receivables in foreign currencies are reported at closing day rate.

Other assets are reported at acquisition value unless otherwise stated below.

Provisions and liabilities

Unless otherwise stated below, liabilities have been recognised at acquisition value with customary provisions for accrued expenses.

Equity

Earmarked project funds refer to project funds that have been adopted by the Board and that will be disbursed within one year.

Note 2 Accounting judgements and estimates**Donated assets**

Assets, primarily real estate, shares and other securities, donated to the fundraising organisation are reported in Raised Funds from the General Public in conjunction with asset disposal, and all unlisted securities and real estate for which the sale price can be accurately estimated are reported in the financial statements.

Amounts in TSEK

	2024	2023
Note 3 Donations and grants		
Donations reported in the income statement		
Donations		
Regular donations	58 764	59 022
Other donations from the public	22 950	23 442
Bequests	48 700	19 605
Companies and other organisations	5 485	1 338
Total raised funds (donations) (a)	135 899	103 407
Grants reported as revenue		
<i>Raised funds (non-governmental grants)</i>		
Organisations in Denmark	3 044	2 304
Organisations in Germany	5 892	9 456
Organisations in the USA/Canada	23 332	19 086
Local African organisations	7 083	6 049
UNICEF	44 558	48 692
UNHCR	82 867	86 243
UNDP/OCHA	36 576	37 090
Other FN-organisations	2 872	15 461
MSA	-	5 617
SHF/SCI	17 174	7 659
Radiohjälpen	3 969	9 267
Tearfund	5 003	-
Other organisations	15 110	7 024
Total raised funds (non-governmental grants) (b)	247 480	253 948
<i>Public grants</i>		
EU	9 217	5 036
Swedish government	24	233
Sida via Swedish Mission Council	7 732	9 558
Total public grants (c)	16 973	14 827
Total grants (b+c)	264 453	268 775
Total raised funds comprise the following:		
Donations reported in the income statement (a)	135 899	103 407
Grants reported as revenue (b)	247 480	253 948
Total raised funds	383 379	357 355
Note 4 Operating revenue, received in each country		
<i>Country</i>		
Sweden	142 152	124 175
Ethiopia	19 509	11 859
Niger	20 008	22 684
Somalia	3 585	3 974
Sudan	105 150	94 808
South Sudan	18 959	19 984
Tanzania	3 660	2 478
Chad	84 644	98 179
Uganda	2 745	5 008
Total operating revenue	400 412	383 149

Amounts in TSEK

Note 5 Average number of employees, personnel costs and remuneration to the Board

Average number of employees	2024		2023	
	Total employees	varav män	Total employees	of which men
Sweden	40	20	35	20
Rest of the world	385	307	360	276
Total	425	328	395	296

Gender distribution in the Board and executive management

	2024	2023
<i>Percentage of women</i>		
Board of Directors	42%	42%
Other senior executives	43%	38%

Salaries, other remuneration and social security contributions

Board and Secretary-General	951	953
Other employees	78 567	71 876
Total salaries and remuneration	79 518	72 829

Social security contributions in Sweden	10 080	8 898
(of which pension costs)	(2 298)	(1 943)

Salaries and other remuneration by country

Sweden	22 288	19 100
Rest of the world	57 230	53 729
Total salaries and remuneration	79 518	72 829

No commission-based remuneration has occurred.

TSEK 115 (TSEK 118) of pensions costs regard the Secretary-General.

The notice period on the part of LM International and the Secretary-General is six months.

Agreed remuneration regarding salary and pension is payable during the notice period.

Note 6 Leasing

Leasing primarily regards office space and office equipment. Leasing fees carried as expenses amount to 2 806 (3 235). The agreement on leased premises extends to 2026.

Future leasing fees in TSEK are due as follows:

Within 1 year	2 847	3 151
1-5 years	1 076	2 850

Note 7 Direct project costs

Development projects	129 778	214 442
Humanitarian projects	208 553	116 058
Information and advocacy	18 486	15 409
Social care in Sweden	372	424
Other	194	265
Total	357 383	346 598

Note 8 Profit/loss from securities and receivables held as fixed assets

Interest	608	954
Value adjustment	-	1 035
Profit/loss on disposal of shares	123	-
Total	731	1 989

Amounts in TSK

Note 9 Other interest income and similar profit/loss items

Interest	206	183
Total	206	183

Note 10 Capitalised expenditure for software

Opening acquisition value	9 700	4 374
Purchases	3 486	5 326
Closing accumulated acquisition value	13 186	9 700

Opening amortisation/depreciation	-3 500	-3 062
Amortisation/depreciation for the year	-508	-437
Closing accumulated amortisation/depreciation	-4 008	-3 499
Closing residual value according to plan	9 178	6 201

Note 11 Equipment

Opening acquisition value	14 698	23 793
Purchases	23 055	2 266
Sales and disposals	-513	-11 362
Closing accumulated acquisition value	37 240	14 697

Opening amortisation/depreciation	-8 269	-14 741
Sales and disposals	513	10 355
Amortisation/depreciation for the year	-6 075	-3 883
Closing accumulated amortisation/depreciation	-13 831	-8 269
Closing residual value according to plan	23 409	6 428

Note 12 Long-term investments

Opening acquisition value	23 027	19 838
Additional	8 129	3 189
Outgoing	-7 263	-
Closing accumulated acquisition value	23 893	23 027

Opening accumulated amortisation/depreciation	-3 500	-3 500
Closing accumulated amortisation/depreciation	-3 500	-3 500

Book value	20 393	19 527
Market value	15 315	17 053

Specification of long-term investments

Shares	3 614	3 614
Unit trusts	1 009	2 261
Structured products	15 770	13 652
Total	20 393	19 527

Investments are placed in accordance with the distribution and risk profile specified in the Foundation's investment policy and designated with a 3.9 (4.6) rating on a 7-point scale, in which 1 is the lowest risk level and 7 the highest. Valuation is based on acquisition value. Securities that mature within one year are individually assessed and, where necessary, their value is written down. As of 31/12/2024, the book value of the total holding is exceeding its market value. Reported market value is based on public reports on closing date. From the same reports, it is evident that long-term value is well balanced with book value.

Amounts in TSEK

	2024	2023
Note 13 Other receivables		
Other receivables		
Taxes	-	58
Claim against contributor	30 585	29 495
Other current receivables	37 182	21 525
Total	67 767	51 078
Note 14 Accruals		
Prepaid expenses and accrued income		
Prepaid expenses	4 159	10 280
Accrued income	3 869	4 865
Total	8 028	15 145
Accrued expenses and prepaid income		
Holiday provision	3 528	3 587
Accrued social security contributions	586	559
Prepaid income	8 922	9 320
Other items	466	747
Total	13 502	14 213
Note 15 Current investments		
Opening acquisition value	6 613	139
Additional	168	6 613
Outgoing	-6 613	-139
Closing accumulated acquisition value	168	6 613
Book value	168	6 613
Market value	265	7 271
Note 16 Liabilities for received, unutilised funds		
This item includes liabilities related to public grants of 2 585 (2 035).		
Note 17 Other information for the cash flow statement		
Other Items does not include non cash-flow affecting items from the overseas branch offices.		
Note 18 Cash and cash equivalents		
The following subcomponents are included in cash and cash equivalents:		
Bank deposits	44 290	33 296
Total	44 290	33 296
Note 19 Pledged assets and contingent liabilities		
The Foundation has no pledged assets. In the opinion of the Board, the Foundation has no contingent liabilities.		

Note 20 Significant events after year-end

DR Congo is one of the LM International's important countries of operation and often features in information and fundraising efforts in Sweden and Norway. In January 2025, the M23 rebel group invaded the provincial city of Goma, cutting off all electricity and internet access. As a result, LM was forced to evacuate some of our staff to Rwanda. An emergency humanitarian response was initiated with immediate effect. Shortly afterwards, Bukavu in South Kivu province was also invaded. These events have had a major impact on the region and caused numerous new acute needs that will need to be met with more effort from LM's management, systems and staff.

The closure of USAID and the brutal reduction of American aid have had devastating consequences. Approximately 40 percent of the total humanitarian aid efforts in the world are estimated to have been funded by the USA. The reduction is impacting many of the population groups and locations where LM International operates. LM International as an aid benefactor has also been affected as our efforts in Chad and Sudan have decreased due to a reduction in UN support caused by the lack of funds from the USA.

Stockholm in April 2025



Bo Guldstrand, Chairman



Staffan Hellgren, Vice-chairman



Margareta Arvidsson



Ida Högborg



Christian Holmgren



Silvia Kakembo



Nils Arne Kastberg




Agneta Lillqvist Bennstam



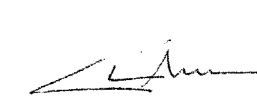
Johan Sigge



Madeleine Sundell



Gunnar Swahn



Christer Åkesson



Josephine Sundqvist
Secretary-General

My Auditor's Report was submitted in April 2025.



Henrik Lundquist
Authorised Public Accountant
Grant Thornton Sweden AB

N.B. The English text is a translation of the official version in Swedish.

In the event of any conflict between the Swedish and English versions, the Swedish shall prevail.

Auditor's report 2024

To the Board of Directors of Läkarmissionen - Stiftelse för Filantropisk Verksamhet, corporate identity number 802005 - 9989

REPORT ON THE ANNUAL ACCOUNTS

Opinions

I have audited the annual accounts of Läkarmissionen - Stiftelse för Filantropisk Verksamhet for the year 2024.

The annual accounts of the foundation are included on pages 78 - 99 in this document.

In my opinion, the annual accounts have been prepared in accordance with the Annual Accounts Act and present fairly, in all material respects, the financial position of Läkarmissionen - Stiftelse för Filantropisk Verksamhet as of 31 December 2024 and its financial performance and cash flow for the year then ended in accordance with the Annual Accounts Act. The statutory administration report is consistent with the other parts of the annual accounts.

Basis for Opinions

I conducted my audit in accordance with International Standards on Auditing (ISA) and generally accepted auditing standards in Sweden. My responsibilities under those standards are further described in the Auditor's Responsibilities section. I am independent of the foundation in accordance with professional ethics for accountants in Sweden and have otherwise fulfilled my ethical responsibilities in accordance with these requirements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinions.

Other Information than the annual accounts

This document also contains other information than the annual accounts and is found on pages 4 - 77. The Board of Directors is responsible for this other information.

My opinion on the annual accounts does not cover this other information and I do not express any form of assurance conclusion regarding this other information.

In connection with my audit of the annual accounts, my responsibility is to read the information identified above and consider whether the information is materially inconsistent with

the annual accounts. In this procedure I also take into account my knowledge otherwise obtained in the audit and assess whether the information otherwise appears to be materially misstated.

If I, based on the work performed concerning this information, conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the Board of Directors

The Board of Directors is responsible for the preparation of the annual accounts and that they give a fair presentation in accordance with the Annual Accounts Act. The Board of Directors is also responsible for such internal control as they determine is necessary to enable the preparation of annual accounts that are free from material misstatement, whether due to fraud or error.

In preparing the annual accounts, the Board of Directors is responsible for the assessment of the foundation's ability to continue as a going concern. They disclose, as applicable, matters related to going concern and using the going concern basis of accounting. The going concern basis of accounting is however not applied if the Board of Directors intends to liquidate the foundation, to cease operations, or has no realistic alternative but to do so.

Auditor's responsibility

My objectives are to obtain reasonable assurance about whether the annual accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinions. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and generally accepted auditing standards in Sweden will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual accounts.

As part of an audit in accordance with ISAs, I exercise

professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the annual accounts, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinions. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of the foundation's internal control relevant to my audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting in preparing the annual accounts. I also draw a conclusion, based on the audit evidence obtained, as to whether any material uncertainty exists related to events or conditions that may cast significant doubt on the foundation's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the annual accounts or, if such disclosures are inadequate, to modify my opinion about the annual accounts. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause a foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual accounts, including the disclosures, and whether the annual accounts represent the underlying transactions and events in a manner that achieves fair presentation.

I must inform the Board of Directors of, among other matters, the planned scope and timing of the audit. I must also inform of significant audit findings during my audit, including any significant deficiencies in internal control that I identified.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

Opinions

In addition to my audit of the annual accounts, I have also audited the administration of the Board of Directors of Läkarmissionen - Stiftelse för Filantropisk Verksamhet for the year 2024.

None of the members of the Board of Directors have in my opinion violated the Swedish Foundations Act, the Charter of Foundation or the Annual Accounts Act.

Basis for Opinions

I conducted the audit in accordance with generally accepted auditing standards in Sweden. My responsibilities under those standards are further described in the Auditor's Responsibilities section. I am independent of the foundation in accordance with professional ethics for accountants in Sweden and have otherwise fulfilled my ethical responsibilities in accordance with these requirements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinions.

Responsibilities of the Board of Directors

The Board of Directors is responsible for the administration according to the Swedish Foundation Act and the Charter of Foundation.

Auditor's responsibility

My objective concerning the audit of the administration, and thereby my opinion, is to obtain audit evidence to assess with a reasonable degree of assurance whether any member of the Board of Directors in any material respect:

- has undertaken any action or been guilty of any omission which can give rise to liability to the foundation or if there is reason for dismissal, or
- in any other matter acted in violation with the Swedish Foundations Act, the Charter of Foundation or the Annual Accounts Act.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with generally accepted auditing standards in Sweden will always detect actions or omissions that can give rise to liability to the foundation.

As part of an audit in accordance with generally accepted auditing standards in Sweden, I exercise professional judgment and maintain professional skepticism throughout the audit. The examination of the administration is based primarily on the audit of the accounts. Additional audit procedures performed are based on my professional judgment with starting point in risk and materiality. This means that I focus the examination on such actions, areas and relationships that are material for the operations and where deviations and violations would have particular importance for the foundation's situation. I examine and test decisions undertaken, support for decisions, actions taken and other circumstances that are relevant to my opinion. *Stockholm, according to the date indicated by the electronic signature.*



Henrik Lundquist
Authorised Public Accountant

MEMBERS OF THE LM INTERNATIONAL BOARD 2024:

Bo Guldstrand, Danderyd.

Board Chairman since 2015. Former company manager now with his own consulting firm. Board assignments include chairmanship of Human Bridge. Board member since 1995.



Staffan Hellgren, Åkersberga.

Vice Chairman. Vicar in the Church of Sweden, Österåker. Previously served as Director of Ersta Diakoni and Stockholm Stadsmission, and Port Chaplain in Egypt. Board member since 2009.



Agneta Lillqvist Bennstam, Ludvika.

Licensed M.D. Member of the Uniting Church's reference group for Africa, health care and medicine. Served as a company doctor, and as a missionary and doctor in DR Congo for 17 years. Board member since 2005.



Nils Arne Kastberg, Hällnäs.

Consultant and lecturer in humanitarian aid, international relations and human rights with 40 years of experience at the UN, including Head of Unicef in Sudan and Regional Head for Latin America. Board Member of Special Olympics. Board Member since 2007.



Margareta Arvidsson, Vrigstad.

Worked as a teacher and engaged in various board assignments. Served in Bolivia for 36 years, including teaching and leadership development, and as the Swedish Vice Consul. Board Member since 2008.



Johan Sigge, Lindsberg.

Business developer at Kommuninvest with many years of experience in the financial sector and runs his own farm. Member of the council for Länsförsäkringar Bergslagen. Former Chairman of IAS, appointed to the Board of Läkarmissionen in 2019.



Ida Högberg, Ekerö.

Elected in 2024. Senior Consultant at Pelago, specialising in recruitment with extensive experience in executive search and advisory services—particularly for roles related to sustainability, communications, and advocacy. Previous assignments include similar consultancy roles in London, various finance positions in Stockholm, and a staff role with the Church of Sweden in London.



Madeleine Sundell, Stockholm.

Human rights lawyer. Has worked at the UN ILO headquarters in Geneva, and in the field in southern Africa with a focus on i.a. HIV/AIDS, child labour and rights issues. Has had several board assignments, e.g. Vice Chairman of Ecpat. Board member since 2020.



Christian Holmgren, Stockholm.

Engineer, entrepreneur and consultant in business and project management. Has been active in aid and missionary work in Bangladesh, as administrative head of PMU, Director of the Swedish Pentecostal Alliance (PAIC) and Vice-President of Dagensgruppen. Board member since 2014.



Gunnar Swahn, Sundbyberg.

Lengthy involvement in church and humanitarian work, including PMU Interlife and the Filadelfia Church in Stockholm. Member of the international steering group at the PAIC. Board member since 2016.



Silvia Kakembo, Stockholm

Agency Manager at the communications and PR firm Arena Opinion. Editorial writer at Dagens Arena. Former political expert at the Ministry of Finance. Established networks in Uganda and East Africa. Former member of LM's Board of Trustees. Board Member since 2023.



Christer Åkesson, Uppsala.

Worked with refugees in South Sudan for 3 years. 18 years at the Church of Sweden as a disaster desk officer, head of international programmes and director. Board member at the Lutheran World Federation. Board member since 2021.



The Board has two working committees that deal with a number of international and national issues. In addition to the Chairman, the Operations and Partnership Working Committee (OPC) comprises Gunnar Swahn and Agneta Lillqvist Bennstam, and the Legal and Finance Working Committee (LFC) comprises Christian Holmgren and Johan Sigge.



PHOTO: ISABELLA OILSSON



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